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Luxury ride through  
the ruins of Russia

# FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY JULY 9 1993

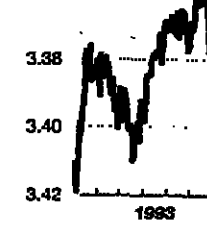
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## Microchip makers hit by explosion at Japanese factory

Semiconductor manufacturers are looking for alternative supplies of epoxy resins used in packaging microchips, following an explosion at a Sumitomo Chemical factory in Japan which produces 80 per cent of the world's output. It is likely to be at least three months before the factory resumes production. Page 20

**EC backs down on merger vetting:** The European Commission has scaled down plans to vet more cross-border takeovers after opposition from Britain, Germany and France. Page 20; No soft touch, Page 19

**French franc sinks against D-Mark**  
The French franc fell sharply against the D-Mark yesterday, dropping by nearly 2 centimes at one stage, after the country's official statistics agency issued a surprisingly gloomy forecast for economic growth. The Bank of France did not intervene to support the currency and dealers said that France's membership of the European exchange rate mechanism was undermining its ability to cut interest rates to levels that would stimulate an economic recovery. Page 20; Lex, Page 20; Currencies, Page 44



Against the DM (FF per DM)  
3.36  
3.38  
3.40  
3.42  
1993

Source: Datastream

**Russian region defies Moscow:** The Russian far east region declared itself a republic, the second region to do so in 10 days. Page 2

**Cummins Engine of the US and India's Tata Engineering and Locomotive (Telco) announced a \$50m joint venture to produce engines for Telco vehicles.** Page 24

**Yasuda Fire and Marine Insurance, Japanese non-life company, is to take a 10 per cent stake in INA Life Insurance, a Japanese arm of the Cigna group of the US.** Page 23

**Mexico plans reforms:** Mexico is planning political reforms that go a long way to meeting opposition demands for a more independent electoral system. Page 3

**Agreement 'close' on UK aid map:** Britain and the European Commission are 'close to agreement' on proposals to redraw the nine-year-old map of areas eligible for UK government assistance. Page 7

**British Aerospace, UK defence-to-cars group, reorganised its debt to increase its flexibility in managing assets and reduce the risk of breaching loan agreements.** Page 21; Lex, Page 20

**Nike, the US shoe manufacturer, reported an 8.5 per cent rise in fourth-quarter net income to \$78.2m and said volatility in its stock was not consistent with its growth potential.** Page 21

**Bayer UK, British subsidiary of the German chemicals group, attacked the UK government's plans to control health service drugs costs, which last year reached \$3.4bn (\$5.1bn) and grew by 11 per cent in the first four months of this year.** Page 7

**Owners Abroad, UK holiday company which narrowly escaped being taken over by rival Altours, said profits this year would be half current market expectations.** Page 21; Lex, Page 20

**Egypt hangs seven:** Seven Islamic militants were hanged in Egypt for attacks on tourist buses and Nile cruises last year. Page 4

**City banks defy IRA:** Overseas institutions in London's financial district reacted defiantly to a warning from the IRA of more bombing campaigns. Page 8

**Enron, the US gas group, is to build a second gas processing plant next year on Teesside in north-east England at a cost of \$50m (\$75m).** Page 7

**Floods kill 20:** At least 20 people were feared killed in floods caused by monsoon rains in India's northern Himachal Pradesh state.

**Record price for desk:** An early 19th century Regency desk made for the Marquess of Anglessey sold at Christie's in London for £1.76m (\$2.64m), the highest price paid for a piece of English furniture at auction.

**Watery grave:** The world's first floating swimming pool, built in 1785, sank in the River Seine in central Paris.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2945.9 (-2.4)	New York Composite	1,492.5
DAX	1,432	DAX	1,492.5
FT-SE Eurozone 100	1,225.7 (-1.4)	London	1,492.5
FT-SE Asia 100	1,411.6 (-0.0%)	London	1,492.5
Nikkei	19,688.67 (-32.00)	London	1,492.5
New York Composite	1,492.5	London	1,492.5
Dow Jones Ind Ave	3,916.53 (-40.98)	London	1,492.5
S&P Composite	448.28 (-5.55)	London	1,492.5
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3.1/4	New York Composite	1,492.5
3-mo Treas Bill Yld	3.063%	DAX	1,432
Long Bond	105/4	London	1,492.5
Yield	8.674%	London	1,492.5
LONDON MONEY		NORTH SEA OIL (August)	
3-mo Interbank	8% (54%)	Brent 15-day (Aug)	\$18.955 (18.92)
Life long gilt bid	107 1/2 (Sep 107 1/2)	Gold	387.8
NORTH SEA OIL (August)		New York Copper (Aug)	\$387.8
Brent 15-day (Aug)	\$18.955 (18.92)	London	\$387.8
Gold		London	\$387.8
New York Copper (Aug)	\$387.8	London	\$387.8
London	\$387.8	London	\$387.8

Austria	Sc130	Germany	DM130	India	Lm080	S.Arabia	SRI1
Belgium	Bfr130	Greece	Dr100	Indonesia	MDM13	Singapore	S\$110
Denmark	Dkr130	Hungary	R172	Japan	J1375	South Korea	KW130
France	FFr130	Ireland	IM215	Nigeria	Naira45	South Africa	R1210
Greece	HRF0300	Israel	Rs10	Pakistan	NPK1810	Spain	Pes100
Germany	Sc1100	Italy	Shq150	Peru	OP130	Sweden	Skr15
Czech Rep	Kcs15	Japan	L2700	Philippines	Ph135	Switzerland	Sfr130
Denmark	DM116	Jordan	J0150	Poland	Pol45	Taiwan	SDN100
Egypt	E£150	Kuwait	Ks1600	Romania	R21200	Turkey	TL130
Finland	FM112	Latvia	US\$1250	Portugal	Esc116	USA	\$1000
France	FFr1000	Lithuania	L1000	Qatar	QR1200	UK	£1100

## Bonn spending cuts 'killed hopes of upturn'

By Christopher Parkes in Frankfurt  
THE GERMAN government's budget proposals have killed any hope of an economic upturn next year, and left the Bundesbank little room for interest rate reductions, according to the influential German Institute for Economic Research (DIW).  
In a scathing attack, the Berlin institute warned in its latest report that Bonn's economic and finance policies would lead to all economic growth in 1994, compared with consensus fore-

casts of 1 per cent GDP growth. The DIW is one of the five leading independent economic institutes in western Germany, and was one of the first to warn of the dangers of Chancellor Helmut Kohl's decision to press ahead with early monetary union with the former East Germany. The report poured cold water on optimism within the government and the Bundesbank that recovery will start at the end of this year. It also heaped scorn on widespread claims that the economy is imperilled by structural

Prof Lutz Hoffmann, DIW president, yesterday denounced the government's finance policy as "short-term juggling". Introducing the report, he said suggestions that structural problems could be solved by people working longer hours - strongly backed by Mr Kohl - were "foolery of the first order". The institute, which based its forecast on the assumption of early and "radical" cuts in European short-term interest rates, claimed that thanks in part to planned increases in fuel taxes, west German inflation would

average 3.5 per cent next year. "This does not suggest... there will be great scope for interest rate cuts," it said. While the government was counting on a DM35bn (\$20.5bn) improvement in its revenues next year - the sum of proposed spending cuts and extra income from fuel taxes - "four fifths of these measures directly reduce incomes, one fifth increases prices," the report noted.  
Bonn's savings, dependent on benefit cuts, would lead to a real fall in private disposable incomes of 2 per cent next year and a drop

of 1.5 per cent in private consumption, it claimed. Reducing unemployment benefits and payments to the poorest divided the community, it said. "And those who now want to reduce real wages for an extended period with the aim of overcoming a supposed lack of competitiveness and making the burdens of unification bearable, misunderstand the dynamics of

## Compromise \$3bn package aims to aid privatisation and back reform G7 nations agree Russian fund

By Leyla Boulton and Jurek Martin in Tokyo

THE WORLD'S leading industrialised nations yesterday provisionally agreed a \$3bn fund to help Russian privatisation as President Boris Yeltsin arrived in Tokyo for the end of their summit.

The fund, to be disbursed over the next 18 months, was put together under US leadership by Group of Seven finance ministers from a mixture of new funds and money already committed to other programmes. It represents a compromise between the original \$4bn proposed by the US and calls by Japan and the European Community for more modest initial help.

The fund was proposed by President Bill Clinton at the US-Russia summit in Vancouver in April as an addition to a \$40bn package of aid, loans and debt rescheduling.

The package, intended to help privatisation Russia's large communist-era state companies, is an attempt to demonstrate support for Russian reforms without digging too deeply into western pockets. Most G7 countries are pleading recession and budget constraints of their own.

The \$3bn includes \$1bn in western credits for Russian enterprises to import western capital equipment, \$500m in technical assistance from G7 countries, and a further \$500m from the World Bank for aiding areas which have been particularly dependent on state-owned enterprises for public services.

A further \$1bn will come from the European Bank for Reconstruction and Development, the World Bank and its private investment arm, the International Finance Corporation.

Mr Clinton last night called the package "a real success" and complimented European willingness to "come forward".

Mr Larry Summers, the US Treasury under-secretary for international affairs and a strong



Bill Clinton (left) looks on as Japanese Crown Princess Masako talks to Boris Yeltsin at a banquet in the Imperial Palace, Tokyo, yesterday

backer of the fund, called it a "shot in the arm" for Russia's mass privatisation programme. Mr Kenneth Clarke, the UK chancellor, warned that ways would be sought to tie the assistance to progress with economic reform. But he said there was little point in strengthening the Russian private sector unless the country gained better access to western markets - an issue which Mr Yeltsin intends to raise when he meets G7 leaders today. In response to western and Russian complaints that aid is not being delivered efficiently, the G7 countries plan to set up a system for co-ordinating it through representatives of their embassies in Moscow.

The new fund gives the embat-

led Russian leader a tangible result to take home, despite the rejection of his request to sign the political communiqué issued by the G7 leaders yesterday.

In a letter sent to Mr Kichii Miyazawa, the Japanese prime minister, a week before the summit, Mr Yeltsin said issuing the statement with Russia's signature would be "an important testimony that the co-operative relationship between Russia and the G7 was not stalemated but qualitatively developed". But his request was turned down on the grounds that the G7 was not yet ready to become the G8.

The summit's 10-point political communiqué warned both Serbia and Croatia that neither financial nor commercial assistance

"including reconstruction aid" would be forthcoming if they persisted in dismembering Bosnia by force.

The statement, strengthened by foreign ministers yesterday morning after a vigorous debate by heads of government over much of the previous 24 hours, stated that "stronger measures" were not excluded.

US and other officials said this

meant that the arms embargo on Bosnia could be lifted if it proved impossible to sustain United Nations relief and peacekeeping operations.

Even Mr Douglas Hurd, the UK foreign secretary who has opposed the lifting of the embargo sought by the US, acknowledged this possibility, but said it would be a "policy of despair".

## Euro Disney warns of loss and seeks US parent's help

By Alice Rawsthorn in Paris

EURO DISNEY, which has been plagued by problems since the opening last year of its lavish EuroDisneyland theme park, yesterday warned that it would make a loss this summer and that it had sought the financial support of Walt Disney, its US parent company, while it restructured its finances.

Mr Philippe Bourguignon, the Frenchman who became chairman last autumn as part of a management reshuffle, said Euro Disney had decided to delay the construction of the second phase of EuroDisneyland because of its financial difficulties.

The group's shares fell sharply, ending the day in Paris down FF780 to FF750, their lowest level this year. In London, Euro Disney shares closed 106p lower at 675p.

Euro Disney, which originally hoped to be profitable from its opening year, is on course for heavy losses in the current financial year to September 30.

Lex... Page 20  
Empty pockets hit imported dream... Page 21  
World stocks... Back Page, Second Section

It had already announced a net loss of FF1.08bn (\$180m) for the six months to March 31 and now predicts an unexpectedly high deficit of FF750m for the third quarter and another loss for the fourth.

The second half, which includes the spring and summer, should be the busiest period in Euro Disney's year.

Euro Disney said it had been affected by the European recession and by the French franc's strength against other currencies, notably the pound and lira, since last autumn's currency crisis. The UK was the weakest market with the number of visitors to EuroDisneyland falling to 310,000 in the third quarter, 50 per cent below the same period last year.

The decline in foreign attendance was countered by a healthy increase in the number of French visitors. Euro Disney said expenditure in the theme park and hotels, however, had been "significantly below expectations".

The group is now reassessing its plans for the second phase of EuroDisneyland, originally expected to include a second park and golf course.

Mr Bourguignon said the group had to be "prudent for the short term".

In the meantime, Euro Disney is trying to restructure its debt in a refinancing deal which could include raising new capital. Its net debt has already risen from FF18.5bn to FF21bn in the current financial year, thereby raising concern about its future cash-flow position.

Walt Disney, which owns 49 per cent of its equity, has agreed to help finance cashflow requirements until next spring when Euro Disney hopes to have completed its refinancing.

## Police in Italy uncover Ferrari fakes trade

By Robert Graham in Rome

COUNTERFEIT trade in brand names is no longer limited to Gucci bags and Cartier watches. Italian police have uncovered fake Ferraris - sports cars so expertly manufactured that enthusiasts in four countries bought them as the real thing.

Raid on three workshops near Modena and Cremona, the heartland of the genuine article, turned up 10 counterfeit cars either finished or being built. One was a copy of a 1954 Testarossa 250 model - an original of which can fetch close to \$1m.

"They are extremely good copies right down to the chassis work, numbering and interior finish", a Modena policeman said. "Often there is a only a millimetre of difference in the size and parts. Only by looking closely at the metals used was it possible to tell the difference with a genuine Ferrari."

The operation was run by two ex-Ferrari mechanics who had access to original designs. They concentrated on prestige models of the 1950s and 1960s. Two Swiss citizens are wanted for questioning about their alleged role in selling the cars.

Ferrari alerted the police to its suspicions of a sophisticated counterfeit operation after it received repeated requests for parts to rebuild a car which happened to have an unexplained number of accidents.

Modena police, say the business began legitimately, rebuilding damaged Ferraris. But when the price for period Ferraris rose rapidly, the car-builders decided to cater to this market. Fakes were sold to collectors in Japan, Switzerland, the UK and US.

Police are tracing how many copies have been put on the market. "It could be a good 40 but we don't know - each one worth several hundred million lire."

Ferrari said yesterday it was awaiting developments to see if it should take legal action to prevent its cars being copied.

Mr Robert Brooks, head of the international auction house of the same name, said: "The replica lark has been going on for some years. But usually... they are known to be replicas and priced accordingly."

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## NEWS: EUROPE

## Seven-year formula could help meet demands of the Irish government

## EC funding dispute closer to solution

By David Gardner in Brussels

PROSPECTS for a solution to the row over the European Community's regional aid funding rose yesterday as Ireland appeared to be softening its demands over its share.

According to senior European Commission officials, Dublin is signalling a willingness to settle, raising hopes that next week the European Parliament can endorse the aid package in time to start disbursing it next January.

But there has been considerable confusion about what share Ireland is claiming over exactly what period.

The ECU167bn (\$120bn) aid package, to replace the 1989-93 structural funds worth ECU8bn, is spread over two periods, one of six and one of seven years. ECU141.5bn in new structural funds - for backward and industrially stricken regions and for training the unemployed - is for 1994-99. But the ECU15.5bn cohesion fund for the EC's four poorest member states - Ireland, Spain, Portugal and Greece - was started up this year and runs to 1999, or over seven years.

Mr Albert Reynolds, the Irish prime minister, said at the Edinburgh summit last December when the overall package was agreed that he had guaranteed from the Commission of

£58bn (\$11.5bn) for Ireland over seven years.

Senior Commission officials in Brussels say that Dublin this year submitted a demand for nearly that figure, but over six years - the 1994-99 period - and that this was rejected, leading to the Irish veto.

A senior Irish official in Brussels categorically denied this yesterday, saying "there was never any time when we were looking for a figure except over seven years."

If the seven-year formula is stuck to, Mr Reynolds' government can add in the EC aid of £596m already committed to Ireland for this year, although this allocation was set four years ago.

That addition could get Dublin reasonably close to its bottom line, but it is still not clear whether it will be close enough.

One senior Commission official said that even with the addition, and on the most generous interpretation of the weighting system for allocating the funds earmarked for the poorest states, it was difficult to arrive at a figure above £7.5bn.

Irish sources said Dublin was willing to see the relatively high percentage share Ireland got out of the last programme diluted in the new package, but probably not below £7.5bn. Mr Jacques Delors, Commis-

sion president, is due to talk to Mr Reynolds today. The Irish premier has written to the Commission president stressing that Ireland's demands are over seven years. But Irish officials warned yesterday that Mr Dick Spring, foreign minister, told Mr Delors last weekend that "this issue must be settled to our satisfaction, and it involves a political decision going beyond technical indicators."

● The Portuguese government will seek ECU500bn (\$31.7bn) in structural funds from the European Community for the period 1994 to 1999, Mr Anibal Cavaco Silva, prime minister, has announced, writes Peter Wise in Lisbon.

The request, which will be submitted to Brussels in the near future, is thought to have been prompted as an early move in the face of the Irish rejection of the planned division of EC structural funds among the four poorest members states, Ireland, Greece, Portugal and Spain.

Mr Cavaco Silva said the EC funds would mobilise ECU500bn in investment, representing 28 per cent of the total investment in the Portuguese economy over the next six years. This would mean public investment growing at a rate of 8 per cent a year and private investment at 5.5-6.5 per cent a year.

## Hungary raises interest rates, devalues forint

By Nicholas Denton in Budapest

HUNGARY yesterday devalued the forint by 3 per cent and announced a 3 per cent rise in a key interest rate.

The Hungarian currency is linked to a basket divided equally between the dollar and the ECU, and National Bank of Hungary passed off the devaluation as a "technical step" in response to the dollar's rise against European currencies.

This devaluation follows a 1.9 per cent devaluation in June, adding to speculation that the Hungarian authorities' exchange rate policy is softening.

Pressure for a fundamental shift in policy has been growing as Hungarian exports have fallen and the external trade balance deteriorated.

Exports in the first four months were down 27.2 per cent compared with a year earlier, depressed by recession in Hungary's main markets of Germany and Austria.

The current account deficit amounted to \$42m for the first two months, leading some analysts to estimate that the shortfall for the year could be as high as \$2bn, about 8 per cent of gross domestic product.

The NBH is financing the deficit with a record spree on international capital markets. Yesterday the central bank

announced two more bond issues - a five-year Y50bn (\$460m) bond in Tokyo and a £100m (\$66m) bond in London. These latest issues take the NBH's borrowings for the year so far to \$2.7bn.

Despite the deterioration in Hungary's external balance, recent bond issues have sold relatively well and rating agency Standard & Poor's said yesterday it had reaffirmed the NBH's BB rating.

The Hungarian authorities yesterday sought to offset the inflationary impact of the devaluation with a 3 per cent rise in the central bank's open market security repurchase rates.

Raising interest rates should ease the government's difficulties in financing its large budget deficit at a time when savings are dropping.

The conservative government's proposal to increase value added tax on food and other basic items survived a parliamentary vote on Wednesday with a majority of 13 votes. Despite the anticipated revenues from VAT, this week's emergency budget still leaves Hungary needing to finance a public-sector deficit of 6.8 per cent of GDP this year.

An International Monetary Fund delegation is in Budapest and is expected to respond to the latest economic moves today.

## Ukrainian PM makes crisis call

By Chrystie Freeland in Kiev

UKRAINE'S prime minister, Mr Leonid Kuchma, said yesterday the only solution to the country's mounting economic crisis was to declare a national state of emergency.

This was almost immediately rejected by President Leonid Kravchuk who declared he would rely on his authority, the people and the country's top industrialists to bring the country out of crisis.

Mr Kuchma described Ukraine's economic situation as worse than at any time since independence nearly two years ago.

He blamed it on the central bank and higher prices for Russian oil and gas. "We must at last understand that just by printing more money we will not make ourselves richer."

Western economists estimate the monthly inflation rate in June exceeded 50 per cent. "Parliament does nothing more than take decisions about increasing salaries," he added.

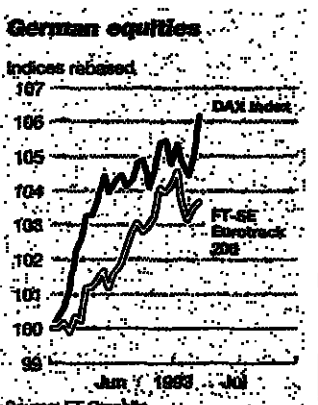
The reform-minded prime minister, just back from a visit to the Baltic republics, said Ukraine lacked the determination to implement reforms.

"Of course, there are paths to cope with this [higher energy prices] as the Baltic republics show," Mr Kuchma said. "But we have many internal problems. The key thing is for the people to have a desire to pursue reforms."

Mr Kuchma complained, too, that the continued political struggle between himself, the president and the parliament was paralysing the country. However, Mr Kuchma lacks the political authority to invoke a national state of emergency and his statements rekindled the stand-off with Mr Kravchuk over who was to direct government policy and how to tackle the country's ailing economy.

Their differences appeared to have eased last month with an agreement allowing Mr Kuchma to formulate his own policies and a parliamentary vote to stage twin referendums of confidence in parliament and the president.

The prime minister also urged Ukraine to declare itself a temporary nuclear power. He said Ukraine had no plans to actually control the nuclear missiles on its territory but had to assert ownership.



## Optimism fuels jump in German markets

By David Walker in Frankfurt

GERMANY'S stock market surged to a year's high yesterday amid an outbreak of optimism about the outlook for the country's economy.

The DAX index of 30 leading shares closed yesterday afternoon at 1,783, a rise of nearly 64 points, or 3.7 per cent, on the day.

This alone was more than twice the gains achieved by Europe's other leading stock exchanges yesterday and in after-hours trading it rose further to 1,799, a gain of more than 17 per cent since the beginning of the year.

"This is not the beginning of the second great economic miracle in Germany," said Mr Klaus Friedrich, chief economist at Dresdner Bank, Germany's second biggest bank. "But it shows that market assessments about the German business cycle have been overly pessimistic."

Economists and stockbrokers said that the increase reflected a number of factors, including the likelihood of further cuts in interest rates following the Bundesbank's decision to lower its official rates last week and a growing sense that the low point of the German economic cycle has been reached.

"When we look back on the German economy from the vantage point of 18 months' time, it will be clear that the low point in the economic cycle was reached in the first quarter of 1992," said Mr Ulrich Schulte, a managing partner of Schröder Münchmeyer Henst, a German bank majority-owned by Lloyd's Bank of the UK.

This was one of the reasons given by the Bundesbank for its cuts in its Lombard and discount rates to 8.25 and 6.75 per cent respectively last week.

It has subsequently been born out by the news this week that new industrial orders rose by 4 per cent in May compared with the previous month. Economists are hopeful that the economy will grow from the first to second quarter, although for the year as a whole it is likely that GNP will drop by at least 1 per cent. See World Stock Markets



Mr Felipe Gonzalez, Spain's prime minister, wins a round of applause from colleagues in parliament following a speech yesterday promising a policy of deregulation and decentralisation during his fourth term. He said he expected members of the Catalan and the Basque nationalist parties to join his Socialist-led cabinet. Many of the policies outlined by Mr Gonzalez in his speech bore the mark of Mr Carlos Solchaga, the liberal-minded economy minister in the outgoing government. He fought bitter battles to contain public spending and to loosen Spain's rigid labour laws.

## Russian bank's missing millions

Coopers &amp; Lybrand report highly critical of accounts

By John Lloyd in Moscow

A REPORT on the Russian central bank by Coopers & Lybrand, the accountancy firm, highlights "distortions, mistakes, and possible abuses" which may run into thousands of millions of roubles.

The report, commissioned by the Russian parliament for presentation with the central bank's accounts for the past year, is frank in its assessment of the bank's shortcomings. It states that, as a matter of urgency, the bank needs to improve the information it receives from its branches and from within its operations.

The report says that information has been so scanty in some areas that "we cannot give a final opinion on whether

the accounts... reflect all payments coming in and going out of the bank."

The analysis of the accounts does not conform to international auditing standards because of the historic lack of such standards in Russian banks and companies.

Coopers & Lybrand staff found they could not reconcile the accounts of 1991 with those of 1992 in many instances. The report says the unexplained gaps in figures for many transactions could be explained by mistakes and also abuses connected with a very high level of unexplained sums, both for accounts within Russia and between members of the Commonwealth of Independent States, in roubles and in hard currency.

The accounts for 1991 are viewed by Coopers as incomplete because of many "secret" accounts, usually military, which were not disclosed. However, Mr Jeremy Foster, a senior Coopers executive in Moscow, said yesterday he now believed the 1992 accounts had no such secrets.

He said that funds from the formerly banned Soviet Communist party which had been allegedly spirited abroad might have passed through the central bank but there was now no means of tracing these movements.

Mr Foster said: "The management of the bank has been trying to concentrate its efforts in the main areas where there are problems, for example, in the clearing systems. We believe that in order to fulfil its role fully it must

strengthen its internal reporting functions, for example, making it clear what is the status of its loans."

He said that part of the burden on Russia's central bank was the legacy of the former Soviet Gosbank, with its responsibility for the Soviet debts of more than \$80bn and an expectation by many politicians that it would continue its practice of automatically advancing credit to industries.

Commercial banks and enterprises are now loud in their criticism of the central bank, saying that clearing can take months and that interest rates charged to commercial banks are too high. Mr Victor Geraschenko, the bank's chairman, is expected to appear before parliament today to present the accounts for 1992.

## Russia begins to fray at edges

By John Lloyd in Moscow

THE RUSSIAN Far East region yesterday declared itself a republic, the second region to do so in the past 10 days in what has become a dangerously centrifugal trend in Russia.

The region's parliamentary deputies, quoted by the Interfax news agency as saying that they had taken the action to get equal rights in the new constitution, insisted that their decision was dictated by "economic necessity".

The region, with its capital in Vladivostok, receives some Japanese investment and could expect to be a significant beneficiary from Japanese and

other Pacific Rim investment. Republican status would give it more control over foreign deals. The move would also strengthen the tendency for the Russian regions to escape from what they see as a high tax and inflation regime imposed by a remote Moscow government which can no longer give them much in return and can no longer exert discipline on them.

The move came, ironically, as Mr Boris Yeltsin, the Russian president, met Mr Kiichi Miyazawa, Japan's prime minister, in Tokyo yesterday at the Group of Seven summit - a meeting long delayed by Mr Yeltsin.

Japan has effectively limited investment and aid while the issue of the four Kurile Islands seized from it by the Soviet Union at the end of the last war are returned.

Last week, the region of Sverdlovsk declared itself the Urals Republic - the first of Russia's regions to claim the same status as the 20 "ethno-territorial" republics. In the draft constitution now being thrashed out, republics have greater representation and rights than the country's often richer and more populous regions.

Discontent among regional leaders is now much more dangerous for Mr Yeltsin than the opposition of the parliament, where splits and backbiting

among the deputies and the parliamentary leadership have allowed Mr Yeltsin to ignore it with impunity.

The government is desperately seeking to convince both the regions and the outside world that inflation and the fall in production are under control.

Inflation is down to around 15 per cent a month, the ruble strengthened slightly yesterday to 1650 to the dollar, and production falls are abating.

However, the underlying engine of inflation, the printing of money by the central bank as credit to enterprises and agriculture, has been muffled rather than slowed.

## Arts chief accused of corruption

By Robert Graham in Rome

MR Francesco Susini, the director-general of the Culture Ministry and for more than a decade the most influential official in the Italian arts world, was yesterday arrested on charges of corruption and abuse of office.

His arrest coincided with the arrest of Mr Fernando Pinto on charges of masterminding the October 1991 fire that severely damaged the Bart opera house of which he was the director. Mr Pinto was alleged to have acted in concert with two local mafia bosses to reap benefit from the destruction of one of Italy's best known and recently refurbished opera houses.

Magistrates have been investigating the Culture Ministry for three months. A former minister has already been implicated. However, Mr Susini, who helped establish the ministry in 1977, has been the most powerful figure controlling its large budget.

He was arrested in connection with an allegedly inflated £28bn (\$12m) contract to restore an 18th-century castle at San Nicola Arcella, near Cosenza in Calabria. Also involved in the same investigation is Mr Maurizio Misasi, the son of the principal Christian Democrat boss in the region.

In another development, Mr Adriano Aragonzini - the former organiser of the San Remo song festival, Italy's most popular song competition - was held after allegedly having paid kick-backs to political parties over the organisation of the contest.

## Italian parties favour 1994 poll

By Robert Graham in Rome

A CROSS party alliance in the Italian parliament has hardened in favour of holding national elections in 1994 instead of autumn this year.

This would allow time for new electoral laws to be approved. It would also allow for matching legislation on new constituencies, broader constitutional changes as well as a proper debate on the 1994 budget plus a stable framework to speed privatisation.

Deputies and senators would also be assured of generous pensions if the life of the present legislature lasts two years through to next spring.

But the populist Lombard League and the former communist Party of the Democratic Left (PDS) have insisted on autumn elections. They have argued the present parliament with one in six deputies under investigation is discredited and no longer reflects the changing fortunes of the political parties.

The two also believe they would boost their share of the vote in autumn elections since the other parties would not have sufficient time to reorganise or form new alliances.

Over the past few days the PDS leadership appears to have changed its mind. In part this represents PDS concern over the rise of Mr Umberto Bossi's Lombard League, which has established itself as the main force in the north.

The PDS sees the League as divisive and potentially destabilising for the unity of Italy and is accordingly reluctant to allow Mr Bossi any further electoral advantage.

At the same time the PDS is anxious to try and put back on the agenda some of its ideas on electoral reform.

Both the senate and chamber of deputies have agreed their individual reforms for the system of proportional representation.

Independent of the PDS change of heart, Mr Marco Pannella, the Radical leader, has managed to gather more than 200 deputies of all parties behind his own pressure group to prevent elections in the autumn.

But these could still be changed as each house must approve the other's legislation.

If a deal is struck on elections in 1994 with the Christian Democrats and their allies in parliament, who still represent the albeit discredited majority, there is less rush to complete electoral reform before the summer recess.

Mr Cesar Romiti, chief executive of the Fiat group, is being formally investigated by Turin magistrates for alleged illicit financing of political parties.

He was interrogated by the magistrates, accompanied by a lawyer, for three hours on Wednesday and is expected to undergo further questioning. Mr Romiti was placed on the list of people under investigation for alleged illicit party financing by Milan magistrates at the end of May but has yet to be interrogated by them. Earlier he had offered the full co-operation of Fiat in clearing up the group's illicit funding of parties.

The action of the Turin magistrature relates to separate episodes and they have already taken matters a stage further by questioning him. Their move follows statements by two prominent local Socialists, Mr Giuse La Ganga, a parliamentary deputy for the city, and Mr Berge Garesio, a former editor of Avanti!, the Socialist party's daily newspaper.

Mr Romiti is understood to have denied any discussion of funding the party and said the

conversations focused on political and cultural matters. Mr La Ganga has been served with seven separate notices that he is under investigation for alleged corruption, and a further two from Milan magistrates. Mr Garesio has already received three separate notices.

Last week, Mr Giovanni Agnelli, Fiat chairman, admitted at the annual meeting that the group had paid a previously undeclared £50bn (\$32m) in kick-backs to politicians over the previous 10 years.

Defending the behaviour of some 20 executives in six companies, Mr Agnelli claimed the group had been forced to pay by the politicians.

## Hunger strike Serb in danger

By Laura Silber in Belgrade

A TEAM of doctors appointed by the government yesterday appealed to the "urgent release" of jailed opposition leader Vuk Draskovic "in order to avoid a fatal outcome".

The condition of Mr Draskovic, who has been on hunger strike for the past week, was "rapidly deteriorating" and there were fears for his life, the doctors warned in a letter to the Belgrade district court.

The medical team warned it could not be held responsible for Mr Draskovic's health if he and his wife Danica, jailed on June 1 after street protests left one policeman dead, were not released.

Serbian President Slobodan Milosevic has rebuffed international appeals for the release of Mr Draskovic, beaten badly by police during his arrest. However, the Serbian leader may now choose to release Serbia's most popular opposition politician rather than risk unrest in the event of his death.

The sharp deterioration in Mr Draskovic's health came as Mr Thorvald Stoltenberg and Lord Owen, international peace mediators, arrived in Belgrade to urge the leaders of warring Serbs, Croats and Muslims to end the bloodshed in Bosnia. They met Mr Milosevic and his Yugoslav counterpart after talks on Wednesday with Mr Franjo Tujman, the Croatian president.

Asked what would happen if all three sides failed to reach an agreement by July 20, a deadline set by Bosnian Serb leaders for Muslims to back the republic's partition, Mr Stoltenberg said: "If we don't find a compromise by that date, I fear an intensification of the war."

Mr Radovan Karadzic, the Bosnian Serb leader, has warned that his forces would push for the total defeat of the mainly-Muslim Bosnian army if they refused to fall in line on the partition.

Bosnia's Muslims are confined to isolated pockets and are at the mercy of their Serb and Croat enemies.

Serb commanders have all but stopped the flow of overland aid to Sarajevo, without water and electricity for the past month. The World Health Organisation said hospital services in Sarajevo were on the brink of collapse and warned of an impending catastrophe on a scale unseen in Europe "since the dark days of the second world war".

"Having suffered the unspeakable for more than a year, the people of Sarajevo, especially the wounded and sick, are now facing the imminent collapse of what is left of the health infrastructure," said the strongly-worded letter to UN Secretary General Boutros Boutros Ghali.

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THE FINANCIAL TIMES  
Published by The Financial Times  
Group, 1, The Financial Times Building,  
100 Broad Street, London EC2M 2ET.  
Telephone 49 69 150 (50 lines), Fax 499  
594451, Telex 416193. Registered by  
Edward Hugo, Managing Director.  
Printed by DVM Druck-Vertrieb and  
Marketing GmbH, Admink-Rosenfeld-  
Strasse 3a, 62229, Neu-Isenburg (owned  
by Hürthel International).  
Responsible Editor: Richard Lambert.  
© The Financial Times Limited.  
Number One Southwark Bridge,  
London SE1 9PL, UK. Shareholders of  
The Financial Times (Europe) Ltd.  
London and F.T. (Germany)  
(Advertising) Ltd. London. Shareholder  
of the above mentioned two companies  
is The Financial Times Limited,  
Number One Southwark Bridge,  
London SE1 9PL, UK. The Company is  
incorporated under the laws of England.  
SBN: ISSN 1141-2753. Commission  
Paritaire No 678082.  
FRANCE  
Publishing Director: J. Rolly, 100 Rue  
de Rivoli, F-75004 Paris Cedex 01.  
Telephone (01) 4297-0521, Fax (01)  
4297-0529. Printer: S.A. Nord Presse,  
1521 Rue de la Gare, F-91010 Lorbis.  
Cotex 1. Editor: Richard Lambert.  
SBN: ISSN 1141-2753. Commission  
Paritaire No 678082.  
FINLAND  
Financial Times (Suomenaika) Ltd.  
Vimmlahti 42A, DK-1161  
Copenhagen, Telephone 33 14 44 41,  
Fax 33 92 53 33.

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# Clinton budget plan faces tough passage

By George Graham  
in Washington

THE US Congress returns to Washington next week for a month of hard negotiation over the fate of President Bill Clinton's budget package.

Mr Lloyd Bentsen, treasury secretary, said in Tokyo yesterday that the final version of the budget legislation could be ready for Mr Clinton to sign by the first week of August, although some congressional staff see that as optimistic.

The August recess will provide a deadline that is expected to force a compromise.

The administration will essentially be left on the sidelines as negotiators from the House of Representatives and Senate seek to reconcile their all but irreconcilable versions of the omnibus budget bill.

Mr Clinton made concessions on almost every aspect of his budget plan in order to win narrow victories in both chambers - by 219 votes to 213 in the House, and through the intervention of Vice-President Al Gore to break a 49-49 tie in the Senate - but the concessions he made were different in each

chamber. Democratic leaders in both chambers now say that they cannot move far from their version of the budget without jeopardising the slender majorities they so painstakingly crafted.

The key difference between the House and Senate bills is the energy tax. The House preserved the outlines of the broad energy tax originally proposed by Mr Clinton, though it exempted a number of specific sectors and increased the basic rate proposed to 26.8 cents per million British thermal units.

Opposition from oil state senators, on the other hand, forced the Senate to back off from the Btu-based tax and instead opt for a transportation tax of 4.3 cents per gallon.

While the House may be willing to accept some changes in the energy tax it passed, this wholesale revision seems likely to displease both environmentalists, who were already angry that a string of exemptions had gutted the tax of much of its energy-conservation effects, and westerners, who dislike petrol taxes because of the long dis-

tances they have to drive.

Mr Bentsen said only that he expected an energy tax to be included in the final bill.

Other differences involve House efforts to provide money for programmes for the poor and for disadvantaged inner cities. The Senate reduced by more than a third the House's plan to expand the earned income tax credit for low-income wage earners, and eliminated altogether a plan to create "empowerment zones" offering investment incentives to businesses.

Besides these differences of substance, the House-Senate conference promises a political and procedural tussle.

Republican senators have already warned that they will invoke a Senate rule barring "extraneous" measures from budget legislation, threatening a number of measures in the House bill. This has prompted an angry response from Mr John Dingell, the powerful and intransigent chairman of the House energy and commerce committee, denouncing the Senate for causing gridlock through this "arcane technicality" of a rule.

## Two face BCCI bribe charges

By Patrick Haverson  
in New York

TWO US-based Indian businessmen were charged yesterday by the US authorities with bribing bank officials and fraudulently obtaining more than \$27m (£18m) in loans from five banks, including the defunct Bank of Credit and Commerce International.

A third man, a former high-ranking executive at the Bank of Oman's New York office, was charged with accepting bribes from the two businessmen.

Mr Robert Morgenthau, the Manhattan District Attorney who brought the charges, said the indictments stemmed from his department's ongoing investigation into the collapse of BCCI.

The three men indicted yesterday were Mr P S Prasad, his brother, Mr Murali Ponnappa, and Mr Nasim Syed, a former Bank of Oman official.

In the indictment, they are alleged to have falsely obtained \$16.8m in loans from BCCI, and the rest from the Branch Banking and Trust Company of North Carolina, and US branches of the Bank of India, the State Bank of India, and the Bank of Oman.

Mr Morgenthau said some of the money was used for the personal benefit of Mr Girish Sharma, an associate of Mr Prasad and the brother of India's petroleum minister.

## NEWS IN BRIEF

### FBI may support gun control law

THE Federal Bureau of Investigation is reported to be on the point of coming out in favour of tougher gun control legislation, George Graham writes from Washington.

Mr William Sessions, the FBI's director, is understood to have written to Ms Janet Reno, the US attorney general, asking her to approve a six-point FBI policy statement calling for stricter licensing of gun dealers and handgun owners, more restrictions on assault weapons and a ban on the sale of ammunition capable of piercing bulletproof vests.

Mr Sessions, who is battling to hold onto his job after accusations of ethical violations, is understood also to propose backing the Brady bill, named after Mr James Brady, the White House press secretary shot during an assassination attempt on former President Ronald Reagan.

President Bill Clinton has promised that he will sign this bill, which would impose a five-day waiting period before any handgun purchase to allow the police time to conduct background checks, if Congress passes it.

The statement would be an unusual entry into the political arena for the FBI, but the bureau would only be following a wide array of senior law enforcement officers across the country, who have become increasingly disenchanted with the gun lobby led by the National Rifle Association.

The National Association of Chiefs of Police reports that 77.7 per cent of its members now favour the Brady bill.

### Caricom and Cuba in trade agreement

In a diplomatic triumph for Cuba, its neighbours in the Caribbean Community (Caricom) have agreed to set up a joint commission with the island to oversee co-operation in areas such as trade and the sugar industry, writes Canute James in Nassau, the Bahamas.

The agreement followed a call by the 13 Caricom nations for the lifting of the 30-year-old US trade and economic embargo against Cuba.

The commission will seek to increase trade between Cuba and Caricom and foster co-operation on sugar cane yields and sugar by-products. It will also promote the development of livestock and fisheries and combine biotechnology research.

The US has not welcomed the agreement. "Caricom is made up of democratic countries and Cuba is not democratic," said a senior US State Department official attending the conference.



Midwest farmers, devastated by Mississippi river floodwaters, are forced to flee by boat

## Mexican inflation at 21-year low

By Damian Fraser

MEXICO has achieved its long awaited goal of single-digit inflation, with annual inflation to June falling to 9.8 per cent, from 10 per cent the previous month.

This is the first time Mexican inflation has fallen below 10 per cent since 1972. The annual rate was running at 189 per cent as recently as 1987.

Inflation for the month of June was 0.5 per cent.

The government has made cutting inflation central to economic policy, and greeted yesterday's news with relief. A senior government official said that if it stayed under control there might be room to loosen fiscal policy.

## Mexico's PRI loosens a 64-year grip

By Damian Fraser in Mexico City

MEXICO'S governing party has proposed far-reaching political reforms that go a long way to meeting opposition demands for a more independent electoral system and more equitable competition between political parties.

The reforms were unveiled on Wednesday and are to be debated in a special session of Congress. They would set ceilings on party spending, give parties guaranteed access to the media, hand over power to electoral tribunals, and increase opposition presence in Congress by selecting a third of the Senate according to proportional representation.

While the proposals are unlikely to threaten the dominance of the ruling Institutional Revolutionary party (PRI), they were immediately hailed by independent observers. Federico Reyes Her-

nandez Este Pais, said: "It meets all the central demands of the opposition. This is an abrupt step in the modernisation of Mexico."

The opposition itself was more cautious, describing the still incomplete proposals as a step forward but still insufficient. However the centre-right National Action party is expected to back the reforms. Most of the opposition has come from within the PRI, with many of its congressmen expressing incredulity at the changes.

The proposed reforms come as President Carlos Salinas de Gortari enters his last year in power and are intended to defuse opposition charges before next year's presidential vote that Mexican elections are neither free nor fair. PRI has been in power in one form or another for 64 consecutive years, and has long been criticised for rigging elections, grossly outspending opposition parties in campaigns, and ramming leg-

islation through Congress.

While such mechanisms have helped the PRI stay in power, electoral irregularities and protests have undermined the legitimacy of the PRI in and out of Mexico and damaged its capacity to govern. With the opposition in some disarray, President Salinas has gambled that his party can easily afford to concede opposition demands without endangering its hold on power.

Under the new rules, the government would allow independent companies to audit the voting list and distribution of voting credentials and would accredit independent observers. Electoral tribunals would verify congressional elections, and not, as now, Congress itself. Results would be released immediately.

They would limit the maximum contribution by an individual or organisation to a political party, and the amount that a party might spend on campaigns "to prevent the disparity in resources

decisively influencing the electorate". Contributions could only be given to parties, and not to individuals.

The PRI has also proposed that each state be given three rather than two Senate seats, with the third senator coming from a minority party that obtains more than a set percentage of the vote. The law would also scrap the so-called governability clause, which guarantees a majority in the House of Deputies to a party which obtains more than 35 per cent of the vote. No one party will be allowed to have more than 65 per cent of the deputies.

The changes should make the electoral process more transparent, and Mexico's Congress more powerful. Even if the reforms make the job of winning elections and passing legislation more difficult for the PRI, Mr Salinas is prohibited from the constitution from running again for president, and will not have to suffer the consequences.

## TENDER

The State Property Agency and PHARE jointly announce a two-round public tender for the implementation of bankruptcy and crisis management training project in the Autumn of 1993. Hungarian firms and Hungarian-foreign joint ventures involved in organization of training projects may submit their bids. The detailed Terms of Reference is available at the Information Office/1133 Budapest, Pozsonyi ut. 56. in the lobby/.

Proposals should be submitted to the SPA within 15 days of the announcement, in 3 English and 3 Hungarian language copies, placed in a sealed envelope bearing the following slogan:

"TRAINING PROJECT"

STATE PROPERTY AGENCY  
1133 Budapest, Pozsonyi ut 56.  
External Human Policy Directorate

The State Property Agency will notify the bidders about the result of the tender within 3 months of submission deadline.



Every week we make  
another train as good as new.

We've already modernised a third of the trains on the Victoria Line  
and more than half of those on the Bakerloo, Circle and Hammersmith & City Lines.  
Next on the agenda is the Piccadilly Line. But we won't stop there.  
We will be modernising trains on other lines as funds become available.



You can't beat the Tube.



## NEWS: INTERNATIONAL

Attacks on tourists and trying to overthrow government

## Seven hanged for terrorism in Egypt

By Mark Nicholson in Cairo

SEVEN Islamic militants were hanged in Egypt yesterday on charges of attacking foreign tourists and seeking to overthrow the government - the greatest number of executions for political crimes in the country's recent history. Five were hanged in 1992 for assassinating President Anwar Sadat.

The seven were convicted by a military court in April of six separate bomb and firearm attacks on tourist buses and Nile cruises late last year, in one of which a young Englishwoman was killed.

The men were among 49 tried in the case, including six in absentia, who had proclaimed loyalty to the Gamaa al-Islamiyya extremist group which has claimed responsibility for attacks on tourism and security forces over the past year.

A total of 22 individuals have been sentenced to death in trials arising from politically-motivated violence since December last year. President Hosni Mubarak has made a point of publicly ratifying each one to signal his government's resolve to crush the threat from Islamic extremists.

Five more men face the scaffold later this month after being convicted in May for their part in four bombings and an attempt on the life of Mr Safwat Sherif, the information minister, who escaped a shooting near his Cairo home with light injuries last April. Two men were hanged in June - the first executions for political crimes in Egypt since 1982 - and the remainder of the 22 sentences were given in absentia.

The government's determination to mete out the

severest penalties possible on Islamic militants comes despite rising opposition from western and domestic human rights groups both to the use of the death penalty and to the conduct of trials by military courts.

President Mubarak shifted authority over such cases to military courts in February to ensure the speediest possible process.

Yesterday's executions come a day after publication of Amnesty International's annual report, in which it repeats opposition to use of the death penalty and reiterates allegations of torture, detention without trial and unfair practices in the military courts.

Just after yesterday's hangings took place in a Cairo prison, in sequence between 7am and 10am, the Arab Organisation of Human Rights condemned the use of military courts, which were "outside the normal legal framework", said Mr Mohammed Fayek, its secretary general.

However, no such opposition is at all likely to deter President Mubarak from ratifying further death sentences which may result from trials due before these courts in the next few weeks.

In the biggest of these, a total of 700 alleged members of the Jihad extremist Islamic group are being tried in two concurrent cases, facing charges which include the attempted assassination of public figures and incitement to rebellion.

Moreover, the government

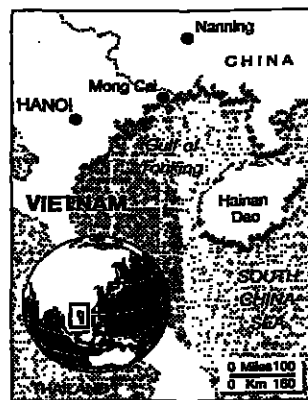
## Border boom town sets lesson in trade

By Iain Simpson in Mong Cai, on the Vietnam-China border

FOR A DECADE, the town of Mong Cai was almost deserted. As tensions between Vietnam and China spilled over into a bloody border war in 1979, local people were driven out of their homes and forced to move elsewhere. But since they were allowed to return to their homes in 1989, the town's inhabitants have made up for lost time.

Today, Mong Cai is a boom town, the main centre of rapidly expanding border trade between the two former enemies. Every day, hundreds of traders load their goods into small boats that chug up and down the river between Vietnam and China.

They carry seafood, coconuts, fruit and basic consumer



goods into China. On the return journey, they bring construction materials, machinery and other consumer durables to Vietnam. Local government officials estimate that the two-way trade is worth tens of

billions of Dong, or millions of dollars, every month.

At Mong Cai, there's a thriving market selling Vietnamese produce to Chinese traders and Chinese imports to their Vietnamese competitors. Currency dealers, almost all of them women, do a roaring trade, exchanging Vietnamese Dong for Chinese Renminbi. One dealer said she makes a good living now that the government encourages trade and free enterprise.

There's plenty of evidence that the local authorities on either side of the border have good relations. They meet frequently and have regular exchange visits to solve any problems that might hinder the trade on which they are both thriving.

The volume of trade would be significantly larger, though, if the two countries could get on as well. Until 1978 a small amount of trade and other border traffic went over a bridge across the border, the so-called Friendship Bridge built in the 1890's by Chinese engineers.

The bridge was blown up by Vietnamese Army sappers to stop the Chinese army driving tanks across the border in 1979. Both sides have now reconstructed their halves of the bridge but it hasn't yet been reopened because of an acrimonious dispute over exactly where in the river the border lies.

Once the bridge reopens, local officials estimate that border trade will at least double. But until Hanoi and Beijing can resolve their differences over the precise position of the border, all trade will have to be carried on small and

inefficient boats.

Already, though, Mong Cai is living proof that the economic reform policies being preached in Hanoi are now being practised throughout the country. Every day, dozens of heavily laden buses and trucks make the journey to the border from Hanoi and other areas of northern Vietnam, as well as from towns along the east coast and as far afield as Saigon, the former capital in the far south.

There's also a major building boom going on. Local inhabitants who have returned to the town and other people who have moved in to profit from the border town are constructing new and more elaborate houses for their families. And there's every sign that the trading boom will continue.

Mr Nguyen The Phong, the vice chairman of the local gov-

ernment, wants to see the area develop as a tourist resort, as well as a trading post. Already, he says, his local authority has signed a joint-venture deal with a Hong Kong company to build a hotel overlooking the five-mile beach just outside Mong Cai.

For Mr Phong and his local authority, the main drawback to dreams of expansion is transport. Mong Cai has good beaches and excellent seafood but the nine-hour drive from Hanoi along narrow, potholed roads is enough to deter all but the most determined tourists.

Mr Phong, however, has a solution: luckily Mong Cai has an old airfield, built by the French in the days when they ruled Indo-China.

"Refurbish that," he says, "and people could come here for the weekend."



An Israeli soldier wounded in an ambush in southern Lebanon yesterday is rushed to hospital near Haifa. He was injured in a Palestinian roadside bomb and ambush attack in Israel's self-styled security zone on a tank-led patrol. Reuter reports from the area. Two other soldiers were killed and a fourth was also injured. The attack was the bloodiest on Israeli forces in the zone in three months. Israel said its forces killed one guerrilla after a chase and artillery pounded targets north of the zone.

## Nigerian parties to link with military

By Paul Adams in Lagos

NIGERIA'S military regime has gained provisional backing from both the country's political parties to set up a joint interim government of unelected civilians on August 27 instead of the democratically elected government promised by President Ibrahim Babangida.

Yesterday's agreement by the Social Democratic party (SDP) and National Republican Convention (NRC) to take part underlines the dominant position of the armed forces, which annulled last month's presidential elections after it became clear that the SDP had won.

The plan weakens the chances of Mr Moshood Abiola, the successful SDP candidate in the June polls, becoming Nigeria's next president.

A diplomat in Nigeria yesterday described the military's handling of the crisis since they refused to uphold the SDP's victory as "a very good tactical withdrawal".

"The people have expressed a view at the ballot box, but the military retain control, leaving Abiola with no cards to play."

The civilian protest against the annulment of last month's polls subsided yesterday, two days earlier than planned. Businesses, government offices and transport resumed normal operation in the commercial capital after a crackdown on security and deployment of troops quelled widespread disorder. Several key members of the Campaign for Democracy, which organised the protest, have been detained by security forces.

On Thursday Mr Abiola said he had no hand in the demonstrations, despite the overwhelming support they showed from his fellow Yorubas in Lagos and other parts of the south-west. He dissociated himself from the violence and destruction arising from the protests, called for order and said: "Justice will prevail."

This is a far cry from Mr Abiola's message last week to defy the military's annulment of the polls and "damn the consequences".

The ruling National Defence and Security Council will meet in Abuja today to discuss the proposals of two army-backed parties, which want to finalise details in a joint committee with the military.

It is understood that the purpose of the interim administration would be to hold democratic presidential elections.

## PLA seeks cash for its ploughshares

IN BEATING its swords into ploughshares China's People's Liberation Army has turned to the outside world for assistance - making China the only military power seeking to have its "peace dividend" underwritten by foreign investment.

On show in Hong Kong this week is an exhibition - decked with banners proclaiming "peace, development, co-operation" - of industrial hardware which the PLA's factories across China produce for civilian use.

On hand for the exhibition - the first to be held outside China - are senior officials from the Chinese central government's Commission on Science, Technology, and Industry for National Defence (Costind), which oversees the mainland's massive armaments industry and reports directly to the PLA high command.

One of the most important is Ms Nie Li, vice-director of Costind, wife of General Ding Hengqiao, Costind's director, and daughter of the late Marshall Nie Rongzhen, father of China's nuclear weapons industry.

At Monday evening's gala opening she rubbed shoulders with some of Hong Kong's leading tycoons, including Mr Li Ka-shing, Mr Stanley Ho, Mr T T Tsui, and Mr Larry Yung, the son of Mr Rong Yiren, China's vice-president and head of Citic Pacific, one of Beijing's biggest companies in the colony.

The presence in Hong Kong of the top

executives from China's military-industrial complex selling their wares and trying to raise much-needed foreign capital reflects two developments which have occurred since 1978 when the mainland embarked on economic modernisation.

The first is the encouragement PLA factories were given to switch their production from military hardware to civilian goods.

The second is the PLA's strength from about 4m to 2.5m. Nearly 70 per cent of the output of China's defence industries is classified as "civilian" and the mainland wants to increase the share of civilian output further.

The switch to civilian output has already made China's military factories dominant in some consumer industries. The six main defence industries - nuclear, astronautics, aeronautics, ordnance, electronics and shipbuilding - produce more than 60 per cent of China's output of motorcycles, washing machines and electric fans. By the end of the 1990s the civilian production of these six industries accounted for about 20 per cent of China's total machine

industry output, by value. The second factor pushing the PLA's factories into the outside world is of more recent origin. In light of Chinese arms failures in the Gulf war, the PLA has had to diversify its sources of foreign revenue to compensate for its declining ability to sell arms abroad.

Also, it has stepped up procurement of superior quality foreign-made military hardware, especially from Russia, spending an estimated \$2bn (£1.3bn) in the past couple of years.

To fund these weapons acquisitions and further modernise the PLA's industrial base, the military needs money and foreign know-how. Although the PLA was one of the few arms of the Chinese government to receive a real, inflation-adjusted, rise in its budget this year (up 13.5 per cent to \$7.3bn), its thirst for investment funds has remained unquenched.

Already two of the PLA's directly-controlled companies have set up in Hong Kong. China Poly group, which is owned by the procurement department of the PLA general staff, has acquired a Hong Kong listed company, Continental Mariner. The other, China Xinrong corporation, which is owned by the PLA's general logistics department, established a representative office last October.

The purpose of these companies, and many more mainland companies like them, is to raise foreign equity for investment on the mainland. Chinese

law defines Hong Kong as "foreign" for the purpose of direct investment; mainland companies get taxed at about half the national rate if foreigners invest in them.

Companies controlled by Xinrong - which owns about 100 factories throughout China making garments, shoes, electronic products and military supplies - have this week signed contracts with foreign investors worth \$125bn. The largest, a Ynaba (2460m) property development in Beijing, is a joint venture with the Singapore government-controlled DBS Land, which will take 60 per cent of the project.

Another of the exhibitors, China North Industries Corporation (Norteco), the largest seller of Chinese-made weapons on the world market, is seeking \$2.2bn of foreign investment for 166 joint-venture projects on the mainland. These ranged from a \$14m heavy-duty truck manufacturing venture in Sichuan, to \$10m for a motorcycle parts factory in Henan, to a hotel development in Shantou requiring investment of \$7.6m - underlining the scope of the Chinese military's enterprises on the mainland.

Separately, the China Association for the Peaceful Use of Military Industrial Technology was offering foreign investors the opportunity to participate in 45 joint ventures - many involving laser technology - which it hopes will raise \$343.3m.

He admitted that Mariya, the developer and stock speculator, paid \$300,000 (£1800) a month towards his office expenses. Nor are they much impressed by Komeito, the party backed by Soka Gakkai, the Buddhist movement, which tends to do well in times of low voter turnout - the party can

count on the faithful to show their devotion at the polling booth. Komeito has one Chiba seat, and volunteers have started the ring-around and the door-knocking to ensure that it is retained.

The Kozumiz are still fond of Mr Kenichi Ueno, the former Socialist party representative, and may have voted for him, had he not resigned last year after a European sojourn in the company of a gangster and a golf course developer. Mr Ueno, one of the more doctrinaire members of his still strongly Marxist party, was unable to resist temptations common to Japanese politics.

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The absence of Mr Ueno, and his party's inability to reform itself have prompted the Kozumiz to look elsewhere for the first time, probably to the Japan New party. The JNP, formed by a popular provincial governor, did surprisingly well at a Tokyo city election last month, and will make or break a new coalition government after the election.

Toshie and Tadaaki are still uncertain about the JNP's policies, which are pro-reform but vague. They worry about the dispatch of Japanese troops to the UN peacekeeping operation in Cambodia, fearing that it could be the start of a more aggressive military policy. And

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The Kozumiz are unsure whether the coming election will lead to a clean-up of Japanese politics or of their rubbish

### NEWS IN BRIEF

## UN team to seal Iraqi missile sites

THE UN last night sent a team of weapons inspectors to Baghdad to seal two missile testing sites at which the Iraqi government has refused to permit the installation of camera monitors, Michael Littlejohns reports from New York.

Announcing the move at a UN press conference, Mr Rolf Ekeus, head of the inspection programme, said it was a way "to open another door up" for Iraq, and if possible, avert a confrontation. However, he added, "if Iraq should break these seals we are back in a very serious situation." He also stressed that the measure was an interim one to ensure that Iraq did not carry out testing while the monitoring problem was unresolved.

Mr Ekeus voiced hope Iraq still would enter high-level technical talks with the UN in New York next Monday to try to sort out many outstanding problems concerning the elimination of its nuclear, chemical and missile capability.

## Hyundai peace talks resume

Workers at Hyundai, South Korea's largest conglomerate, resumed partial work after staging a one-day general strike as negotiations began again between labour and management over a pay agreement, writes John Burton from Seoul.

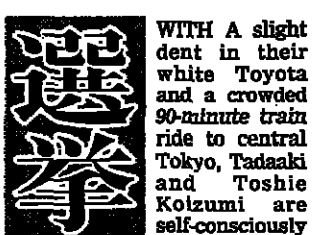
But the Hyundai trade unions warned industrial action could escalate again if the government intervened with a show of force. The South Korean government indicated it would not prosecute trade union officials for the illegal strike action if they displayed flexibility in negotiating with Hyundai.

## Indian N-plant shut down

A Madras nuclear plant will be shut down by the end of the month for an overhaul, the India's Atomic Energy Regulatory Board announced yesterday, Reuter reports from Delhi.

## Mr and Mrs Middle Japan make cautious party switch

Robert Thomson takes tea and talks politics with an ordinary family



Japanese elections

WITH A slight dent in their white Toyota and a crowded 90-minute train ride to central Tokyo, Tadaaki and Toshie Kozumi are self-consciously middle Japanese. They buy vegetables from a local co-op, have a rest-

less 20-year-old daughter who wants to live abroad, and intend to break the voting habits of a lifetime at the coming election. Tadaaki is an engineer at East Japan Sugar Industries, linked to the Mitsubishi family of companies, while Toshie works part time at the local school preparing lunches. Kneeling around a coffee table, they take green tea and discuss the candidates in the No. 1 constituency in Chiba, where corruption is an unsurprising

part of political life.

"There's not enough talk of policies. People keep talking about reform, but it's not clear what they mean," Tadaaki said. "We don't get clear answers on things like taxation or the defence forces."

Both were raised in households loyal to the ruling Liberal Democratic party, but Tadaaki, 48, and Toshie, 45, have never voted LDP. They are swinging voters this year, but the party will not get their support on July 18, when a general election is likely to leave Japan with a coalition government and the expectation of further instability.

"We have always voted for the Socialist party. We realise that they have problems with their policies, but we thought that a strong Socialist party could provide a balance against the LDP. We never really thought they could win an election," Tadaaki said.

In Chiba No. 1, five seats are

to be contested by nine candidates, typical of the multi-seat system in Japan. If reforms are introduced after the election, the electoral boundaries would be narrowed and only one representative chosen. Voters would also select about half the total of MPs through proportional representation.

All the old and suddenly-surfaced parties are represented. There are two LDP candidates, including one who has ties to Tadaaki's soccer club, which inspires a certain affection in him. Another sitting LDP member has rebelled, joining the Japan Renewal party, formed by Mr Tsutomu Hata, the former finance minister. To the Kozumiz' eye, the JRP is indistinguishable in personality and policy from the LDP.

Nor are they much impressed by Komeito, the party backed by Soka Gakkai, the Buddhist movement, which tends to do well in times of low voter turnout - the party can

count on the faithful to show their devotion at the polling booth. Komeito has one Chiba seat, and volunteers have started the ring-around and the door-knocking to ensure that it is retained.

The Kozumiz are still fond of Mr Kenichi Ueno, the former Socialist party representative, and may have voted for him, had he not resigned last year after a European sojourn in the company of a gangster and a golf course developer. Mr Ueno, one of the more doctrinaire members of his still strongly Marxist party, was unable to resist temptations common to Japanese politics.

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Tadaaki and Toshie Kozumi at home: swinging voters who may support the Japan New party

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mountain, but they admit to more than the usual excitement. Most interesting, Tadaaki says, is that "you can't be certain" that the LDP will win, as it has since 1955.

Both are certain to vote, but their 20-year-old daughter is

unlikely to bother. "She has absolutely no interest whatsoever in politics," said Toshie. It is a matter of concern to them that, at the turning point in Japanese politics, their otherwise active daughter has been struck down by apathy.



# General agreement to end all the talk

Frances Williams on the feeling that this time the new Uruguay Round deadline is for real

**T**HE long-dormant Uruguay Round of global trade talks will get under way again in Geneva on Monday when negotiators from the so-called Quad countries - the US, the European Community, Japan and Canada - brief trading partners on their tariff-cutting deal reached in Tokyo this week.

It is the signal the 100-plus nations taking part in the round have been waiting for since January, when US and EC negotiators failed in a last-ditch effort to come up with a market access package before President George Bush left office. Now trade officials have just five months to conclude the complex and wide-ranging Uruguay Round package before US negotiating authority expires on December 15.

This is the fourth successive end-of-year deadline for the round, which was launched in Uruguay in 1988 - but officials are adamant that it is the last. "Every indication suggests that this time the deadline is the deadline," Mr Peter Sutherland, new director-general of the General Agreement on Tariffs and Trade, said earlier this week, warning of the many difficulties still ahead.

The key problem areas are:

- **Tariffs:** The four-way accord between the world's biggest traders has to be accepted by all 111 Gatt members. This is because, under Gatt's non-discriminatory most-favoured-nation rule, they are entitled to benefit from the same trading terms. The terms negotiated by the most powerful traders inevitably form the basic platform for the detailed country-by-country bargaining on individual tariff schedules which are part of the final Uruguay Round package.

Developing nations may well feel the US has not done enough to cut its very high tariffs on textiles, where 70 per cent of its trade is with non-Quad countries. For their part, Washington and the EC are

insisting that poorer countries open up their own markets for textiles and other goods.

Elimination of steel tariffs is conditional on concluding a Multilateral Steel Agreement which would outlaw most subsidies to the hard-pressed industry. But the 30-nation negotiations on an MSA, which resumed for two days in Geneva this week, are making little headway and officials say an agreement is unlikely until the present row over US punitive duties on steel imports is resolved.

- **Agriculture:** The Quad agreement did not include a market access deal for agricultural products. These negotiations promise to be stormy. Japan and South Korea are refusing to relax their bans on imported rice, while the US and the 13-strong Cairns Group of farm-product exporting countries are pressing for better access to EC markets. Latin American banana producers have threatened to veto any Uruguay Round accord if the EC does not change its discriminatory banana import regime.

Meanwhile, France has maintained its strong opposition to a deal between US and EC negotiators on overall cuts in farm subsidies and other supports, to be written into the Uruguay Round "rulebook".

- **Services:** The Quad countries did not reach any firm agreement on opening markets for foreign services, though trade officials in Geneva say enough progress was made for the broader negotiations to resume in earnest in financial services, the US and EC will be

pursuing further concessions from Japan and other east Asian nations in bilateral talks to draw up individual schedules of market-opening commitments. In telecommunications, the Quad agreement has paved the way for extended multilateral talks on liberalisation.

However, the US shows little sign of giving way on exempting shipping from multilateral disciplines, while the EC wants to continue restrictions on (mainly American) television programmes, films and videos.

- **Rules package:** Negotiators must finalise the draft package of rules known as the "Final Act" drawn up by Mr Arthur Dunkel, Mr Sutherland's predecessor, in December 1991. Mr Sutherland said this week he was "absolutely committed" to the Dunkel text as a basis for negotiation.

The bulk of the draft, which runs to more than 400 pages, covers 15 subject areas and contains 28 separate agreements, was negotiated between trading partners. But, despite warnings that too many changes could lead to a general unstitching of the carefully-balanced package, the US in particular is pushing for controversial amendments to texts on anti-dumping and subsidies, intellectual property, environmental standards, and the creation of a strong Multilateral Trade Organisation.

In the minds of many trade diplomats, from both rich and poor countries, the biggest obstacle to a Uruguay Round accord may prove to be US insistence on the primacy of its national trade laws over multilateral agreements, especially in using or threatening unilateral sanctions against "unfair" traders.

Mr Dunkel, with 20 years experience of international trade negotiations, has his own ideas. "Never forget," he mused recently, "that the signing of the Treaty of Rome was held up for four hours because of bananas".



## THE TIMETABLE: COUNTDOWN TO A FINAL GATT DEAL

Mon July 12: Negotiators return to Geneva after seven-month lapse. Representatives from 96 countries not involved in the quad process receive briefing on what has been agreed bilaterally so far.

July 12-July 31: Gatt signatories meet one-on-one to swap market opening offers. The "most favoured nation" rule means any offer to one country must be extended to all.

End-July: Mr Peter Sutherland, Gatt

director general, is expected to call a full meeting of the Trade Negotiating Committee - the umbrella body under which the Uruguay Round is being negotiated - to summarise progress through July, and to define plans for autumn.

August: Gatt summer break. Valuable time wasted.

September 1 - December 15: Negotiations resume. No structure yet firm. Legal drafters for the final text of the

Uruguay Round final act will work in parallel, ensuring agreement terms are legally watertight.

December 15: President Clinton's "fast track" authority expires. This authority gives him the right to present a Uruguay Round agreement as a single package, to be approved (or rejected) by Congress in a take-it-or-leave-it way.

Without this, it is assumed that a deal as complex and comprehensive as

the Gatt agreement would never get through Congress, since individual paragraphs or chapters could be amended, deleted, or otherwise tinkered with, destroying the balance of compromises that made the deal acceptable to the other 110 Gatt signatories.

January 1 1994: New Gatt agreement comes into effect. Many governments will need to introduce it provisionally, since ratification by national governments could take some time into 1994.

## Issues at stake in the negotiations

### ■ FARM TRADE:

Liberalisation of farm trade is critical to developing countries frustrated by lack of access to US and EC markets. They are upset at the damage done to world food prices by the dumping of farm surpluses onto world markets, particularly by the EC. Politically powerful farm lobbies in the EC and the US will fight to maintain existing protection.

**Winners:** Developing countries, and the countries of eastern Europe, who would see enhanced export opportunities and higher world prices. The US, Australia and New Zealand, with efficient farm sectors, should also gain.

**Losers:** The EC, where the Common Agriculture Policy provides secure farm incomes regardless of global competitiveness, and funds the dumping of large farm surpluses onto world markets.

■ **COMPREHENSIVE TARIFF-CUTTING:** Gatt wants to get rid of hidden or easily manipulated forms of protection - including quotas, market sharing arrangements, and other non-tariff barriers to trade - and to replace them with tariffs. These are more transparent, and can be reduced progressively. This is also

basically a farm issue, focused on Japanese and South Korean refusal to open their markets to rice markets; the EC's banana import regime; and Canada's farm supply management system.

**Winners:** Developing countries, and leading grain exporters like the US; Latin American banana exporters.

**Losers:** Protected Japanese and Korean farmers; banana exporters in the Caribbean and other former colonies with preferential access to the EC market; protected

### ■ TEXTILES:

Canadian dairy farmers. Textiles exports are critical to many developing countries, who have had most exports controlled by quotas under the Multifibre Arrangement. The Uruguay Round deal will phase these out over 10 years, leaving national tariffs as the only barriers to trade.

**Winners:** Developing countries should see exports to the US and the EC rise; the EC and Japan, where high quality products now kept out of the US market by high tariffs will find new demand.

**Losers:** The US, where producers will in the next decade lose both quota and tariff protection; developing countries, who will have to open markets to imports over a similar period.

■ **STEEL:** Global over-capacity, and a complex history of subsidy, have led to oversupply in many products. Recession has cut demand for steel. New technology has destroyed the viability of many older integrated steel mills. Producers across the world have fought for protection, and trade management, while struggling to modernise and rationalise. The history of the Multilateral Steel Agreement is tangled in these conflicting forces.

**Winners:** Exporters to the US, now blocked by penal dumping and countervailing duties; efficient mills, particularly mini-mills, which should prosper once an MSA is finalised.

**Losers:** Inefficient, integrated mills anywhere. Mills propped up by subsidies, or protected markets.

■ **TRADE IN SERVICES:** One big breakthrough of the Uruguay Round would be to attack barriers to trade in services. This covers a broad range such as insurance, banking, securities, construction, distribution, tourism, software and com-

puter services, professional and business services, including consulting, engineering, accounting and legal services. Opening up financial services markets across the developing world has been a high priority for the US and Europe.

**Winners:** Financial services companies, professionals and consultants in the US and the EC (particularly France).

**Losers:** Protected and inefficient service providers in east Asia and the developing world. Japan, Korea and the five Asian countries have been targeted in particular for financial services liberalisation.

■ **MARITIME SERVICES:** The US wants port, and onshore activities linked with shipping to be opened up for the EC and Japan, an assault on the cartel-like conferences that control much of the world's blue water shipping is the priority.

**Winners:** Shippers outside the conferences controlling particular ocean routes; freight and distribution companies keen to compete in getting cargoes from factory to port.

■ **AUDIO-VISUAL SERVICES:** Sales of films and TV programmes were second only to aircraft last year as the leading US export. The main market is the EC, where national limits are frustrating export growth. The US wants the EC to drop requirements for a minimum percentage of local-language programming, and of locally-produced films and programmes. Cable and satellite developments are making life even more complicated. The EC insists local culture must be protected.

**Winners:** The US, if the EC were opened further. Japanese companies now control many of the leading US film-makers, so they have slipped alongside

the US on this issue. India's film industry generates significant export income.

**Losers:** The EC, in particular France, where US cultural hegemonism is unpopular.

■ **INTELLECTUAL PROPERTY RIGHTS:** Protection of copyright and patents is lax in much of the developing world, prompting the US to fight for progress in the Uruguay Round towards enforcement of intellectual property protection - across books and music to videos and computer software.

At the same time, many developing countries resent paying high royalties to western pharmaceutical companies for licences to use drugs they need cheaply for their people. Developing countries have linked concessions here to concessions in the US and Europe over farm trade and textiles.

**Winners:** Many companies, mostly in the industrial world, which need effective patent and copyright protection to justify big investments in research and innovation.

**Losers:** Poor consumers of medicines and food preparations in the developing world, who may have to pay more; video and computer software pirates; plagiarists of designs or other product innovations.

■ **DISPUTE SETTLEMENT:** The US says the Gatt dispute settlement procedures are slow and fickle but is reluctant to dilute its sovereign dispute settlement laws by handing authority to a multilateral agency like Gatt. They are anxious to strengthen its authority, since they feel it is the only medium in which they can handle a trade dispute with a big trading power like the US or the EC. They want bilateral weapons in international trade disputes - like the US Section 301

laws - eliminated.

**Winners:** All developing countries, and many industrial ones subject to bilateral trade pressure from the US.

**Losers:** The US, which wants Section 301.

■ **THE MULTILATERAL TRADE ORGANISATION:** The Uruguay Round was meant to achieve what should have been achieved in 1947, when Gatt was born: a trade body with more authority than now, to embrace trade in manufactures, agriculture and textiles, and the new area of services. It would also embrace the Tokyo Round "codes" on subsidies, dumping and procurement.

**Winners:** All those who subscribe to multilateral settlement of trade problems.

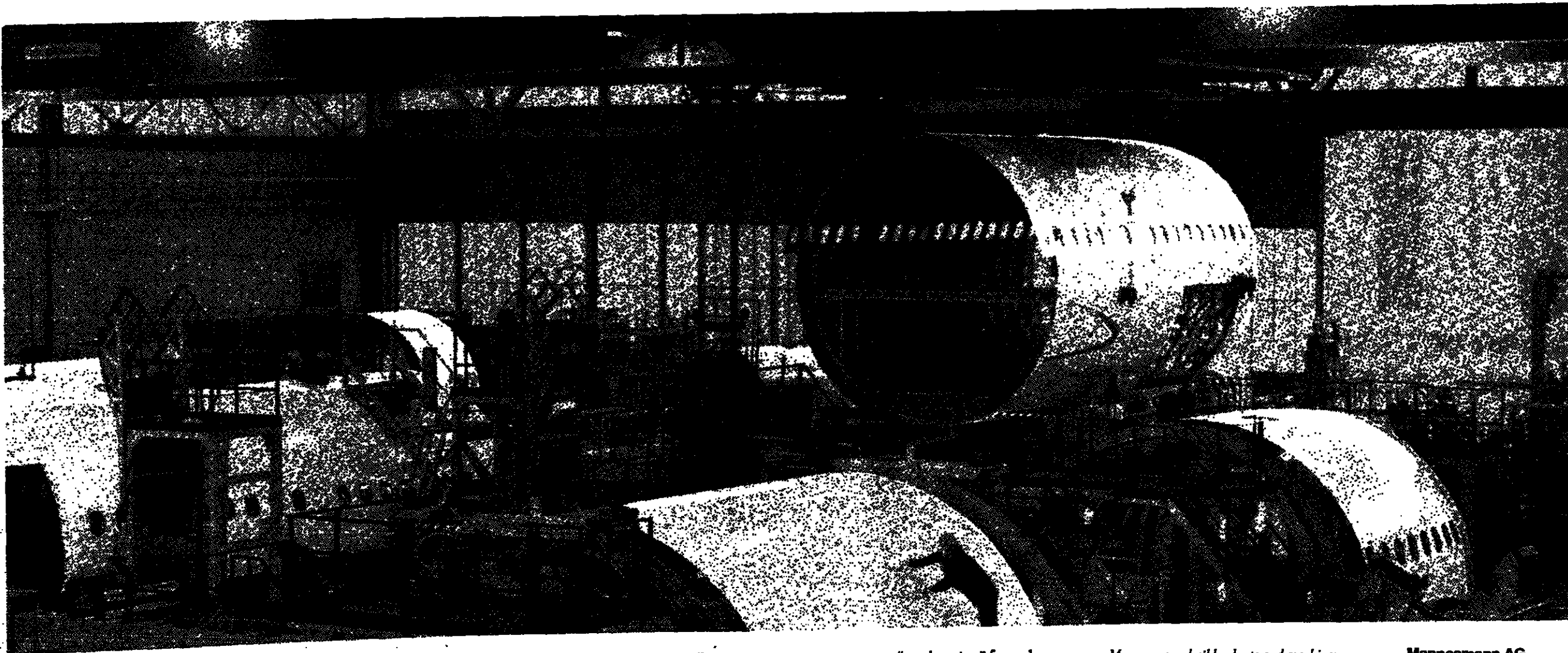
**Losers:** The US, and those concerned about erosion of sovereign authority, as the MTO would mean some national powers were delegated beyond the courts of the land.

■ **SUBSIDIES, DUMPING AND PROCUREMENT:** These are contentious in their own right. National policies in these areas have an increasing impact on international trade. They are the subject of special "codes" overseen by Gatt, to which only a minority of countries backing Gatt are signatories. Signatories want more countries to sign up to the disciplines of these codes.

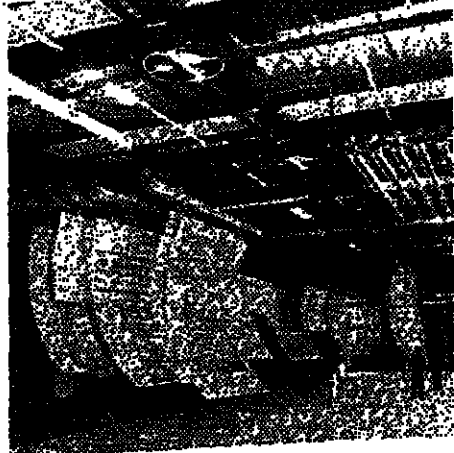
**Winners:** Developing countries, who can ill afford industrial subsidies, and are often the victim of dumping actions: the US and the EC, by making more countries subject to the disciplines of the codes.

**Losers:** The US, fearing erosion of its sovereign powers; developing countries, many are not yet disciplined by the codes; the EC, a heavy user of subsidies and a procurement market covered by the US.

## Mechanical engineering + electronics Mannesmann's decisive edge



Assembly of the Airbus in Hamburg-Finkenwerder: The shell components are brought into the assembly bay by means of a radio-controlled suspension monorail system. An overhead travelling crane then takes over, transferring these freely suspended fuselage components to their assembly points.



### Airbus assembly system

The Airbus has taken off all over the world and is now locked onto a flightpath to success - thanks to a pioneering design concept backed up by equally advanced manufacturing and logistical techniques.

A production system from Mannesmann Demag controls the fuselage assembly of all the different aircraft types which make up the Airbus family. Load lifting and handling systems transfer the shell

components "on the wing" from the warehousing system to the various workstations. There they are joined together to produce the longest single element of the plane - the body. The electronically driven system monitors all materials flow and step-by-step assembly and coordinates every production stage, executing each move quickly, reliably and with absolute precision.

Mannesmann builds plants and machinery, makes systems and components for the automotive industry, manufactures hydraulic, electric and pneumatic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tube and pipe, and trades on a worldwide scale. Income from sales earned by its 137,000 employees lies in the region of DM 28 billion.

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D-4000 Düsseldorf 1

mannesmann technology



## NEWS: THE G7 SUMMIT

□ Serbs and Croats 'beyond pale' □ US looks to Asian trade □ Yeltsin reassures Japan □ 23m jobless 'unacceptable'

# Summiteers harden rhetoric over Bosnia

But accord a far cry from earlier warnings of military intervention, reports Jurek Martin

**P**RESIDENT Bill Clinton was not alone in coming to Tokyo in the hope that not too much attention should be paid to the precise wording of summit communiqués.

But in the middle of yesterday morning there appears to have been a collective realisation by the G7 leaders that there could be no excuse for not finding the right words to use on Bosnia.

This was why the summit adjourned temporarily while the foreign ministers were sent off to strengthen the language of the political declaration.

If what was finally agreed was a far cry from the stern warnings of military intervention issued in Munich a year ago - and totally ignored ever since - several leaders were able to claim credit for the fact that the G7 did not completely walk away from the Bosnian tragedy.

The process started over dinner on Wednesday evening with, according to US and other officials, Mr Clinton's strong intervention and the observation of Chancellor Helmut Kohl of Germany that Serbian and, intriguingly, Croatian behaviour was

"beyond the pale".

It was continued at a late-night session with Mr John Major at the president's hotel during which the British prime minister echoed Mr Kohl's choice of words, which was duly incorporated into the communiqué. Yesterday, virtually all the other heads of government chipped in with their own supportive observations.

As David Gergen, Mr Clinton's press secretary, put it yesterday, the objective was to strengthen the language "without raising false expectations". Another senior US official, speaking off the record and thus perhaps more frankly, agreed that the people of Sarajevo would not necessarily be sleeping easier in their beds as a result of the words of the communiqué.

But, from the point of view of the US and all other participants, the insertion of the sentence "stronger measures are not excluded" is an implicit reference to Mr Clinton's belief that the arms embargo against Bosnia should be ended.

Mr Douglas Hurd, the UK foreign secretary, who has argued vigorously against lifting the embargo

because it would merely "level the playing field", concurred. He even used, by his standards, exotic language in a briefing.

The Serbs and Croats, he said, "are still in the excitement of killing each other and gaining hills and villages. They think they have to hate their neighbours from here to kingdom come." But he allowed for the possibility that the real role now being played by British and other peacekeeping troops might become untenable, in which case nothing could indeed be excluded.

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## Major's slimline tonic loses sparkle

By Peter Norman in Tokyo

MR JOHN MAJOR, the UK prime minister, made limited headway in his attempt to cut the annual G7 summits down to size.

British officials yesterday admitted that Mr Major's proposal to limit future summits to heads of government had not won sufficient support. The US, Canada and Italy backed the plan but it was strongly resisted by France and Germany.

Both countries have coalition governments and the inclusion of finance and foreign ministers in the talks enables the different parties in government to be represented.

The UK prime minister had more success with his plan to strip the summit of the pomp and bureaucracy that has grown over the years.

Mr Kenneth Clarke, the UK chancellor, said he expected next year's summit in Italy would have "fewer people, less formality... more free-flowing discussion and a little less structure".

According to a senior Canadian official, Mrs Kim Campbell, the Canadian prime minister and another summit novice, was "in favour of anything which could make summits more informal".

"People were very firm that we have got to cut down the ceremonial and the 35,000 cops out there," the Canadian official said.

UK officials said future summits would end with either a press briefing or chairman's statement rather than a long-winded communiqué.

The role of the sherpas, the officials who prepare the summits, would be radically cut to reflect the reduced workload of a meeting without a final prepared statement.

A UK plan to limit the summits to two days gained partial acceptance. In future, talks among the seven will be limited to two days, but additional talks such as today's "G7 plus" meeting with President Yeltsin will run into a third day.

## German economic recession 'at bottom'

By Peter Norman in Tokyo

THE GERMAN economy seems to have reached the bottom of its recession, German ministers said in Tokyo yesterday.

Mr Theo Waigel, the finance minister, said the economy appeared to be the "bottom of the valley", and Mr Günter Rexrodt, economics minister, indicated it could be at a turning point.

"I do not want to give the impression that recovery is beginning in Germany," Mr Rexrodt said. But said recent indicators had been either "positive or at least not more negative".

Mr Rexrodt said business expectations in industry had improved, the consumer climate had not deteriorated for the past two months and the inflow of foreign orders had improved.

Mr Rexrodt said the G7 finance ministers had expressed satisfaction with last week's interest rate cuts in Germany and there was no explicit criticism of the Bundesbank's interest rate policy.

By contrast, there had been heavy pressure on Japan to expand domestic demand.

## US eyes potential for trade with Asia

By Jurek Martin

THE US is considering proposals that could amount to a new Asian trade round and that could be discussed with other regional leaders in Seattle later this year.

Mr Mickey Kantor, the US trade representative, yesterday said that the US had in mind "a framework around Apec [the Asia Pacific Economic Co-operation group] which would engage the US and the Pacific rim countries to build a regime that would regularise trade in the region".

Mr Kantor offered no further details but noted that the US had "a natural alliance in Asia to which we have not paid enough attention in the past". More than 40 per cent of US trade, he said, was now with Asia, and the region's economies were growing faster than anywhere else in the world. The US remained a "stabilising force" in economic, political and security affairs.

President Bill Clinton will be attending the Apec meeting in Seattle in November. He has devoted substantial segments of two big speeches this week to highlighting the importance of the Asian dimension to US foreign and economic policy.

US officials insist this new focus should not be translated as an adverse reflection on the state of trans-Atlantic relations, but naturally reflected economic and geopolitical realities.

Contrasts were also drawn with the initial Asian policies of President Jimmy Carter, who sought to reduce the US military presence in the region, particularly Korea.

Mr Clinton goes to Seoul tomorrow with a very different message. Meanwhile, Mr Clinton and Mr Kiichi Miyazawa, the Japanese prime minister, agreed to have dinner tonight, raising some hopes that the US and Japan might reach agreement on a negotiating framework designed to reduce bilateral trade friction.

Mr Kantor, still savouring the breakthrough achieved in the market access agreement, refused to predict if an agreement was imminent.

Mr Lloyd Bentsen, the treasury secretary, was equally non-committal though perhaps marginally more optimistic.

Mr Kantor said it mattered less if it was reached "this week or next month" than that it was a solid agreement, with quantifiable targets, that made possible greater import penetration of Japan.

But he conceded that a pact with Japan would greatly increase the chances of approval by Congress of the North American Free Trade Agreement with Canada and Mexico "because it shows your policies are working".

There were many interconnections in trade negotiations, he said. Congressional approval last week extending the president's "fast track" negotiating authority until December 15 had helped get the market access agreement in Tokyo.

He hoped that the "side" agreements to NAFTA - covering the environment, labour standards and trade "surges" - would be completed by the end of this month.

## Russian leader shrugs off earlier slights to Japanese sentiment over Kurile Islands dispute

## Yeltsin turns up with a smile and apologies

By Layla Boulton and Robert Thomson in Tokyo

TO THE RELIEF of his Japanese hosts, who must have been wondering if he would ever touch tarmac in Tokyo, Russia's President Boris Yeltsin yesterday arrived for the Group of Seven summit with a wry smile and an expression of regret for previous appointments he was unable to keep.

Twice in the past year, Mr Yeltsin has cancelled bilateral visits. But the Russian leader was confident that in attending a multilateral conference he would not be forced to make concessions on the territorial dispute with Tokyo over the Kurile Islands, off northern Japan.

On landing, Mr Yeltsin said he "regretted" having been unable to pay an official visit last September and expressed gratitude to the Japanese government and people for their "understanding of the circumstances" which had forced him to cancel.

That visit was called off under combined pressure from conservative opponents who accused him of planning to sell off Russian territory, and

from Japanese expectations of real progress in retrieving the Kuriles in return for economic aid.

Yesterday Mr Yeltsin assured his Japanese hosts that they would "always find in the new Russia an honest and constant partner".

Mr Kiichi Miyazawa, the Japanese prime minister, later said the Russian leader's statement was appreciated by the Japanese people. In Japan Mr Yeltsin is almost as unpopular as Mr Miyazawa's cabinet, which has an approval rating under 10 per cent.

A Japanese foreign ministry official said the two countries agreed that preparations would begin for the much-postponed bilateral visit to take place in mid-October.

But the Japanese appeared to be setting themselves up for a new disappointment when a foreign ministry official said Mr Yeltsin had to expect substantive negotiations on the territorial issue.

"In talking about improving relations, we take a position that the improvement will come with the settlement of this dispute," a foreign ministry official said. "He [Mr Yeltsin] also has some understand-



THERE AT LAST: President Yeltsin with Japanese premier Kiichi Miyazawa after finally making it to Tokyo

ing that this is the issue."

Although strengthened by his victory in the April constitutional referendum, Mr Yeltsin still faces considerable domestic opposition to any territorial concessions, particu-

larly now that Russia itself is in danger of breaking up. Only yesterday, the Far Eastern region centred on the key port of Vladivostok declared itself to be a republic within Russia.

The four Kurile Islands were

occupied by Soviet troops in the final days of the second world war, and the two countries have been unable to sign a peace treaty because of the dispute over their ownership. Mr Miyazawa told the Russian

leader that Japan understood his domestic difficulties, but that their differences must be settled on the principles of "law and justice" - a formula also used by Mr Yeltsin but with a different meaning.

## Clarke highlights G7's failure to create jobs

By Peter Norman, Economics Editor, in Tokyo

MR Kenneth Clarke, the UK chancellor of the exchequer, yesterday warned that the Group of Seven industrialised economies could face rising unemployment even if they achieved 3 per cent a year growth.

He said the summit had "picked up a theme" in the need to tackle structural unemployment in draft copies of the economic communiqué that will be released after the summit today, the G7 countries stress that they are concerned about low growth and failure to create jobs and say it is unacceptable that 23m are unemployed in the G7 countries.

The meeting would consider whether labour markets were sufficiently flexible, if benefit and training systems gave the unemployed incentives to take jobs, and would study the phenomenon of unemployment ris-

ing in good as well as bad periods in the economic cycle. The draft communiqué commits Europe to implementing tough budgetary policies with the aim of lowering interest rates. Mr Clarke said Britain was committed to tackling its public sector deficit. That was why it had signed up to the Maastricht treaty convergence criteria which envisage reducing the deficit to 3 per cent of gross domestic product by late in this decade from around 8 per cent now.

The chancellor made clear that the government was preparing difficult spending decisions in the forthcoming public spending round. Although he insisted that the government was not planning to abolish the welfare state, every devel-

oped country had to ensure that its welfare system operated in a cost effective way.

Mr Clarke was careful to draw a distinction between the US and Europe, with their high unemployment and fiscal deficits, and Japan, with its low jobless rate and fiscal surplus. However, he urged Japan to increase its domestic demand to improve the living standards of its people and increase imports. In spite of Japan's greater national wealth, "the living standards of the average Japanese are not the living standards of the average Brit," he said.

But he was also willing to learn from Japan. Its education and training system seemed not to produce the underclass

of underachievers as found in Britain.

Mr Clarke disclosed that Britain had pushed its G7 partners to be more generous in writing off the debt of the poorest developing nations that are enacting economic reforms.

However, a UK attempt to obtain agreement for countries to write off 60 per cent of poorest nations' stock of debt foundered largely on opposition from Japan.

Mr Clarke said the enhancement of the so-called Trilateral Terms had been referred to the Paris Club of creditor nations. This, he said, indicated that the G7 were "quite close to agreement".

● Robert Thomson adds: Japan proposed yesterday that the G7 establish a panel to

study the "stabilisation" of international commodity prices in an attempt to assist developing countries reliant on commodity exports.

The proposal by Mr Kabun Muto, Japan's foreign minister, at a meeting of G7 foreign ministers was an attempt to be seen to be representing the interests of developing countries, which have complained that industrialised nations have neglected their interests.

Apart from the Japanese commodity proposal, few other new ideas have surfaced among G7 countries on aiding the developing world. However, an economic declaration will be released today by the G7 which will have a separate section on developing countries.

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## Leaders spotlight migrants, nuclear arms and local conflicts

Extracts from the text of the Group of Seven political declaration adopted yesterday at the Tokyo Summit

THE PROTECTION of human rights is the obligation of all nations, as affirmed at the World Conference on Human Rights in Vienna.

The increased number of refugees and displaced persons as well as the problems of uncontrolled migration and difficulties confronted by national minorities require urgent attention by the international community, and should be tackled taking account of their root causes.

Terrorism, particularly when sponsored by states, poses a grave danger which we will oppose energetically.

IN PROMOTING our partnership of co-operation, reforms in the former centralised economies should be further encouraged.

We look forward to democratic, stable and economically strong societies in those countries. We firmly support the determined reform efforts by Russia under President Yeltsin and his government.

We also look to Russia to promote its diplomacy based on the principle of law and justice and to continue to play constructive and responsible roles in the international community.

We also support the reform process in Ukraine and hope that the recent meeting between Presidents Yeltsin and Kravchuk will provide a basis for further improvement of relations between the two countries.

ENHANCED co-operation is necessary in combating the danger of proliferation of weapons of mass destruction and missiles. In particular we:

● Urge North Korea to retract immediately its decision to withdraw from the NPT, and to fully comply with its non-proliferation obligations, including the implementation of IAEA safeguards agreement and the Joint Declaration on Denuclearisation of the Korean Peninsula;

● Encourage the countries concerned of the former Soviet Union to ensure rapid, safe and secure elimination of nuclear weapons in accordance with current agreements, providing effective assistance to this end;

● Urge Ukraine to ratify the START Treaty, and Ukraine and Kazakhstan to accede to the NPT as non-nuclear weapon states.

We also continue our efforts to strengthen the non-proliferation regimes, including the Missile Technology Control Regime, and to establish effective export controls.

We reiterate the objectives of universal adherence to the NPT as well as the Treaty's indefinite extension in 1995 and nuclear arms reduction. We also call on those countries that have not done so to sign the Chemical Weapons Convention and to accede to the Biological Weapons Convention.

FACED with the rapidly deteriorating situation in former Yugoslavia, we reaffirm our commitment to the territorial integrity of Bosnia-Herzegovina and to a negotiated settlement based on the principles of the London Conference.

We cannot agree to a solution dictated by the Serbs and the Croats at the expense of the Bosnian Muslims. We will not accept any territorial solution unless it has the agreement of the three parties.

If the Serbs and Croats persist in dismembering Bosnia through changes of border by force or ethnic cleansing, they will place themselves beyond the pale of the international community and cannot expect any economic or commercial assistance, especially reconstruction aid.

The UN Security Council Resolutions on safe areas must be implemented fully and immediately to protect the civilian population.

We commit ourselves to assist the Secretary-General of the United Nations to implement UN Security Council Resolution 836 by sending troops, by air protection of the UNPROFOR, by financial and logistical contributions or by appropriate diplomatic action.

Sanctions should be upheld until the conditions in the relevant Security Council Resolutions are met. Stronger measures are not excluded. The flow of humanitarian aid to Bos-

nia must be increased. Deeply concerned about the situation in Kosovo, we call on the Serbian government to reverse its decision to expel the CSCE monitors from Kosovo and elsewhere in Serbia and to agree to a significant increase in their numbers.

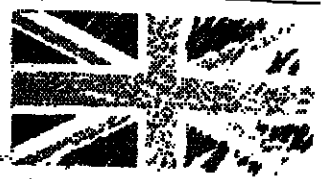
WE FULLY support the efforts to achieve a comprehensive, lasting peace settlement in the Middle East, and call on Israel and the Arab states to take further steps for confidence-building. We reiterate that the Arab boycott should end. We call on Israel to respect its obligations with regard to the occupied territories. We support the efforts of reconstruction in Lebanon.

We are determined to keep up the pressure on Iraq and Libya to implement all relevant UN Security Council Resolutions in full.

Handwritten signature or mark.



## Britain in brief



## Cypriot bank wins apology on Polly Peck

The administrators to Polly Peck International have apologised to the Central Bank of the Turkish Republic of Northern Cyprus, in a move which may boost co-operation with the authorities in realising assets in the region.

Mr Christopher Morris, a partner at Touche Ross who is one of the joint administrators, has written to the bank withdrawing allegations made during litigation against the bank launched in October 1991 to recover up to \$45m.

The statement said: "Christopher Morris... accordingly apologises to the governor and the board of the Central Bank for the allegations of fraud and money laundering which were made in the course of the proceedings."

The apology is likely to ease relations with the authorities of northern Cyprus whose co-operation is essential in allowing the administrators to negotiate sales on local PPI subsidiaries.

## British Coal cuts 3,000 jobs

Three thousand clerical jobs are to go at British Coal as the state-owned corporation struggles to cut costs.

Mr Neil Clarke, the chairman, said the cuts were essential if collieries which had escaped the recent round of pit closures were to win orders for coal.

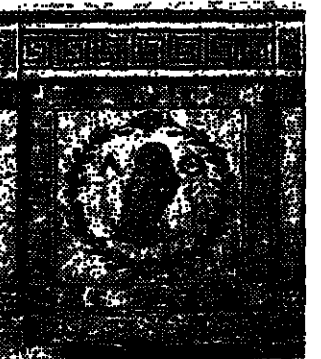
Under a restructuring plan, British Coal's five operational sectors will be reduced to just two, and open-cast mining operations will be streamlined. Changes are also proposed in the organisation of marketing, finance, operations, information, technology and other activities. Many in-house services are to be put out to contractors.

## Tough rules for power prices

Tougher controls on electricity prices will be announced today by Professor Stephen Littlechild, the electricity regulator.

The controls will apply to the electricity supply business, which accounts for up to 20 per cent of the profits of the regional electricity companies. The controls form the first part of a two-year review which will eventually cover the whole electricity supply and distribution business.

## Antique desk fetches £1.7m



The Anglesey desk, commissioned in 1812 by the 2nd Earl of Uxbridge, has been sold at Christie's for £1.7m, an auction record for an item of English furniture. In 1945 the Anglesey family sold it for 700 guineas.

The mahogany desk is monumental in size and highly crafted with bronze enrichments and ebony and brass inlay (pictured). It was sold by the executors of the late Sir John Musker, and attracted competitive bidding, which pushed its price way ahead of Christie's £600,000 estimate.

## New rules on accounting

New accounting, auditing and corporate governance reporting requirements are to be more closely co-ordinated between the different standards-setting bodies, according to a statement from the Financial Reporting Council.

This will lead to delays in guidelines being developed by the accountancy profession on directors' comments in annual reports on the state of their internal controls and whether their company is a "going concern". There will also be a deferral for "a significant degree of consultation and field testing" on guidelines for interim financial statements.

## Bid for drug agency boosted

The government's campaign to locate the European Medicines Evaluation Agency (EMEA) in London received a boost when the UK's Medicines Control Agency revealed that a third of all new applications for drug licences through European Community procedures are being handled in the UK.

Mrs Virginia Bottomley, Secretary of State for Health, said the strengths of the UK medicines regulatory system - its scientific excellence, speedy and efficient licensing and commitment to protecting public health - were evident.

"These results will put the UK in a strong position to shape and play an active part in future EC licensing arrangements," she said.

## Clowes loses fraud appeal

Mr Peter Clowes, the former financier jailed for stealing investors' funds from his Barlow Clowes investment empire, has lost his appeal against his 10 convictions for theft.

The Court of Appeal also rejected Mr Clowes's appeal against the length of his 10 year sentence.

Three appeal court judges rejected Mr Clowes's argument that he was not guilty of theft because investors had signed a mandate giving Gibraltar-based Barlow Clowes International absolute discretion over his handling of their money. Lord Justice Watkins said BCI had taken the money to invest in gifts and could not act as a "mini-merchant bank". Mr Clowes is now considering whether to ask for leave to appeal to the House of Lords.

## George Walker drops action

Mr George Walker, the former chairman of the Brent Walker group now facing criminal charges alleging he stole over £12m from the company, yesterday gave up his fight against bankruptcy.

Mr Walker had intended to appeal against the bankruptcy ruling won by Mr Ray Hocking of accountants Stoy Hayward, the supervisor of his previous voluntary arrangement, in the High Court in April this year. However, at a later hearing, Mr Walker was ordered to pay £18,000 into court as part security for Mr Hocking's costs should the appeal fail.

## Confusion over UK recovery

Companies in northern England are confused about economic recovery, with no consistent pattern of improvement yet apparent, the Yorkshire and Humberside regional council of the Confederation of British Industry reported.

"Order books are better than they were three, six and nine months ago, but it seems to half a step back for every step forward. Companies have a good month, then a bad one. People are very confused," Mr Brian Bigley, CBI regional director said. There is growing concern about construction and housebuilding markets, which have turned down again after picking up slightly in the spring. Exporters are also increasingly worried about European markets, which are now going into recession, although worldwide sales are still strong.

## Tourist shot dead

A man was shot dead and three others injured near the Scottish ferry port of Cairnryan. The dead man is believed to be a German tourist and the three injured thought to be members of his family. It is understood they had been camping overnight.

Two of those injured are in a serious condition and police immediately blocked the road, causing traffic jams as holiday-makers tried to reach the ports of Cairnryan and Stranraer, from where ferries serve Northern Ireland.

## Soap down the plughole

Eldorado, the BBC's £10m soap opera launched last year after the corporation built an entire holiday village in southern Spain, has been scrapped following a plunge in audience rating. The last episode will be screened tonight.

Hailed as a flagship series after its launch, audience viewing figures fell from 7.3m last July to 2.8m recently. The cast and crew have left, and the set, unable to be sold off as holiday flats for lack of proper sanitation, has been opened up as a tourist attraction.

## Bayer attacks moves to cut state drug bill

By Paul Abrahams

BAYER UK, British subsidiary of the German chemicals group, yesterday attacked the government's recently proposed system to control the growing National Health Service drugs bill.

Mr Klaus Behrendt, director of UK pharmaceuticals at Bayer, said the system was worse than anything on the European continent. "The British have a reputation for fair play, but this system is not transparent. We have no idea what the rules are," he said.

The NHS drugs bill last year was £3.4bn. UK spending increased by 11 per cent during the first four months this year - well above the rate of inflation - compared with the same period in 1992, according to IMS International, the market research specialists.

Mr Behrendt specifically criticised the decision to extend the blacklists of products which the NHS will no longer provide.

The extension, announced last November, involves 10 categories of medicines, including hypnotics and anxiolytics, contraceptives, topical anti-rheumatics, as well as treatments

for vaginal and vulval conditions, and skin diseases. About 625 products could be affected.

A committee of experts set up to decide which treatments should go on the lists is presently making its first recommendations known to drugs companies.

Mr Behrendt said the cheapest rather than most effective or safe remedies were being recommended by the committee. However, companies were being told their more expensive products would be used by the NHS if prices were cut to the same level as the cheapest product.

"The government has, in effect, introduced a system of reference pricing (only paying for a drug at the price of the cheapest product in its therapeutic area) through the back-door," said Mr Behrendt.

"This is very unfair. If innovative products can no longer create a premium, there is little point launching new products on the market," he said.

The department of health said yesterday that limited lists were introduced to make sure effective and cost-effective medicines were used by the NHS. However, it is understood that sections of the department are in favour of reference pricing systems.

Mr Behrendt said: "Most companies in the UK are not complaining because they aren't affected. But once the system is in place it could be extended to cover all medicines. The industry, which is highly fragmented, must tackle the issue. The whole sector could be affected if there are further extensions in the future."

Up to 18 per cent of Bayer UK's pharmaceuticals turnover is generated by Canestan, a product for skin and vulval complaints which could be included on the blacklist.

Miami-based Stiefel, which operates from High Wycombe, north of London, could lose up to 75 per cent of NHS sales if its skin treatments are included on the blacklists. The UK subsidiary of US group Schering-Plough could lose 70 per cent of its sales.

Mr Behrendt's comparison of the UK system with those on the continent is in spite of swinging reforms introduced in Italy and Germany this year. The markets in these countries have fallen by 0.6 per cent and 11.6 per cent during the first four months, according to IMS International.

## US gas group opens plant in north-east

ENRON, the US gas group, is to start construction of a second gas processing plant next year on Teesside, north-east England, costing £50m, writes Chris Tighe.

The investment was confirmed on Wednesday at the official opening of the company's first Teesside gas processing plant at Seal Sands.

The newly-opened installation and its adjacent sister plant will process North Sea gas fed to Teesside through the 254 mile long Cats (Central Area Transmission System) pipeline, a recently completed £1bn project by a consortium including Amoco, British Gas and Amerasia Hess.

The £70m plant which opened on Wednesday can process 300m cubic feet of gas a day and is receiving supplies from the Everest field. Amoco expects gas from the Lomond field to come on stream next week. The second plant, due to begin operation in 1996, will process up to 300m cu ft of gas a day from the new Judy-Joanne North Sea complex.

Enron is a 50 per cent partner in Teesside Power, the joint venture which owns the new combined heat and power Teesside power station. It is supplied by gas from the new processing plant.

## Agreement 'close' on regional aid map

By Andrew Hall in Brussels

BRITAIN and the European Commission are "close to agreement" on proposals to redraw the map of areas eligible for UK government assistance, following high-level talks in Brussels yesterday.

Mr Tim Sainsbury, the British trade minister, met Mr Karel Van Miert, EC competition commissioner, to discuss British regional aid plans. He also put pressure on the Commission to allow Swan Hunter, the Tyneside shipbuilder, to receive state subsidies.

Mr Sainsbury came to Brussels with a controversial new draft map of British regional aid, which it is understood would transfer some aid from the north-west of England, Wales and Scotland towards traditionally more prosperous southern areas.

The Commission said there were still some problems with Britain's regional aid plans, but officials said afterwards that Mr Van Miert hoped there would be an agreement, once a redrafted map was submitted. A new plan could be tabled as early as today or the beginning of next week.

Mr Sainsbury refused to comment on the shape of the draft map, but officials said it was clear the rates of unem-

ployment across the UK had changed since the aid map was last redrawn in 1984. He also hoped a compromise could be reached on the eligibility of the Swan Hunter yard for state aid.

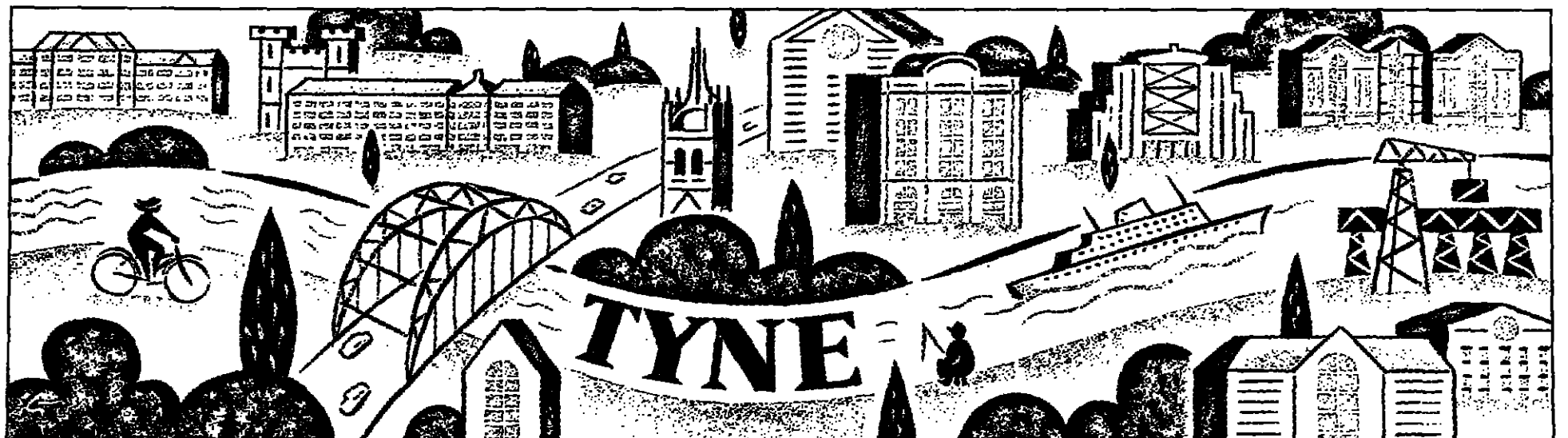
Under normal EC rules, shipyards are entitled to subsidies amounting to 9 per cent of the value of contracts, although even that aid is to be phased out. Swan Hunter, now in receivership, cannot receive any subsidies because it is classified as a warship yard.

UK officials will hold further talks with their Commission counterparts about redesignating Swan Hunter as a mixed yard, eligible for subsidies. They described Mr Van Miert's attitude yesterday as "neutral".

● Around 200 redundancies are expected to be announced today at Swan Hunter by Price Waterhouse, the receivers running the Tyneside shipbuilder, writes Chris Tighe.

The job cuts, to take effect later this month, are likely to be among boilermakers and steel fabricators for whom work is running out as outfitting progresses on the three Type 23 frigates which are the company's main workload.

In May, 420 Swans employees were made redundant, reducing the workforce to 1,600.



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## NEWS: UK

# Irish foreign minister 'rebuked' by Mayhew over article on future of Ulster

## Ministers clash on Northern Ireland

By Ralph Atkins

BRITISH and Irish ministers clashed publicly over the future of Northern Ireland last night after the Irish government incensed Unionist leaders with ideas floated for the province's future.

In a scarcely disguised rebuke, Sir Patrick Mayhew, Northern Ireland secretary, said he had been "surprised" by comments made in a newspaper interview by Mr Dick Spring, the Irish foreign minister.

Speaking after a meeting of the Anglo-Irish conference in London, Sir Patrick said Mr Spring had apparently gone beyond the "cardinal principle" that the constitutional future of Northern Ireland would have to be agreed across the two communities in the province.

But Mr Spring said that it would be wrong for any option for Northern Ireland to be ruled out.

"If we are not allowed to put forward provocative ideas then we may as well all give up," he added that if "round-table" talks on the province's future failed, then "ultimately responsibility lies with governments and I think that the governments have to make that quite clear."

The row reflected growing frustration in London and Dublin at the failure of the two governments to restart talks involving Northern Ireland's main political leaders that collapsed last November. Unionists continue to protest that they will not re-enter until the Irish republic modifies its constitutional claim on the north.

Sir Patrick again refused to give up, saying: "I don't visualise this process failing and I'm certainly not planning for it failing or a course of action if it does."



Northern Ireland secretary Sir Patrick Mayhew (left) with Irish foreign minister Dick Spring before their talks in London yesterday

lapsed last November. Unionists continue to protest that they will not re-enter until the Irish republic modifies its constitutional claim on the north. Sir Patrick again refused to give up, saying: "I don't visualise this process failing and I'm certainly not planning for it failing or a course of action if it does."

But Mr Spring has raised the possibility of the two governments going over the heads of local politicians and agreeing a new political framework for the province, possibly being put to referendum in north and south Ireland. Options could include joint sovereignty of the province.

Mr John Major and Sir Patrick have firmly rejected such proposals and yesterday Mr James Molyneux, leader of the Ulster Unionist party, said Mr Spring's comments amounted to an "incitement to take the paramilitary road."

Sir Patrick and Mr Spring also clashed over the exclusion order served on Mr John Matthews, who was cleared in court of an attempted bomb attack on Downing Street. In spite of attempts by Mr Michael Howard, the home secretary, defend the order, Mr Spring said he believed Britain should review its powers the Prevention of Terrorism Act.

## Recovery hampered by rising personal debt

By Emma Tucker, Economics Staff

THE PROPORTION of consumers getting into debt rose in the second quarter, with households in the south-east suffering the sharpest deterioration in personal finances, a survey published today shows.

The latest Gallup-Business Strategies regional consumer survey suggests that spending is still constrained by poor consumer finances.

Mrs Bridget Rosewell, joint managing director of BSL, said: "With debt increasing and finances worsening in the south of the country, which is such a large part of the whole economy, it is hard to imagine how spending will be able to take off."

Caution among consumers is bad news for the recovery, BSL says, since "the ability and willingness of individuals to buy goods and services is a key element in producing demand for UK businesses".

A quarter of respondents said their financial situation had deteriorated over the last year, a worse result than in the previous quarter and weaker than a year ago.

Only households in the north, Yorkshire and Humberside, East Anglia and the west Midlands said their financial situation deteriorated less than it did in the last three months. Greater London, the north-west and Scotland showed the biggest declines.

BSL said although spending was held back by financial problems, "there is little doubt that consumers recognise the improvements to the economy that are taking place".

The south-west, the east Midlands and the south-east excluding London are considerably more optimistic about the next 12 months, while Yorkshire and Humberside and Wales are less so, reports BSL.

Results from a Dun & Bradstreet survey of business confidence showed a similar variation. The business information company concludes that confidence is continuing to improve slowly.

## Welsh agency had 'serious breaches' of accountability

By Roland Adzburgham, Wales and West Correspondent

A SHAKE-UP of the management of the Welsh Development Agency (WDA) is expected after yesterday's swingeing criticism by the Commons public accounts committee of the way it has been run.

The MPs say in a report that management practices at the publicly-funded agency - which aims to attract investment to the principality - were "well below" what parliament had a right to expect.

Matters criticised include an appointment of a fraudster, now in prison, as marketing director, and the so-called Operation Wizard to consider privatisation, under which more than £300,000 was paid to consultants.

The Welsh Office is also blamed for lack of supervision. "We regard it as unacceptable," state the MPs, "that the Welsh Office took no action against anyone in the top echelons of the agency who presided over a catalogue of serious and inexcusable breaches of expected standards of control and accountability."

Mr David Rowe-Beddoe, who took over last week as WDA chairman, said yesterday: "We take this report very seriously and we will see that appropriate remedial action is taken in every aspect." While he would not comment on whether there would be any resignations, he said: "Clearly personnel have to be part and is to be part of any investigation."

Some procedures, he said, had already been changed and he would investigate whether they were the correct changes.

Mr John Redwood, recently appointed as Welsh secretary, said he took the criticisms very seriously and the charges would be investigated. If they were fair, he would explain to parliament what action had been taken and, if necessary, what action would be taken to discipline the people involved.

The WDA, which was set up in 1976 and has a £171m annual budget, partly self-funded, was chaired until the end of last month by Dr Gwyn Jones, appointed in October 1988 by Lord Peter Walker when Welsh secretary. Among his other interests, he is now the BBC governor for Wales and a non-executive director of Tesco.

## Government unveils Scottish reforms

By James Buxton, Scottish Correspondent

MR IAN Lang, Scottish secretary, confirmed yesterday that the government is to sweep away Scotland's two-tier local government structure and replace it with a system of single tier authorities.

Some 25 unitary authorities are to be created in place of the nine regions and 63 districts of mainland Scotland, while the three unitary island councils will remain unchanged.

On the controversial question of the possible privatisation of Scotland's water and sewerage services, currently

run by the regional and island councils. Mr Lang proposes creating three "public water authorities" which will own and operate "the current water and sewerage assets".

The new council maps means that, as expected, Strathclyde region, which includes nearly half the Scottish population, will disappear and be broken up into 10 councils.

Mr Lang said that savings of about £200m over five years could be expected from the new structure. Transitional costs depended on the new authorities but were estimated at between £120m and £196m.

## Overseas institutions defiant over IRA letter

By Tim Coone, Roland Rudd, Tim Burt and Cathy Milton

OVERSEAS financial institutions in the City of London reacted defiantly to yesterday's warning from the IRA of more bombing campaigns despite the creation of the new security zone designed to deter such attacks.

In a letter, which the IRA sent to some foreign-owned financial institutions in the City and which was published in Republican News, sympathetic to its cause, the IRA says: "No one should be misled into underestimating the seriousness of the IRA's intention to mount future planned attacks in the political and financial heart of the British state."

An official from the Hongkong & Shanghai Bank, which confirmed that a copy of the letter was sent to its Bishopsgate offices that were devastated by a terrorist bomb earlier this year, said: "Our record shows we will not be influenced by this sort of propaganda. We've been in Lebanon since 1982 - something like this will not make us move out of London."

Mr Paul Hofer, regional head of Credit Suisse's northern Europe operations, said: "We have total trust in the UK authorities. We were back one day after the last bomb."

Mr David Frosser, deputy managing director of Daiwa Bank (Capital Markets), said: "We got bombed out of the Commercial Union building in the first bomb. It didn't stop us then and another one or maybe two bombs would not stop us now."

Deutsche Bank yesterday confirmed it had received a letter but declined to comment further.

The City of London Police, which said a number of overseas banks had received the letters, urged institutions to hand them over for forensic examination.

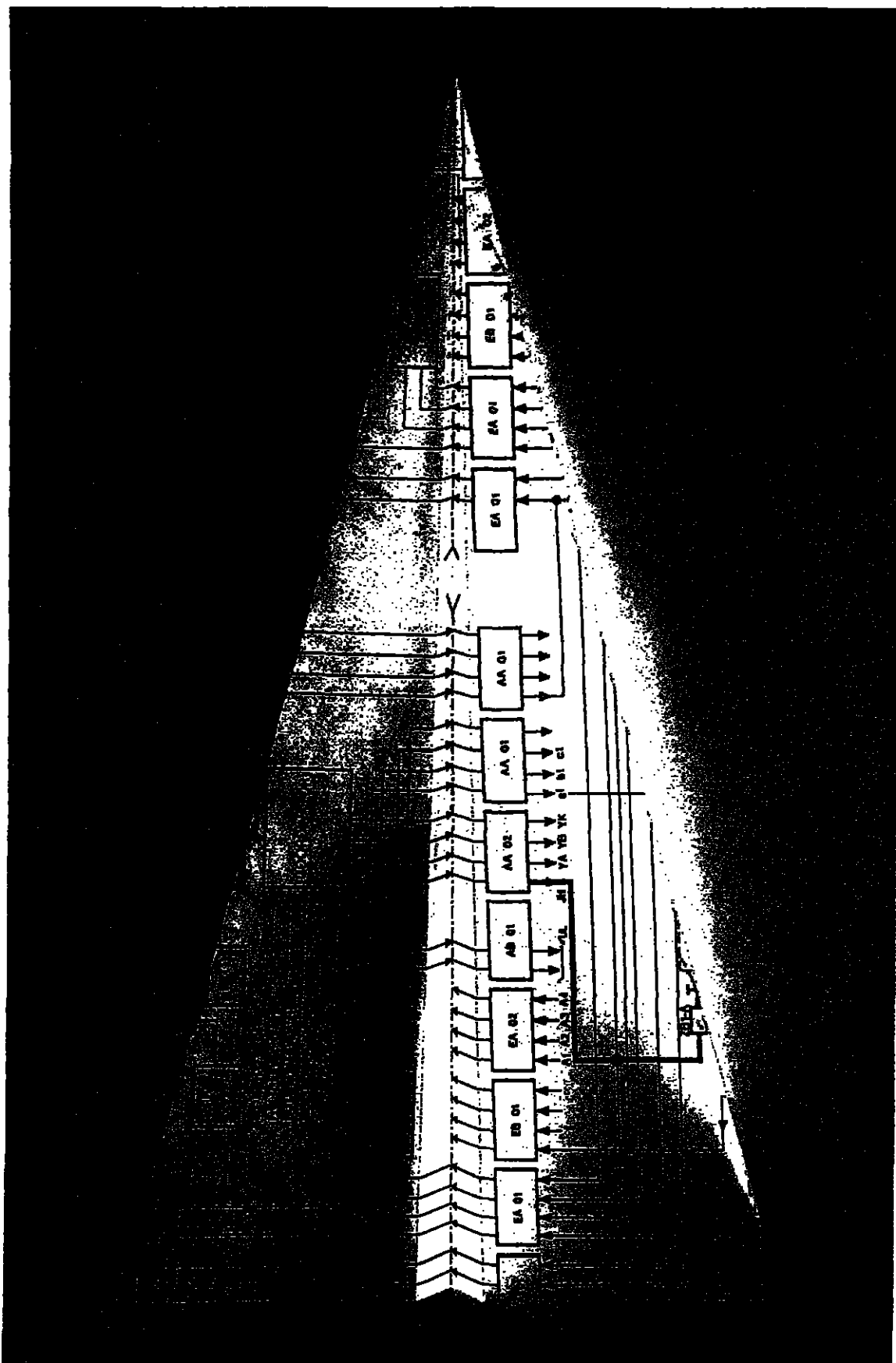
Responding to the continued threat to the City, the Foreign Banks and Securities Houses Association said its members were putting more emphasis on security and welcomed tougher anti-

terrorist measures such as road checkpoints.

Mr Ian McKay, secretary of the association, which represents 150 overseas institutions, said: "Our members will not be swayed by this attempt to destabilise London."

However, concern at the threat of a City bombing campaign yesterday prompted a Scandinavian securities house, which asked not to be named, to draw up contingency plans to leave the Square Mile.

No copies of the letter are thought to have been sent to US-owned institutions as the IRA is anxious not to alienate any republican sympathy in North America.



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facture of switchgear, creating a whole new industry. Local firms now

supply parts and plant - steel structures and cables - previously imported.

The "Tiger Team" remains involved in information exchange, but now the

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## CONTRACTS & TENDERS

## NOTICE OF TENDER

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Wales & West	1
North West	2
Southern	1
Anglia	1

Application for registration must be per individual package and each package registration must be accompanied by a £500 deposit. To register and to receive further information and a tender document, please contact in writing by recorded post:

**DOLPHIN OUTDOOR ADVERTISING**  
c/o Conway & Co. Solicitors  
8 Reading Road, Henley on Thames RG9 1AG  
Fax: 0491 410 680

## DEPARTMENT OF SOCIAL SECURITY (DSS) BANKING SERVICES

The DSS is to tender for the provision of its banking services. The services required are:

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- To be the Department's BACS sponsor
- To make electronic payments overseas

Tenderers will be able to tender for any or all of the services.

The DSS intends the contract to run from 1st April 1994 for five years.

A notice giving details of the exercise appeared in the Official Journal of the European Communities (OJEC) on 26th June 1993. Requests to participate must be made in accordance with the notice by 22 July 1993. A copy of the contents of the notice can be obtained by telephoning 0253 332230 during normal office hours.

## COMPANY NOTICES

### ENGELS-HOLLANDSE BELEGINGS TRUST N.V. (English and Dutch Investment Trust) Established in Amsterdam

HERBY GIVES NOTICE that it has received the following notifications under the Listed Companies Disclosure Act:

Name	Percentage of capital held	Percentage of which indirect potential	Percentage of capital held	Percentage of which indirect potential
Stichting Gemeenschappelijke Beleggingsfond Management: Hollandsche Koopmansbank N.V. Korteplein 67A 1017 ET Amsterdam	14.56%	14.56%	14.56%	14.56%
Stichting Gemeenschappelijke Beleggingsfond Management: Hollandsche Koopmansbank N.V. Korteplein 67A 1017 ET Amsterdam	33.07%	33.07%	33.07%	33.07%

## LEGAL NOTICES

**MIRROSOFT LIMITED** (In Administration)  
NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT  
The Joint Administrators of Mirrosoft Limited (the Company) are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person claiming to be a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:  
The Joint Administrators of Mirrosoft Limited  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Company No. 1862827

**BISHOPSGATE PROPERTIES LIMITED** (In Administration)  
NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT  
The Joint Administrators of Bishopsgate Properties Limited (the Company) are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person claiming to be a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:  
The Joint Administrators of Bishopsgate Properties Limited  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Company No. 2161171

**HEADINGTON GROUP PLC** (In Administration)  
NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT  
The Joint Administrators of Headington Group plc (the Company) are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person claiming to be a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:  
The Joint Administrators of Headington Group plc  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Company No. 2187265

## BUSINESSES FOR SALE

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Ref: 071-407 6423

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## Licensing of Closed Collieries

British Coal invites offers for licensing the working of coal and the use of associated facilities at each of the collieries named below. Decisions by British Coal to grant a licence in respect of each such colliery will be made on a colliery by colliery basis and separate offers are invited. Specific proposals for non-mining uses will also be given due consideration.

The collieries for which offers are invited are Taff Merthyr, Treherbert, Mid Glamorgan; Shirebrook, near Mansfield, Nottinghamshire; Coventry, Keresley, near Coventry, West Midlands; Sharlston, Wakefield, West Yorkshire; and Parkside, Newton-le-Willows, Merseyside.

Expressions of interest must be received by July 30, 1993, either in writing to:

**British Coal Corporation,  
Licensing of Closed Collieries,  
Eastwood Hall, Eastwood,  
Nottinghamshire NG16 3EB.  
Fax No: 0773 532709**

or by telephone on the following numbers:

Shirebrook Colliery	0773 532710
Taff Merthyr Colliery	0773 532710
Coventry Colliery	0773 532711
Parkside Colliery	0773 532711
Sharlston Colliery	0773 532712

and subsequently confirmed in writing.

## LEGAL NOTICES

**BREXIT HIGH COURT**  
Don Black  
Entertainment Limited  
(In Liquidation)  
Don Black  
Trot Limited  
(In Liquidation)  
Don Black  
Thames Valley Limited  
(In Liquidation)  
Don Black  
Penguin Limited  
(In Liquidation)

The creditors of any of the above named companies are required, on or before the 17th day of January 1994 to send their names and addresses and the particulars of their debts or claims and the names and addresses of their solicitors, if any, to:

John McKinley, John McKinley & Co., Bell House, Montague Street, Dublin 2, Ireland, the Official Liquidator of the said companies and if so required by notice in writing from the Official Liquidator, are to file such particulars in proof of claims as they may be advised and to give notice of filing thereof to the Official Liquidator and to attend at such time and place as may be specified in such notice or, in default thereof, they will be excluded from any distribution made before such debts or claims are proved.

Claimants must specifically identify the company against which they wish to have their claims recorded.  
Tuesday the 1st day of March, 1994 at 2.30 o'clock, in the chambers at the Registrar's Office, Few Chancery, Dublin, Ireland, has been appointed for hearing and adjudicating upon the debts and claims.  
Dated 14 June 1993  
Signed: Thomas Ryan, Assistant Receiver

**MICRODEALER INTERNATIONAL LIMITED** (In Administration)  
NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT

The Joint Administrators of Microdealer International Limited (the Company) are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person claiming to be a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:  
The Joint Administrators of Microdealer International Limited  
P.O. Box 55  
1 Surrey Street  
London WC2R 2NT  
Company No. 1983141

## CAMELI GROUP GENOVA - ITALY

Is soliciting uncommitted proposals for the acquisition of two companies operating in the oil sector owned by the above mentioned "Cameli Group":

**Cameli Petroli & Co. S.p.A. - Genoa - Italy**  
Main activity: oil refining and marketing  
Percentage of shareholding on sale: 59.75%  
Vendor: Cameli & Co. S.r.l. (the holding company)  
Annual revenues as of 30/6/1992 = Lit. 1,891 billion  
Annual revenues as of forecast at 30/6/1993 = Lit. 1,870 billion  
Number of employees as of 31/5/1993 = 389 (23 managers)

**Cameli Petroli & Co. S.p.A. owns an inland refinery in Northern Italy (production capacity 2.4 million tons/year) and controls, directly and/or indirectly, other operative companies which are involved in wholesale and retail oil/butane sales on the Italian market.**

**Isab S.p.A. - Siracusa - Italy**  
Main activity: oil refining and marketing  
Percentage of shareholding on sale: 20%  
Vendor: Cameli Petroli & Co. S.p.A.  
Annual revenues as of 31/12/1992 = Lit. 2,119 billion  
Number of employees as of 31/12/1992 = 882 (33 managers)

For further information see the advertisement in "Il Sole 24 Ore" of Wednesday, July 7th, 1993, page 27, and/or contact:

**BANCA INTERNAZIONALE LOMBARDA (R.L.)**  
VIA BRERA, 21 - 20121 MILANO, ITALY  
TEL. NR. 0039/272.12.21 - TELEFAX 0039/2861.842  
ATTENTION L. PICHLER - D. GRIGNANI

Potential buyers are requested to make an offer before July 23th, 1993. An "Information Memorandum" is available on signature of a "Confidentiality Agreement".

This announcement appears as a matter of record only. Any solicitation should refer only to the text of the advertisement published in "Il Sole 24 Ore".

## LEGAL NOTICE

**ALLENBY PROPERTIES LIMITED** (In Administration)  
NOTICE OF PROPOSED VOLUNTARY ARRANGEMENT  
The Joint Administrators of Allenby Properties Limited (the Company) are proposing a voluntary arrangement to be considered by the creditors of the Company. Notice is hereby given that any person claiming to be a creditor of the Company, not previously contacted by the Joint Administrators, should contact them at the following address:  
The Joint Administrators of Allenby Properties Limited  
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London WC2R 2NT  
Company No. 892294

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## REPUBLIC OF POLAND MINISTRY OF PRIVATISATION INVITATION TO NEGOTIATE

The Polish Ministry of Privatisation, acting on behalf of the State Treasury in accordance with Article 23 of the Act on Privatisation of State Enterprises dated 13th of June 1990 (Journal of Law No 51/1990 item 298, No 76/1991 item 329, No 101/1991 item 444 and 107/1991 item 464) ("the Privatisation Act"), issues an Invitation to Negotiate to all suitably qualified parties interested in the purchase of no less than 10% of shares in KRAKOW POWER STATION S.A.

KRAKOW POWER STATION S.A. is a major supplier of heat to the Cracow district. Electrical energy is supplied to the national power grid. The financial position of the company is sound. KRAKOW POWER STATION faces the need of several investments of mainly ecological nature. The World Bank is seriously considering its participation in project financing.

On offer is the total share capital of the

Company, less shares offered to the employees of the Power Station. Up to 20% of shares of the Company shall be offered to the employees on a preferential basis in accordance with Article 24 of the Privatisation Act. Investors are invited to negotiate for all or part of the remaining share capital, but offers must be for more than 10% of the total share capital.

Interested parties should record their interest in writing by 30 July 1993. The Ministry of Privatisation reserves the right to extend this deadline, but is under no obligation to consider expressions of interest or requests for an Information Memorandum after that date.

Upon receipt of a written expression of interest and subject to the signing of a Confidentiality Agreement, an Information Memorandum will be issued to interested parties. The Information Memorandum will provide the guidelines and timetable for

preparing and submitting a proposal for the purchase of shares in the Company.

Information Memorandum may be obtained from Pro-Invest International Ltd, who is an advisor to the Minister of Privatisation in these transactions. All expressions of interest or inquiries regarding this invitation should be addressed to the adviser at the address below:

Pro-Invest International, Ltd.  
Attn: Pawel Jagiello, President  
14, Chocimska street  
00-791 Warsaw, Poland  
tel: (22) 48-95-32 or (22) 49-34-58  
fax: (22) 49-58-69 or 3913-11-33

Minister of Privatisation reserves the right not to accept any of the received offers and to make changes in privatisation programme of the Company according to the interest of the State Treasury or other important circumstances.

## INVITATION TO TENDER FOR THE HIGHEST BID for the Purchase of the Assets of "SPINNING & WEAVING MILLS DEM. LEVENTAKIS S.A." of Athens, Greece

"ETHNIKI KEPHALIOU S.A. Administration of Assets and Liabilities" of 1, Skouleanon Street, Athens, Greece, in its capacity as Liquidator of "SPINNING & WEAVING MILLS DEM. LEVENTAKIS S.A.", a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990 [as supplemented by article 14 of Law 2000/1991],

### announces a call for tenders

for the highest bid by submission of sealed binding offers for the purchase by public auction (the "Auction") of the assets of the Company, as a single whole.

### BRIEF INFORMATION:

The Company was established in 1950 and was incorporated as an S.A. in 1973. Its activity included manufacturing of yarns and fabrics (made of cotton and blends) cotton blankets and towels, dyeing and finishing of fabrics. In 1984, the company went bankrupt and following a bankruptcy settlement, it was re-instated in 1986 by the Athens First Instance Court's decision No. 15937/1986, and was since under liquidation. No personnel is currently employed. The Company's Assets include: (1) An Industrial Complex at the 12th km of the Athens-Lamia National Road (Metamorphosis-Artiki) consisting of Basement of a total area of 7,500m<sup>2</sup> and total volume of 33,750 m<sup>3</sup>, Ground Floor of a total area of 11,100 m<sup>2</sup> and total volume of 49,500 m<sup>3</sup> and First Floor of a total area of 4,300 m<sup>2</sup> and total volume of 27,800 m<sup>3</sup> approx., as well as an adjoining building of a total area of 500 m<sup>2</sup>. Above buildings are built on land of an initially total area of 18,665 m<sup>2</sup> approx., which, minus the expropriated land, are presently 15,442 m<sup>2</sup> approx. Relative data on the expropriation are included in the offering memorandum. (2) mechanical equipment consisting of Spinning and Weaving Units, Dyeing and Finishing Units. (3) various other assets such as technical installations, office equipment, trade marks etc and (4) various other lots of land situated in Kifisia area (Metamorphosis) of a total area of 17,500 m<sup>2</sup> approx.

### OFFERING MEMORANDUM - FURTHER INFORMATION:

Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information, upon execution of a confidentiality agreement.

### TERMS AND CONDITIONS OF THE AUCTION

- The Auction shall take place in accordance with the provision of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions. Submission of offers in favour of third parties to be appointed at a later stage shall be accepted under the condition that express mention is made in this respect upon the submission and that the offeror shall give a personal guarantee in favour of such third party.
- Binding Offers: For the participation in the Auction interested parties are hereby invited to submit binding offers, not later than the 2nd of August 1993, 11:00 hours, to the office of the Athens Notary Public Mr. Evagelos Drakopoulos, 19, Voukoreiou Str. Athens Greece. Offers should expressly state the offered price and the detailed terms of payment (in cash or in instalments, mentioning the number of instalments, the dates thereof and the proposed annual interest rate). In the event of no determination of a) the way of payment, or b) whether the instalments bear interest and c) the interest rate, then it shall be deemed that a) the offered price is payable immediately in cash, b) the instalments shall bear no interest and c) the interest rate shall be the legal rate from time to time in force (presently 33% yearly). Binding offers submitted later than the prescribed time limit, as referred to hereinabove, shall neither be accepted nor considered. The offers shall be binding until the adjudication.
- Letters of Guarantee: Binding offers must be accompanied by Letters of Guarantee, for an amount of drs. Two Hundred and Fifty Million (250,000,000), issued, in accordance with the draft form of Letter of Guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to be valid until the adjudication. Letters of Guarantee shall be returned after the adjudication. In the event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1 hereof, the Letters of Guarantee shall be forfeited as a penalty.
- Submissions: Binding offers together with the Letters of Guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through a duly authorised agent.
- Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in his office, on the 2nd of August 1993, at 14:00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the unsealing of the binding offers.
- As highest bidder shall be considered the participant whose offer will be judged, by the 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all of the creditors of the Company. Mention is made that for the purposes of evaluating an offer proposed to be paid in instalments, the present value thereof shall be taken into account, which shall be calculated on the basis of a discount interest at an annual rate of 22% compounded yearly.
- The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of sale.
- All costs and expenses of any nature in respect of the participation and the transfer of the assets offered hereby for sale shall be exclusively borne by the participants and the purchaser respectively.
- The liquidator and the Creditors shall have no liability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the proceedings and the making of the Auction. Neither the liquidator nor the Notary Public shall have any liability for any legal or actual defects of the assets. Submission of binding offers shall not be deemed to constitute any right for the adjudication nor the participants shall acquire any right, power or claim from this invitation and/or their participation in the Auction against the liquidator and/or the Creditors for any reason whatsoever.
- This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail.

FOR OBTAINING THE OFFERING MEMORANDUM AND FOR ANY FURTHER INFORMATION PLEASE APPLY TO THE LIQUIDATOR'S ATTORNEY IN ATHENS: MR ANTHONY MARKEZINIS AT 25, AKADIMIAS STR. ATHENS 106 71, GREECE. TEL. +30-1-36 15 594, FAX: +30-1-36 25 750.

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For further information or to advertise in this section please contact Karl Layton on 071 873 4780 or Melanie Miles on 071-873 3308



## THE PROPERTY MARKET

## A battle to win credit

Bernard Simon on turbulence at Trizec, North America's biggest developer

All the signals coming from Trizec's head office in Calgary, Alberta, suggest that North America's biggest publicly-traded property developer is gearing for the struggle of its life.

From beefing up the number of independent directors on its board to bringing in a joint chief executive skilled in public relations, Trizec is working to win the confidence of employees, shareholders and, most of all, creditors.

The company is due to lift the veil within the next few weeks on long-awaited proposals to lighten its C\$5.3bn (£2.76bn) debt burden. At about the same time, it expects to outline a new business plan, spelling out how resources will be deployed over the next few years in its three main businesses: shopping centres, office buildings and retirement communities.

Trizec owns more than 180 properties in the US and Canada covering 72m square feet of space. Its portfolio is almost double the North American holdings of Olympia & York, whose collapse last year deepened the chill in real estate markets across the US and Canada. Trizec's assets include many prime office blocks in cities stretching from Los Angeles to Atlanta; a large portfolio of modern shopping centres; and an exposure to the fast-growing retirement-home market.

The stakes for Trizec are high. "If it doesn't go through with the restructuring, it's toast," says one Toronto real estate financing specialist.

The recent confidence-building steps are a measure of the turbulence which has buffeted Trizec. Besides the challenge of finding tenants for its own properties, it has been caught in the wake of crises at

its two biggest shareholders and its largest subsidiary.

The business empire controlled by the Toronto branch of the Bronfman family has a 53 per cent voting interest in Trizec through Carena Developments and other Bronfman holding companies.

Trizec's recent appointment of four new independent directors, combined with a reduction in the board's size, appears designed to reassure outsiders who have been concerned about its links with the tangled Bronfman group. "It's both a dressing up and represents real change," says one analyst.

Meanwhile, uncertainty hangs over the 25 per cent equity stake (equal to 8 per cent of the votes) in Trizec nominally held by Olympia & York, the Toronto-based developer which emerged from court protection earlier this year a shadow of its former self. O&Y's shares are now controlled by Citibank and six Japanese banks, to which they were pledged as collateral for a loan. The bank shareholders are currently examining their options.

Trizec has been called on several times to support Bramalea, a debt-laden subsidiary which over-extended itself in the California and Ontario housing markets.

Bramalea earlier this year completed a restructuring of its C\$4.5bn debt. The conversion of a sizeable chunk of the debt to equity has cut Trizec's interest from 72 per cent to 20 per cent, allowing it to stop con-

solidating Bramalea in its books. A writedown of the Bramalea investment comprised the bulk of Trizec's C\$544m loss in 1992.

Trizec is now giving top priority to its own looming cash crunch. Without a vigorous revival in property markets, its cash flow is inadequate to meet debt repayments and a C\$149m preferred-share redemption due over the next two years.

Ms Melanie Ward, analyst at RBC Dominion Securities in Toronto, estimated in a report last December

**The stakes are high. 'If Trizec doesn't go through with the restructuring, it's toast,' says one Toronto financier**

that the company faces a cash shortfall of C\$699m in 1994, even after fully drawing down its bank operating lines.

Since then, Ms Ward has cut her cash-flow forecasts further by 24 per cent for 1993 and 18 per cent next year. (Dominion Securities and Goldman Sachs are acting as financial advisers to Trizec during the restructuring.)

Trizec is being forced to accept lower rents on many office leases, totalling 2.2m sq ft, which expire this year. Its latest financial state-

ments noted that, provided the economy picks up, "rents should stabilise in the months ahead, but it will take some time before they are restored to normal levels".

One example of the pressures on Trizec is its Bay-Adelaide Centre in downtown Toronto. The 57-storey office tower was conceived as a flagship project but is turning out to be a heavy millstone. The property slump has brought construction to a halt on the 1.6m sq ft centre. Ms Ward estimates that Trizec has already spent C\$250m on its 50 per cent interest in the project. But more funds are required to re-start work on the tower. In addition, the biggest tenant signed up so far is in the process of being taken over, and is likely to require less office space.

Equally problematic for Trizec is its limited options in the forthcoming debt talks. With its share price languishing at little more than C\$1 (down from a peak of C\$29 in 1989), raising new equity is out of the question. Existing shareholders are unlikely to take kindly to another share issue on the heels of a big private placement in mid-1992 which expanded the number of Trizec shares by 22 per cent.

Trizec's main bankers, Royal Bank of Canada and Canadian Imperial Bank of Commerce, are also nervously watching the company's every move. With property financing in North America still in the doldrums, prospects for rolling over loans or raising

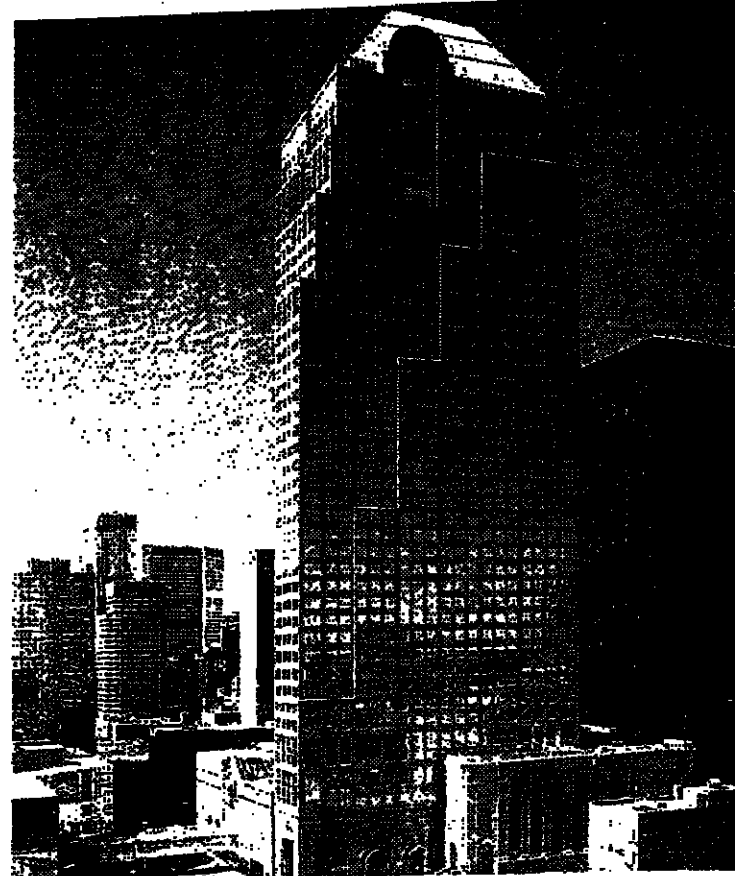
new debt are uncertain. Nor can Trizec expect gentle treatment from holders of its C\$1bn-plus senior debentures, which observers expect will be at the centre of the restructuring.

Many of the securities originally placed with public investors are now held by US "vulture funds". These funds and other holders demonstrated their tenacity earlier this year by extracting big concessions in negotiations with Bramalea, Trizec's debt-laden subsidiary.

When he unveils the debt plan later this month, Mr Kevin Benson, Trizec's chairman and joint chief executive officer, is expected to warn debenture and preferred-share holders that they risk losing everything if they refuse to extend maturities and accept other sacrifices.

The collapse of the restructuring effort could ripple further afield. Despite its problems, analysts agree that Trizec's situation is not as precarious as either O&Y or Bramalea's. Trizec has already made several moves to improve liquidity, including the elimination of common-share dividends and the sale of almost all its 25 per cent stake in Rouse Company, the US shopping-mall developer.

Trizec's assets are not as heavily leveraged as O&Y's. Several hundred million dollars could still be raised by spinning off part of its wholly-owned Hahn Company, another US shopping centre subsidiary which is widely regarded as



A towering struggle: Trizec's Bankers Hall in Calgary, Alberta

Trizec's crown jewel. Alternatively, Trizec may seek equity investors in some of Hahn's 48 shopping malls.

Other properties may also be put up for sale, although Trizec's interest in many of them is a leasehold one rather than the freehold, which is more attractive

to prospective buyers. "There probably is sufficient value in the assets to cover the liabilities," says one Toronto analyst. He predicts that, unlike O&Y, creditors will eventually accept the argument that Trizec is worth more alive than dead.

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## LEGAL NOTICES

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Registered in England and Wales

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(Formerly D S Refractories Limited)

Notice is hereby given, pursuant to Section 40(1) of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held at Chamber Meeting House, 51 Leazes Road, Sheffield S1 2NW, on 22 July 1993 at 11.30 am for the purpose of having laid before it a copy of the report prepared by the administrator pursuant to Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to examine the functions conferred on creditors' committees by or under the Act.  
D J Sikes  
Joint Administrators Receiver

No. 005133 of 1993  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION

IN THE MATTER OF HAYLOCK FINTECH PLC

AND IN THE MATTER OF THE COMPANIES ACT 1986

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice Chancery Division dated 23rd June 1993 confirming the reduction of the share premium account of the above-named Company by the Registrar of Companies on 20th June 1993.

Dated 9th July 1993.

Merrison, Solicitors, 63 Queen Victoria Street, London EC4M 6ST Tel: 0404/877/1404/1405

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### INSURANCE COMPANIES ACT 1982

#### Notice of Approval of Transfer of Business

Notice is hereby given pursuant to Section 51(5)(a) of the above Act that the Secretary of State has approved a transfer of certain general business from Allianz Cornhill International Insurance plc to Cornhill Insurance plc.

Department of Trade and Industry  
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From the sewers upwards; up goes the pound; the end of Christian hegemony PAGE 2

# LEBANON

Friday July 9 1993

Premier Hariri reviews his masterplan; between Syria, Israel and Iran PAGE 4

Reduced to rubble by 17 years of civil wars and invasion, the former "Switzerland" of the Middle East is trying to embark on a process of reconstruction and national healing. Roger Matthews weighs the chances for Lebanon's blueprint for renewal

## Long road from hell

LEBANON is making a brave attempt to rise from the structural and political rubble left by 17 years of war. Few countries in the Middle East, including Iraq and Iran, have suffered quite so comprehensively during the past two decades.

It is also worth recalling that only a few years ago Lebanon was being written off as a nation. The prognosis then was much like the one for Bosnia today: fragmentation into a series of mini-states or cantons, each susceptible to manipulation by an external power, and carrying a legacy of bitterness that could explode again into conflict at any moment. The parallel is far from exact, but the efforts being made to reverse the results of the earlier descent into the chilling process of "ethnic cleansing" offer hope that some of the ugliest lessons of the civil war have been learned.

But that hope has yet to be translated into confidence. The fault lines between Lebanon's religious minorities remain all too visible, the gulf between the affluent and the mass of the poor is huge, and the central government's ability to shape the country's future is severely constrained by the attitudes of neighbouring countries and by developments elsewhere in the Middle East.

On the credit side, Lebanon again has a functioning central

government, a legitimately elected if not fully representative parliament, and a reconstructed army which, under the command of the impressive General Emile Lahoud, has extended its authority over a large part of the country. The militias have, with one notable exception, been disarmed and security on the streets of Beirut is now better than in some large western cities.

Mr Rafik al-Hariri, prime minister for the past seven months, can claim a large measure of responsibility. His behind the scenes efforts contributed substantially to the 1989 Taif Agreement which laid the groundwork for the country's political rehabilitation, and his background as a highly successful businessman in the Gulf has brought an entrepreneurial drive to the process of reconstruction.

It is a measure of the hopes resting on him that the currency has appreciated by 20 per cent against the dollar since he took office and that over \$1bn has been committed from overseas towards the reconstruction programme. The cabinet, while still suffering from the inefficiencies imposed by the need to keep a confessional balance, has generally benefited from the injection of technocrats with private sector experience. The central bank, with the arrival soon of a top management team with extensive interna-



□ Before the civil war (above), Beirut's heaviest traffic used to revolve around the elegant Place des Martyrs

tional contacts, will provide additional expertise in the handling of the economy and the revival of a capital market.

Vital work to repair the basic infrastructure, especially electricity, water and waste disposal, is getting underway. A regular power supply, presently limited in many areas to six to eight hours a day, will have an immediate impact on public morale and is fundamental to the more ambitious reconstruction schemes such as the rebuilding of Beirut's city centre.

The management of the rebuilding programme and its level of priority offer their own political challenges. Creating a new city centre fit for bankers to work in has to be balanced against the needs of the poorest section of society, heavily represented among the 900,000 people uprooted during the war, many of whom remain without jobs.

Reports that apartments are changing hands in the more fashionable parts of Beirut for well over \$1m are unlikely to be well received among those squatting in the bombed out

ruins of buildings and getting the minimum wage of \$90 a month.

Such disparities provide ready ammunition for those domestic and foreign interests still engaged in the battle over the future political direction of Lebanon. The most basic shift in influence since the eruption of the civil war in 1975 has taken place between the Christian and Moslem communities. Many Christians find it difficult to accept that the demographic changes of the past 50 years are now reflected in the new constitutional arrangements in the Taif Agreement.

Mr Hariri, a Sunni Moslem, whose selection as prime minister was vigorously backed by President Elias Hrawi, the Maronite Christian head of state, insists that the country can only be governed effectively through the agreement of the leaders of all the religious minorities.

He hopes that by the time of the next parliamentary elections, in just over three years time, a new generation of post-war leaders will have emerged to make reconciliation easier,

but that process will in turn be powerfully influenced by what happens in Syria, Iran, Israel and elsewhere in the Middle East.

Nothing is more crucial to Lebanon than a successful outcome to the Middle East peace process. An agreement between Syria and Israel on the Golan Heights should open the way for both those countries to pull their troops out of Lebanon. That would remove any justification for Hizbollah, the radical Shia group, to continue as a separate armed faction outside the authority of the national army.

Lebanese officials have too little chance of influencing the outcome. Many cabinet members, whatever their private thoughts, acknowledge that the Syrian military presence (and political influence) will remain at least until Israel has left the southern strip of territory it controls and the Lebanese army has established its authority there. Even after that Syria can be expected to ensure close political and economic co-operation between the two countries.



□ Morris Carpenter's picture (above) shows the Place des Martyrs as it appears today

The intentions of Hizbollah are the subject of even more intense debate. As a radical Islamic organisation which draws its funds and inspiration from Iran, and is notorious in the west for its involvement in bombings and kidnappings, Hizbollah appears to be opposed to most things that the Beirut government is trying to achieve.

Above all, it wants to see an Islamic state imposed in Lebanon, but must surely understand that the rest of the country, including part of the Shia community, would literally fight to prevent it. However, Hizbollah, like Iran, would be emboldened by political successes for radical Islam elsewhere in the region and is well placed to take advantage of any breakdown in central authority.

It is a measure of Lebanon's continuing confessional rivalries that there is as yet little sign of a concerted effort to close ranks and plan how best to meet the Hizbollah challenge. Many members of the Maronite community are still more obsessed with getting

Syria out of Lebanon, an attitude which has cost them dear in the past and has simultaneously given Hizbollah the opportunity to widen its own role.

Given that Syria and Iran still find a common purpose in their hostility towards Iran, and Israel has presumably abandoned any thought of again interfering more fundamentally in Lebanese politics, the options for the Maronites are few. It is Mr Hariri's hope that eventually they will recognise that by working within the revised political system their future prosperity will be better assured.

Part of the problem is that so much of Lebanon's political debate still takes place behind closed doors and continues to be fed by rumour and speculation.

The press generally enjoys greater freedom than elsewhere in the Arab world, but tends to reflect a particular view, while Parliament never discusses the great issues affecting the country such as the peace process, the treaty with Syria and the implemen-

tation of the Taif Agreement.

These institutions have to be further strengthened in the years ahead if the country is to lessen its dangerous dependence on individual leaders. Most Lebanese agree that without the continuing presence of Mr Hariri the political outlook for Lebanon would be much different, and for most of them much worse.

He first came to prominence in Saudi Arabia by outbidding international competition to build the Intercontinental hotel in Taif, and completed the project in an extraordinary eight months and 15 days. Lebanese are keeping their fingers crossed that he can perform similar miracles on his home territory.

□ MORRIS CARPENTER, two of whose photographs appear in this survey, is one of the first two recipients of the FT/ST Alan Harper Bursary, set up in memory of Alan Harper, a Financial Times photographer killed in Kuwait in 1991

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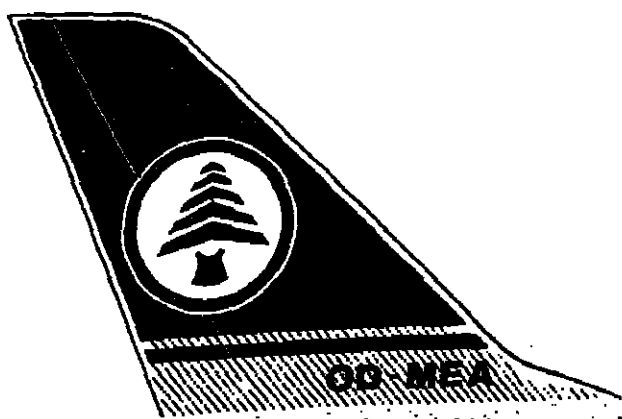
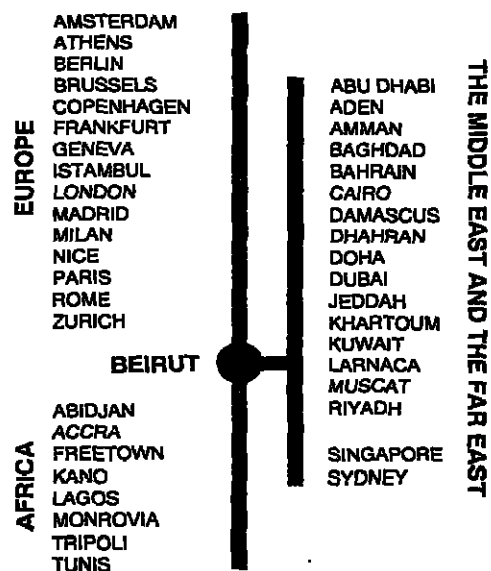
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## LEBANON 2

**M**R RAFIK HARRI'S masterplan to rebuild Lebanon, dubbed Horizon 2000, was unveiled on March 17, 1993, less than 18 months after the last shell of the civil war added its part to 17 years of destruction.

By that time the country's infrastructure was in a severe state of disrepair. Beirut's city centre was a wasteland of prime real estate, only 30 per cent of the country's telephone lines were in order, electricity supplies were minimal, water was in short supply and often polluted, and the country's other public services were on the verge of total collapse. The announcement of the plan was greeted with euphoria.

Nearly four months on and visibly very little has altered. The initial excitement has given way to cautious optimism. Lebanese are slowly realising that the formidable scheme will take time, considerable external aid, and a sustained turnaround in the political and economic situation.

While most wait impatiently for the government's promises to materialise, the Council of Development and Reconstruction (CDR), which is the power-house behind Horizon 2000, has been preparing the ground.

The CDR, originally set up in 1977, was resurrected by Mr Hariri in 1991, before he took power, to oversee the reconstruction programme. It is a dynamic and fairly semi-autonomous administrative body which aims to sidestep government bureaucracy. This has led to some friction between the CDR and various ministries, but overall it has been highly successful.

Essential infrastructure - electricity, telecommunications, water, sewerage, schools, hospitals - and the reform of government institutions have been given priority. The rehabilitation and development of Beirut's international airport, the ports, and lavish plans for the downtown city centre are still either on the drawing

board or waiting to overcome bureaucratic hurdles.

The total cost of Horizon 2000 is estimated at \$13bn at current prices over 10 years (\$10bn at constant prices). So far the CDR has managed to raise \$1.2bn in grants, soft and commercial loans. Of this, in spite of Mr Hariri's excellent Gulf credentials, only \$250m has come from Arab funds. Italy is the foremost foreign donor having signed protocols worth \$450m. The EC and European Investment Bank (EIB) have committed \$235m and the World Bank \$175m.

According to Mr Nohad Baroudi, the CDR's secretary-general, the government expects to raise a total of 36 per cent of the nominal capital, less than \$4bn, in loans and aid. The rest will be financed by internal borrowing and government revenue.

For an economy that registered a GDP of only \$3.5bn last year, such sums will be difficult to deliver.

The CDR and government firmly believe that private investment and foreign aid will flow as a result of increased business confidence in Lebanon. But until the country rehabilitates its basic infrastructure, and political stability appears more assured, investors and donors are bound to remain circumspect.

#### THE CENTRE OF BEIRUT

The jewel in the crown of Horizon 2000 is the reconstruction of Beirut's central district. The area, which covers 734,609 square metres of real estate, was previously the zone which bridged the east and west sides of the divided city during the war. Its collapsed buildings, riddled with shell holes, suffered the brunt of the fighting and over 60 per cent of the area has to be completely demolished and cleared.

A masterplan for its reconstruction has been prepared by the Lebanese consultancy company Day al Mandash. It aims to resemble the Beirut of pre-



A million new phone lines, costing \$90m, will be installed in the next 18 months (picture: Morris Carpenter)

#### BLUEPRINT FOR RECONSTRUCTION

## It's going to take time and money

1975, with its lively souks and residential areas, while at the same time creating an international business and banking centre.

Before major reconstruction could begin, a solution had to be found to the myriad ownership and tenants' rights to the land and buildings. With an estimated 60,000 possible claims of ownership the government responded by passing an ingenious, although controversial, law in November 1991 to facilitate the setting up of a real estate company, Solidere, the company which is due to be formalised soon, will represent the property owners while also raising capital needed to fulfil the area's rebirth.

Its creation will follow a final judgment by a govern-

ment committee on the value of the real estate, currently put at \$1.07bn (averaging \$1,400 per square metre). Property owners will then have the choice of either exchanging their land rights for shares in the company or reclaiming property, for a fee, and carrying the expenses of reconstruction which has to be completed within two years.

Shares will also be sold to private investors at a total value equal to that of the area's land value. This should raise over \$1bn in cash for reconstruction work. Priority will be given to the property owners, the Lebanese government, and then other Arab nationals. Individual holdings will be limited to 10 per cent.

Construction companies will be invited to bid for the work and Mr Nasser Chamaa, secretary general of the Board of Founders charged with establishing Solidere, predicts that extensive reconstruction will begin in earnest by the end of this year and will continue in the next century.

**RESTORING ELECTRICITY** In the power sector, work is underway to increase electricity generating capacity from 400 MegaWatts to 1,000 MW by the end of the year, and eventually 1,500 MW, at the cost of about \$300m.

As most people in Beirut receive only around six hours of government supplied electricity a day, and far less outside the city, the sector is a priority for the CDR.

Italy's Ansaldo Energia has won a \$50m contract to repair existing power stations.

South Korea's Hyundai Corporation is to supply transmission equipment for \$80m, and France's Bouygues has out-bid rivals to supply \$44m worth of equipment.

Electricité de France is acting as consultant on the project to the CDR which hopes to provide power 24 hours a day within 18 months. The project is being partly financed by \$100m from Arab funds, \$30m from the Italian protocol and \$35m from the World Bank.

#### MILLION NEW PHONES

Over the next 18 months, more than 1m new telephone lines are expected to be installed at a nominal cost of \$90m.

There are currently around 350,000 local lines and 700 international lines in operation. France's Alcatel-CIT and Sweden's Ericsson have each been awarded contracts to install around 270,000 lines, worth \$22m to each company. Germany's Siemens is currently negotiating the installation of 355,000 lines for \$40m.

Meanwhile, MCI International has set up a direct-dial international service that can offer up to 5,000 lines. Parliament has also approved a law to allow the establishment of a local cellular telephone network of up to 250,000 lines. Work is being partly financed by some \$90m from the Kuwait Development Fund and \$15m from the Italian protocol.

#### TRANSPORTATION

Beirut International Airport is set for substantial expansion over the next four years.

Plans include a new runway, 16km of runway approaches, the rehabilitation and expansion of terminal buildings to handle 6m passengers a year, and a new air traffic control tower, along with a hotel, conference centre and an extensive duty free shopping area. The \$550m package goes for

tender later this year. Mr Hariri has boasted that the airport will be one of the most modern in the world when completed in 1997, although it is not yet clear how it will be financed.

Beirut's main port is also to be upgraded with a new container terminal, and a 280m breakwater extension to be added to the fourth basin. The first two basins need to be cleared of vessels hit by shells during the war, and loading equipment and the port's technology will be modernised.

The total package will cost around \$150m and finance is



through leakages. The CDR is pre-qualifying contractors to upgrade the water and waste water systems, and provide solid waste disposal equipment and compactors trucks.

New landfill areas are also to be developed to prevent further dumping of waste along the coastline. This is of particular concern in Beirut where there is a vast rubbish tip on the sea shore.

The total nominal cost of work is expected to be around \$300m and completion is scheduled within 18 months. Finance will come from the World Bank, the EIB and Arab funds.

#### SCHOOLS, HOSPITALS

The war severely disrupted state education at all levels and 1,270 schools throughout the country are in need of rehabilitation at an estimated cost of \$65m.

Contracts are at the pre-qualification stage and work is expected to begin later this year, as is a \$30m rehabilitation programme for the country's only state university, L'Université Libanaise. Money will come from the World Bank and the EEC.

Horizon 2000 also entails a long term \$800m restructuring of the state school system which will close some of the smaller classrooms in rural areas and provide transport to larger schools with more facilities.

As in education, the scarcity of adequate facilities in health care was compensated for by the private sector. According to the Minister of Health, there are currently 700 public sector beds against 7,000-8,000 private ones.

A rehabilitation programme of 17 of the country's 24 state hospitals will begin this year at a nominal cost of \$67m. A \$14.5m plan to build two new district hospitals is underway. Finance will come from French and Italian protocols, and Arab funds.

James Whittington

NO SINGLE event since the end of the fighting has had a greater positive impact on the Lebanese economy than the appointment of Mr Rafik Hariri as prime minister.

Lebanese of all confessions and political persuasions unite only in their respect for an individual who has amassed a substantial financial fortune. On this occasion they were scarcely less united in their astonishment that Mr Hariri, having achieved so much, should put himself at risk for the sake of his country.

It proved to be one of those rare moments in Lebanese history when an inexplicable event was taken as a positive harbinger. The exchange rate of the Lebanese pound against

the dollar jumped from 2,205 on the day before his appointment to 1,820 at the turn of the year and now appears fairly stable in the 1,700-1,750 range.

For Lebanese there is no more important gauge of confidence in the future of the country than the exchange rate, particularly as many remember with nostalgia the pound trading at less than five to the dollar during the darkest days of the civil war. It is also one of the very few economic statistics which is accurate and immediately available.

The maintenance of the pound's stability despite lack of improvement in other economic indicators was also significant. Earlier this year several hundred million dollars of precious non-gold reserves were used to support the currency, but officials say that the expenditure has since been recouped and reserves stand again at just below \$1.4bn. Lebanon also holds more than 9m ounces of gold, which are effectively frozen by parliamentary legislation and therefore cannot be effectively deployed.

In the absence of dramatic external events, maintaining the currency's stability will rest on the government's success in tackling a formidable array of problems.

The war left Lebanon with only the remnants of a civil administration, up to 900,000 displaced people, more than 150,000 disabled, nearly 30 per cent of the workforce unemployed, pervasive underemployment for those in work, inflation last year at close to 120 per cent, an alarming bud-

There are some good economic indicators, says Roger Matthews

## Up goes the Lebanese pound

get deficit, a severely damaged infrastructure, and only sketchy public services.

Deciding on priorities and linking them to the \$13bn reconstruction programme outlined in the Horizon 2000 document is currently taking much of the government's time.

Mr Fouad Siniora, the finance minister, has no doubt that the budget deficit must be tackled first. Considerable progress, he says, is already being made. During the first five months of this year, the deficit fell by 30 per cent to about \$360m. If debt servicing is excluded, the improvement would be closer to 70 per cent, he says.

The main reason for the change has been an increase in revenues, achieved in large part by improved collection. An important element has been customs duties which have soared since the government resumed control of most ports. Improved collection methods should see further large revenue increases, although widespread evasion will be difficult to overcome. In order to encourage the payment of income tax, the government is introducing a new law which will set three levels of 2 per cent, 4 per cent and a top marginal rate of 10 per cent.

The government's hope is that by setting such modest levels the public will not risk incurring the increased penal-

ties for evasion. It should also contribute to attracting back to Lebanon many well-qualified nationals who inevitably would have to accept lower salary levels than they currently receive overseas. The return of more of these people will contribute not only to the level of skills available in the country, but their repatriated capital will also increase the amounts available to the banking sector during reconstruction.

Getting a larger number of people to pay realistic prices for essential services, such as electricity, may be more problematical. At the moment some hundreds of thousands are believed to tap into the

erratic power system without authorisation. And with many others earning less than the equivalent of \$150 a month the government has to be very sensitive to the pace at which it demands payments for its services.

Mr Siniora claims success in sharply reducing inflation this year, an achievement greeted with scepticism by many Lebanese. Given that Lebanon imports 70 to 80 per cent of its requirements, the improvement in the exchange rate over the past seven months should have fed through into lower consumer prices. However the dominance of a few importers means that the laws of supply and demand do not

fully apply. While some prices have fallen, it is suspected that other profit margins have increased. Officials hope that this distortion should eventually disappear as the market in Lebanon develops.

It is unlikely, however, to ease the increasing demands from all employees, particularly those in the public sector, for an improvement in pay levels. The government recognises the need to answer the need, but is wary of its effect on budget finances and on inflation. With Horizon 2000 demanding an increased government contribution by the middle of the decade, the political pressure on the budget will remain intense. Preliminary work is already under-

way in reviewing, reorganising and re-equipping the bureaucracy.

Incentives have been offered for government employees to leave their jobs before an element of compulsion is introduced. Capital expenditure will grow as ministries introduce computer systems and try to streamline their operations.

A new Central Bank team, already recognised as one of the best qualified in the region, is also due to be in place by August. This will signal an extensive reorganisation and modernising of the bank's activities, an improvement in economic statistics and a start on planning a proper capital market, including a stock exchange.

These facilities are urgently needed if Lebanon is to absorb and channel effectively the heavy capital expenditure forecast in Horizon 2000.

Mr Siniora goes to great lengths to emphasise that in his view the most effective answer to the dangers of Islamic fundamentalism has to be a steady improvement in economic and social conditions. Once Arab and western friends fully understand this, the minister expects them to respond with more generous contributions to the reconstruction effort.

But ensuring a balanced and equitable distribution of income during the most intensive part of the rebuilding operation will not be achieved without closer studies of the population, workforce, education and skill levels that are available.

Without that information, and a sensitive response to it, some economists worry that rapid economic development could create additional political tensions rather than easing those that already exist.

#### POLITICS

## Christians lose their dominance

Lebanon of a Palestinian military presence and ultimately force out the Syrians. The Israelis succeeded in pushing out the Palestinian fighters, but could not break the Syrian grip.

Bashir Gemayel, who had violently sought to unite the Christian forces, was himself assassinated soon after being elected president and the Israeli-Maronite dream was effectively at an end. Since then the Maronites have tried, mostly in vain, to stem the ebbing tide of influence, often exacerbating the trend through their own miscalculations.

The latest and most serious error was the partial boycott of the general elections called last year under the terms of the Taif Agreement, which was ham-

surrogates (the so-called South Lebanon Army) along the southern border.

Hizbollah is the only militia not to have been ordered by the restructured Lebanese Army to hand in its heavy weapons in the wake of the Taif agreement. Although other militias are assumed still to have retained some fighting capacity, including mortars and rocket-propelled grenades, Hizbollah is by far the most potent of the irregular forces. At the same time it has established a presence in the newly evolving political structure, while developing grassroots support through an extensive social welfare programme involving hospitals, schools, medicine and food shops for the poorest sections of society.

There will be more seats in parliament for the militant Hizbollah organisation, which grew out of the politicisation of the impoverished Shia population in the south

mered out in 1989. The agreement provided for a 50-50 Christian-Muslim representation in Parliament (in place of the 65 pro-Christian arrangement), the eventual termination of official appointments on a confessional basis, and formalised a Syrian role in Lebanon. The effect of the boycott was to deny a presence in Parliament for the most representative Maronite leaders, while creating a generally more pro-Syrian assembly than would have otherwise happened.

Another important side effect was to open the Parliamentary door more widely to candidates of Hizbollah, the militant Shia organisation, and the most closely watched and discussed political faction in Lebanon today. Hizbollah grew out of the politicisation of the country's poorest minority, a development provoked both by economic disparities and by the impact of Israeli invasions in 1978 and 1982.

Its growth has been fostered by Iran which provides funding, estimated at close to \$100m a year, and by the provision of weapons to continue the armed conflict with Israel and its Lebanese

Hizbollah appears intent on being ready for every political eventuality. Its eight members of parliament carry out their tasks assiduously, study issues closely and contribute to the committees of which they are members. The militia in the south maintains pressure on Israel's self-declared security zone, thereby reinforcing its opposition (and that of Iran) to the Middle East peace process. Its social programme meanwhile provides benefits that the central government cannot yet match.

Hizbollah's future may depend heavily on external factors. Supplies can only reach it through Syria, which currently tolerates Hizbollah's military activities. If Israel and Syria ever reached a peace agreement, including an Israeli withdrawal from the Golan Heights and southern Lebanon, Hizbollah would be required to hand in its weapons. It would then have to choose whether to opt substantially for a constitutional political role, or resist the forces ranged against it.

Hizbollah's leaders are also well aware of the political hostility it faces - from within the Shia community, par-

ticularly from the Amal, the faction led by Mr Nabih Berri, the speaker of Parliament who is closely allied to Syria; by almost the entire Christian community; and by many Sunnis and Druze. The success of the Hariri government in alleviating the worst of the country's economic ills would also in time work against Hizbollah, by undercutting many of the social services currently provided with financing from Iran. The extent to which Hizbollah tries to undermine the government by seeking to stir popular feeling against individual policies, such as the plan for the redevelopment around the airport and southern suburbs where many Shia live, could provide an early test of its intentions.

Hizbollah is not, however, without its own internal divisions and almost certainly mirrors the political structure of Iran where competing groups vie for influence. Optimists in Lebanon like to believe that ultimately the Shia community, and the Hizbollah leadership, are Lebanese nationalists at heart. They suggest that, given a sustained period of stability, Hizbollah's supporters, and the affluent members of the community, will come to feel that a reformed political system, Pessimists, however, insist that Hizbollah is intent on the creation of an Islamic state.

These elements of Hizbollah may not be alone. There are also a plethora of other radical and fundamentalist groups, Shia and Sunni, some of which may be allied to Hizbollah, others in competition, but which all are opposed to the return of what they see as government by a narrow, wealthy elite.

The cabinet itself is composed of three distinct groups: first, the technocratic associates of Mr Hariri; second, men who were chosen primarily to reflect Syrian interests; and third, leaders of the former militias (except Hizbollah and the Lebanese Forces). Somehow they have to work together on the enormous task of avoiding any widening of the political stresses within the country, while pushing ahead rapidly with their ambitious but potentially divisive economic programme.

What they need above all is swift progress towards a Middle East peace settlement and the enthusiastic and generous support of allies in the Arab and Western worlds. Mr Hariri is aware that time is a critical factor. The longer his government takes to produce a tangible improvement in living standards, the greater the risk of his political opponents resorting to violence.

Roger Matthews

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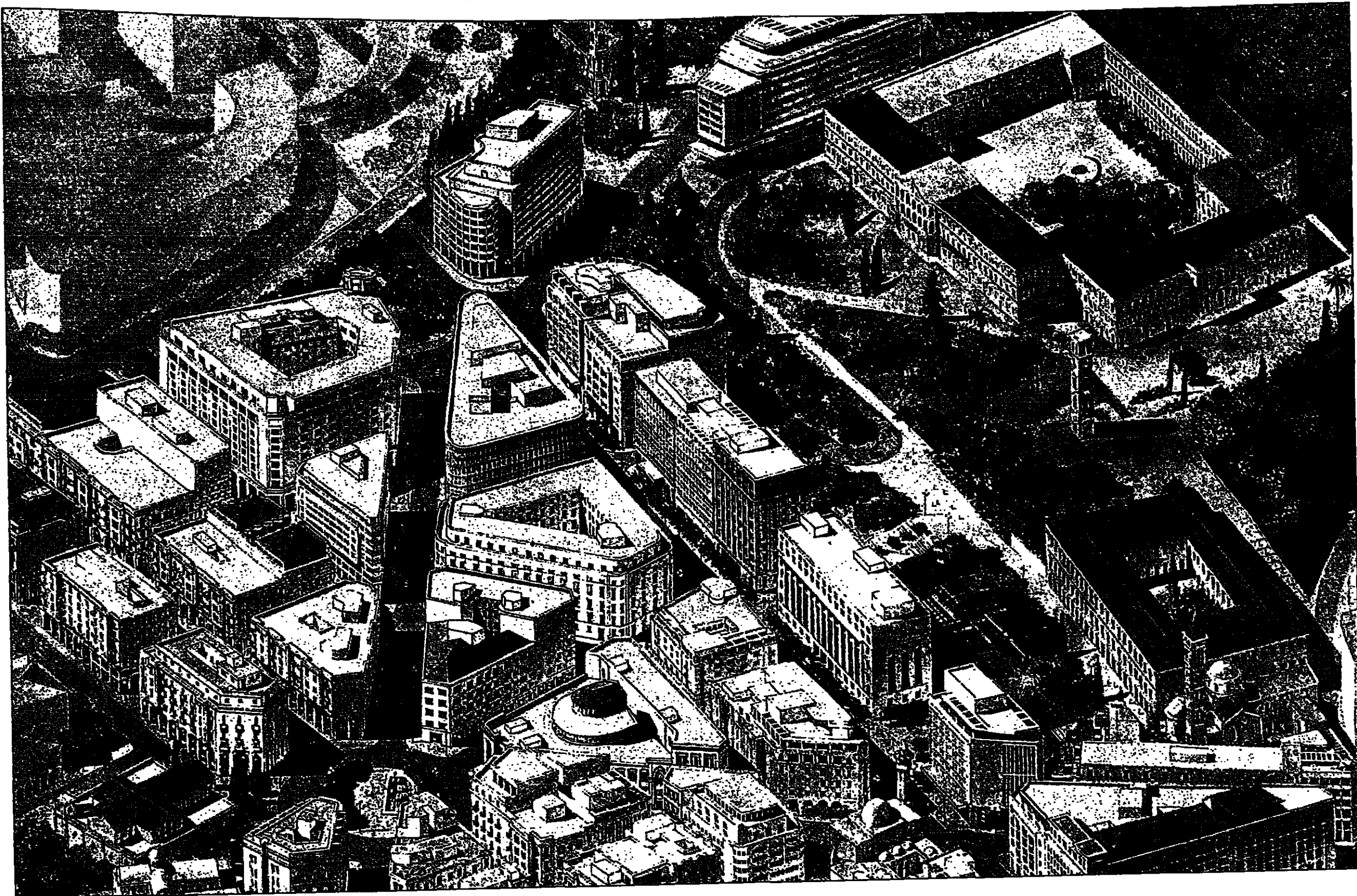
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## LEBANON 4

■ **INTERVIEW: Prime minister Rafik al-Hariri shares his ambitions with Roger Matthews**

## I hope I can make a difference

**THE LEBANESE PRIME MINISTER** discussed his programme of national reconstruction with the FT. Excerpts follow:

■ **The search for foreign funding:** I am not at all disappointed by the response. We have over \$1bn committed. Part of it from the Italian government, from the World Bank, the Kuwaiti Fund, the Arab Fund and the EC. We are also discussing bilateral protocols with several countries. Things are going well.

■ **Exchange rate policy:** The most important thing is stability. I am not trying to fix the rate. We are trying to stabilise it, and that is what I have been doing since I took over. We are not now using our foreign exchange reserves to defend the currency. Earlier this year some people did try to play with the exchange rate. They have paid the price. They lost money. There is no law to stop people speculating. It is a free market.

■ **The Christians and the government:** Maybe some Christian leaders do not feel

comfortable with the present situation. But I am committed to the Christians as I am to all the Lebanese. We have Christian ministers in the Cabinet and they are representative. The whole Lebanese political situation is in a transition period. The war is finished. During the war not all the normal Lebanese leaders, the conservatives who led the country during the first 40-50 years, played an important role.

**Once Israel agrees to withdraw from our land, Hizbollah and others will no longer need arms**

During the war period a new leadership emerged some of which became popular, others failed.

In a few years we will see a new leadership emerging from the post-war era. The next elections in just under three and a half years will give a new leadership to the country.

I believe that Lebanon cannot be governed by a person, by a sect, by a religion or by a party. Lebanon was, and always

will be, ruled by the agreement of most of the Lebanese leadership.

■ **Why Hizbollah is still armed:** It is a militia only in the south. It relates to the occupied territory. It is like any other Lebanese resistance force, but perhaps has more publicity. You will not find Hizbollah acting as a militia in Beirut or anywhere else, except in the south.

Every country has its own political situation. You cannot now disarm the Lebanese who are fighting the occupation [by Israel]. The Israelis say they are not occupiers. This is not true. Once we reach an agreement with Israel to withdraw and we have our land back, Hizbollah and any other resistance forces will have no need to keep fighting. And because they are not fighting, they will not need their arms.

■ **The Middle East peace process:** Our position is very clear. We entered the negotiations on the basis of UN resolution 425 which includes the withdrawal of Israeli troops from all Lebanon. We are following the negotiations with the other

Arab countries very closely. You will not see us or any country sign a separate agreement with Israel.

■ **The Syrian and Israeli presence:** You cannot call the Israeli occupation a "presence". It is an occupation. Syria is playing a completely different role. The Syrians have been trying, since I came to office, to give all the help they can to the Lebanese government. They are not interfering in our internal development as a country - not with me anyway.

The Israeli occupation is not linked to the Syrian presence. The country is now peaceful and the Syrians are playing a very important role in keeping it peaceful. The Lebanese army and security forces are improving every day. The more we strengthen them, the less we will need Syria. Lebanon and Syria are looking forward to the day when we are satisfied with the security situation and they will not want to stay any more.

■ **The 1991 treaty with Syria:** The relationship between the two coun-



Hariri: we are all looking forward to the day when the Syrians will no longer want to stay

tries is improving, on the basis of the independence and sovereignty of both nations. There is a lot of contact between ministers on both sides to seek the basis of common interest.

In Lebanon we have a tremendous interest in Syria from an economic point of view. It is a large market for our products. The private sector is also very strong in Lebanon, much stronger than in any other part of the region.

■ **On the reconstruction of Beirut:** I am the man behind the idea to rebuild central Beirut. In 1975 I was just a small, poor guy, working in Saudi Arabia, so I did not really know how Beirut was then. We do not want to rebuild Beirut as it was. We are not satisfied with it as it was. It lacked a lot of things in 1975. Communications, roads, electricity and other things were not that good.

Instead we want Beirut to be a city of the 21st century. We might see an agreement with Israel coming out of the negotiations. We should be prepared for it. But we cannot be prepared with the capital as it is now.

■ **Why he became prime minister:** Even my wife does not understand that. But I felt that I could make a change, and that for the country I must take the job. I had been trying to help from behind the scenes for a long time before I became prime minister, in a humanitarian and philanthropic way, and politically through ceasefires and the Taff Agreement.

So far I do not think my decision was wrong. But there is a big difference with what I did before. In business you control your work and your decisions. In politics you must work harder and consider a lot of other elements. You can never say you have succeeded. I have made a difference that is the best I can say.

### FOREIGN POLICY

## Little steps in self-assertion



President Hafez al-Assad: insisting on Syria's predominance in Lebanon

It was once argued by some Lebanese that the country's strength lay in its weakness: that because it did not have an army, navy or airforce which could possibly pose a threat to anyone, it would be left alone. As a miscalculation it ranges alongside those committed by Saddam Hussein of Iraq during the past dozen years.

From the moment that Palestinian fighters, evicted from Jordan by King Hussein, descended on Lebanon in 1970, the country became part of a conflict from which it had successfully stood aloof during successive Middle East wars. Once drawn in, Lebanon became the battleground on which others pursued their own agendas. Not only did it lack the strength to resist, but its own communities willingly became allied to whichever external power offered political and material assistance.

Thus, at different moments during the extended crisis, the Maronites welcomed assistance first from the Syrians, then the Israelis and the US, and finally from Iraq. Their involvement fuelled and extended the battle, so that today the future stability of Lebanon rests more than ever on a successful outcome to the Middle East peace process launched in Madrid more than 18 months ago. Lebanon's

capacity to influence that outcome is severely limited. The principal result of 17 years of fighting has been to leave Syria as the dominant external force. The regularity with which ministers travel to Damascus illustrates the extent to which important decisions depend on the approval of Syria.

Whether Damascus views Lebanon as part of a greater Syria, or principally as a strategic buffer against Israeli attack, makes little difference. The one clear, consistent aim of Syria under President Hafez al-Assad has been to ensure that no other external force exercises greater influence in Beirut.

It has succeeded, to the chagrin of many Lebanese. But many more have come to accept the necessity of accommodating Syria, as the lesser of many evils. In the longer term, however, the desire of most Lebanese is for Syria to withdraw its troops in conjunction with an Israeli pull-back from the southern strip in the south which it has held

Council resolution (425) demanding the withdrawal of Israel, but there are agreements signed by the Beirut government accepting the Syrian presence. These are enshrined in the 1989 Taff agreement and the subsequent 1991 Treaty of Brotherhood, Co-operation and Co-ordination.

The latter document sets out a scheme for extensive political, economic and military links between the two countries, including the creation of a supreme council on which the presidents of the two countries would sit. The council, which has yet to be officially formed, is supplemented by a series of sub-committees covering issues such as foreign relations, defence and the economy that would meet every two months, together with a general secretariat to follow up the implementation of agreements.

The third, rather more indirect presence in Lebanon, is that of Iran. Through its funding of Hizbollah, the regime in Tehran can influence developments, at least for so long as Israel's troops and its local allies remain in a southern strip of Lebanese territory.

The arrangement currently suits Syria, insofar as it is linked to the Middle East peace process. Syria was also the only Arab country to ally itself with Iran during Tehran's eight year war with Iraq, a policy largely dictated by Hafez al-Assad's fierce rivalry with Saddam Hussein.

However, Syria has been careful to ensure that it remains the only conduit between Iran and its Lebanese allies. Despite the return of

many international airlines to Beirut, there seems to be little possibility of Iran being allowed to reopen direct flights to Lebanon.

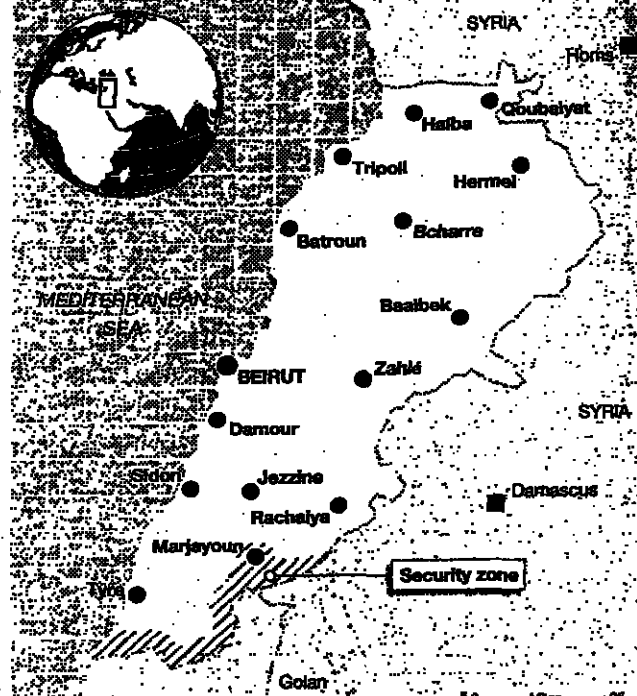
The assumption among many diplomats in Beirut is that there will be no significant diminution of Hizbollah military activity while the peace talks show little sign of progress. Equally, Syria will not pull its forces out of Beirut for fear it would be seen as a concession to Israel.

Any changes in this intricate network of Middle East relations are bound to have an impact on Lebanon which the government in Beirut is largely powerless to influence. It will be watching with particular concern the evolution of American Middle East policy in the wake of the missile attack on Iraqi intelligence headquarters in Baghdad.

The US determination to respond vigorously to Iraqi provocation, while also urging its allies "to contain" Iran - which it describes as foremost sponsor of international terrorism - seems likely to increase tension between those countries and the regional governments they identify as American supporters.

While the US is making a modest contribution to rebuilding the Lebanese army and the civil administration, it is maintaining its ban on Americans travelling to the country without the express permission of the State Department. It argues that those responsible for the earlier devastating attacks on US personnel and facilities are still alive

Accommodating Syria is seen by many Lebanese as the lesser of many evils



and well, and living in Lebanon. Mr Hariri's immediate refusal last December to accept the 415 Palestinians expelled by Israel from the West Bank and Gaza offered the first indication in years that Beirut had the confidence

to act unilaterally. But for it ever to adopt a more consistently independent foreign policy will require a lasting solution of the region's most durable conflicts.

Roger Matthews

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## MANAGEMENT

## Rolling out the contract

Controversy has raged over the British practice of giving many company directors three-year rolling service contracts since the UK's largest pension fund declared war on them a month ago. But few people have stopped to question the difference between rolling contracts and three-year, fixed-term ones.

It is not always as great as it seems.

Alastair Ross Goobey, chief executive of Postal, who is leading the campaign, says that "a fixed (and renewable) contract of up to three years gives us no qualms".

Why not, when quite a number of three-year "fixed" contracts are actually renewed every year?

This makes them, in effect, rolling contracts of between two and three years, depending how much time has elapsed.

The practice of such annual renewals is well-known to the highly-respected Monks Partnership, which specialises in board-room pay.

In a study undertaken a year ago, two-thirds of the chairmen and chief executives of a sizeable sample of large companies said they were on notice periods of exactly three years. Less than a fifth were on between one year and three, 7 per cent were on less than a year, and almost a tenth were on three years plus.

There has been little change since 1992, says Monks, although a few companies have cut notice periods from three years to two. Most of the 36-month notice periods are of the truly rolling variety, but some seem to be "fixed", the firm adds.

With the emergence of this further quirk in British executive feather-bedding, one can only admire last week's action of one large company, GEC, in replacing three-year rolling contracts by a three-year fixed term for new appointees; thereafter, they now get only a one-year rolling contract.

Other companies should follow suit.

Christopher Lorenz

Culinary contacts can help you influence policymakers. Peter Marsh offers a user's guide

## Lunch your way to the top

In the realm of economics, there has rarely been a better time to eat your way to the centre of UK policymaking.

The pound's disastrous exit last year from the European exchange rate mechanism, coupled with the need to rebuild business confidence after the recession, has spawned a series of efforts by policymakers in Whitehall to step up contacts over lunch or dinner.

That applies particularly to the Treasury, which is increasing its meetings with outside economists and business people in an effort to make its policies more sympathetic to wealth creation.

The following is a user's guide to how the culinary contacts can help you to win friends and influence people at the centre of the mandate.

As a start, you could do worse than to target Alan Budd, the amiable and thoughtful chief economic adviser at the Treasury.

Appointed just under two years ago as a successor to Sir Terry Burns, now Treasury permanent secretary, Budd has told associates he wants to make the department much closer both to people in industry and in the City. His lunch diary is booked up months ahead.

If you are a manufacturer, and want to entertain a top Treasury official to lunch plus a day's visit at your factory, you could talk to Duncan Wilson, of the department's industry division.

Under an edict at the end of last year from Sir Terry, all the department's top 100 officials are to make at least one industrial visit a year. So far the programme is going well, with about 50 visits completed or arranged, but more contacts are needed.

If you fancy a few hours inside the Treasury's immensely gloomy building close to parliament, you could always try to get on to the Treasury's industrial prospects committee, which Budd set up last year. Every four months about 15 planners and economists from companies talk to Budd and fellow Treasury officials about how they see economic activity.

At these gatherings, some of the more revealing comments are made over lunch at the Chancellery, the Treasury's private dining room where menus have been greatly improved over the past two years. "The food is now quite decent, the



sort you might expect at the City, with reasonable wine as well."

If you can't get on to the industrial prospects committee but are economically qualified, you could try your luck as one of the Treasury's seven vice men of economic advisers. The group - set up in January - is showing every sign of working cohesively. However a vacancy may arise soon, either because of the pending retirement from Cambridge University of Professor Wynne Godley, one of its members, or because one of the other wise men becomes disillusioned with the results of their six meetings a year.

Assuming you have an interest in good food as well as economics, you could contact Walter Ellis, chief economic adviser to Michael Heseltine, trade and industry secretary. Until his heart attack, Heseltine had been showing an increasing interest in talking to top industrialists about how they see the economy, leaving it to Ellis to arrange meetings with lesser lights in big companies at the level of senior

economist or finance director. Although the future status of a "round table" of industrialists set up by Heseltine and which met for the first time recently is unclear, the lunch was described as "fantastic" by one of the people attending, Sir Christopher Lewinton, chairman of engineering group TI.

Maybe you hanker after something slightly less formal. Top civil servants, many from the Treasury, meet industry leaders 10 times a year under the auspices of the Open Dining Club. The gatherings are normally held in a London club or hotel, the food is good and the conversation relaxed. Membership is by invitation only but if you are feeling confident, why not talk to the man in charge, David Kendall, chairman of paper company Buzell.

If you have a penchant for finance, then another dining club, White City, may be for you. The members are mainly from the Treasury, banks and finance houses and the gatherings are organised by David Anderson of Lazard Brothers. At a slightly lower level, regular lunchtime meetings involving civil servants and industry managers are

held under the auspices of the Institute of Management. If interested contact Alex Beattie of engineering company Haden Young. The Department of Employment normally hosts the sessions, but the food is nothing special.

The Confederation of British Industry has been finding more of a voice recently on economic policy and the best way to influence this is to join its economic affairs committee, which meets monthly in the afternoon. Although occasionally the luminaries such as Treasury officials turn up to give a presentation, one drawback is that the only food or drink on offer is a cup of tea.

Probably the grandest place to have lunch while discussing matters of economic import is at the Bank of England court or directors' council. No one quite knows how people are invited on to this but the current crop of non-executive directors contains a fair sprinkling of well-known names from industry who are brought in to advise the Bank's full-time executives.

Meetings are every Thursday, when matters discussed can include monetary policy and how the pound

is faring outside the ERM. The lunch is described by one insider as "plain cooking, the kind one would find on a weekday in a country house". Soup followed by veal cutlet is often on the menu and the dessert is nearly always rice pudding.

Finally, who from the business community has the best record in getting to grips with government on economic policies? A strong candidate is Sir David Lees, chairman of GKN, who is on good terms with the Treasury as chairman of the CBI committee and also a court member at the Bank.

Others on anyone's list of outsiders with an inside track include Ross Buckland, chief executive of Unigate, Roger Hurn, chairman of Smiths Industries, Nigel Whittaker, a Kingfisher director, Ian Gibson, head of Nissan's UK manufacturing arm, Richard Freeman, ICI's chief economist, and Howard Davies, the ex-Treasury man who is CBI director general and who meets his old colleagues roughly once a month.

However, this list is not exhaustive. With enough imagination and persistence - plus a decent appetite - you could find yourself on it, too.

## Bonus for quality

Toshiba's UK copier salesmen will not necessarily get bonus payments for hitting their sales targets. Dealers must also conform to the company's quality programme to gain their sales incentives.

Two years ago Toshiba launched a campaign to persuade its complete UK dealer network to register for BS5750, the widely used but increasingly controversial quality systems standard. It recently decided to provide an additional encouragement by linking incentive payments to adherence to its quality programme.

Number three in the UK copier market after Xerox and Canon, Toshiba has focused on its quality programme to boost customer satisfaction, says Angus Drever, general manager. Thirteen of the company's 80 UK dealers have qualified for BS5750 and another 20 have applied for registration. Toshiba hopes to have its entire network registered within the next two years.

BS5750 has attracted criticism because it is not a guarantee of product or service quality but a measure of the consistency of a company's internal procedures. In theory it could be obtained by providing a poor but consistent level of service.

To flesh out the standard Toshiba insists that its dealers agree to implement its code of practice, provide an eight-hour response time and regularly monitor customer satisfaction. "We could have set a 16-hour response time but nobody wants to wait two days for a repair," comments Drever.

Under the second stage of its quality programme, Toshiba has tied dealer-incentive payments into a 10-point quality programme.

It is too early to say whether the incentive scheme will provide an additional boost to customer satisfaction. But it does indicate that quality systems require an attention to detail that goes well beyond buying a certificate off the shelf.

Charles Batchelor

## PEOPLE

## Shirai takes the wheel at Nissan Europe

Japanese carmaker Nissan's European operations have a new man at the helm. He is Tadahiro Shirai, until recently the parent company's board director in charge of the marine division, as well as the industrial and textile machinery divisions.

Shirai, a law graduate who joined Nissan in 1960, becomes president of Amsterdam-headquartered Nissan Europe in succession to Yoshikazu Kawana, who has been managing Nissan's affairs in the UK and on the Continent for the past four years.

A keen golfer and music lover, Shirai also becomes chairman of Nissan Motor

Manufacturing (UK), the Sunderland-based car manufacturing subsidiary now on course towards making 270,000 cars a year. Additionally, he has been promoted to managing director of the board of directors of Nissan Motor Company in Japan.

Kawana, who moved back to Japan last month, had been running Nissan Europe since it was set up in 1989 to integrate Nissan's various sales, design, development, manufacturing and distribution activities en route to becoming a significant production presence in Europe.

During Kawana's tenure four European-produced vehicles have been launched - the UK-



built Primera and Micra models, and the Spanish produced Serena multi-passenger vehicle and Terrano off-roader.

Kawana himself has been promoted to executive managing director of Nissan Motor Company responsible for the overseas operations and parts groups.

■ Paul Bartley, chief financial officer of the US division, has been appointed a director of EVERED BARDON.

■ Kevin Austin, group financial controller of specialist publisher Harrington Kilbride since last year, has been promoted to the position of finance director. He replaces Jeremy North, who has resigned for personal reasons.

■ William Zick, formerly vice-president marketing of IFF's flavour division, has been appointed chief executive of Globe Extracts Inc, the US operation of BORTHWICKS.

■ Jim Grant, a former director of Gateway Foodmarkets, has been appointed acting chief executive at HAMPDEN GROUP, following the resignation of Frank Brett who is returning to England for family reasons.

■ David Wilson has been appointed company secretary of BAT in place of Peter Godby.

■ Dennis Oliver, president of Ireland Alloys Inc, has been promoted to group chief executive of IRELAND ALLOYS (HOLDINGS) Ltd.

■ Harry Tuley (below left) is to become chairman of SCAPA GROUP on the retirement in October of Bill Goodall. David Dunn (below right) takes

Tuley's place as group md and Derek Walter, formerly finance director of Steelcity before its takeover by Redland, has taken over the company to take over from Dunn the role of finance director.



enable Freemans to handle direct ordering from customers, rather than purely sales through agents.

Sears announced last Friday the appointment of Andrew Wilman, a partner with OLC&C strategy consultants, as group strategy director.

■ Bob Harrison, head of group operations, has been appointed to the Next board.

## Strong brings a new order into Freemans

Yesterday retail group Sears announced its second senior management change in less than a week, as chief executive Liam Strong continues his drive to lift the performance of the refocused group.

Mike Hawker, 43, managing director of Freemans, the mail order division, has resigned from the company after 13 years, after Strong decided Freemans was not improving quickly enough.

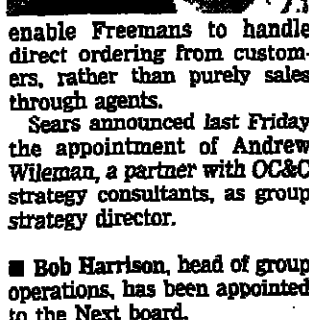
"Freemans has had reasonable performance on the whole but profits have not moved ahead in the way we would like," Sears says. "The feeling was that we needed a new pair of eyes and a new approach."

Sears announced on Tuesday it was closing Ter Meulen Post, its loss-making Dutch mail order business that was part of the Freemans division, having decided it could not be economically turned around.

Hawker will be replaced by Richard Boland (right), who joined Adams, Sears childrenswear division, in 1989, and became divisional managing director two years ago.

Boland, 42, has wide retailing experience, having started as an executive trainee with C&A in 1973, moving to Asda for a year, and then spending five years at GUS, the UK's biggest mail order group, where he rose to become one of two group merchandise managers. In 1988 he became joint managing director of Danielle, a clothing and footwear importer for a year, before joining Sears.

Described as a "creative and energetic man, the kind of man who runs down the hallway", Boland is charged with continuing the move away from the traditional system of sales agents, towards direct marketing. Some systems have already been put in place to



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Virtual reality is set to spark a revolution in drug design, reports Della Bradshaw

## Grabbing the elusive protein



Floating ribbons: wearing a virtual reality helmet chemists will be able to understand and manipulate protein molecules

A tiny office crammed with electronic equipment in York University's chemistry department seems a far cry from the brave new world of virtual reality, promoted as the future craze in computer games technology.

But Rod Hubbard and his team at York are on the way to demonstrating that virtual reality VR could bring strong commercial benefits, not least in the increasingly complex world of new drug design.

In a research project unique in Europe, the York team, working with Glaxo, is devising ways of looking at the structure of proteins through the visionary world of the VR headset.

With the space-age headset in place, a ribbon-like representation of the protein floats across the field of vision. A turn of the head and the ribbon protein floats away; the touch of a button and it floats forward, engulfing the VR user.

By touching another button the VR traveller can grasp the ribbon and turn it in every direction. New atoms can be added, others changed.

Proteins are especially suited to visualisation because they are such large molecules, explains Hubbard. "You're dealing with hundreds of thousands of different objects that have to be manipulated."

To build new proteins, researchers need to visualise them in three dimensions and understand the way in which particular atoms are presented on their surface. If scientists understand how the protein's structure relates to its function, then the function can be changed by altering that structure.

Peter Murray-Rust, head of the protein structure group at Glaxo, believes the VR system could help Glaxo to understand and manipulate protein molecules. "We want to grab hold of it. We want to be able to twist it around and ask questions about it." But he quells any excessive enthusiasm for the project by placing any benefits of the York research squarely in the medium- or long-term.

Murray-Rust believes the explosion in information about proteins means that visualisation will be essential in the future to enable chemists to do their job - "paper and two-D images" will not be enough. "We're in the middle of a revolution. A lot of drug discovery in the next decade will be information-driven as well as laboratory-driven. We will be flooded with information which will change the way pharmacologists work."

In the late 1970s researchers recognised the need to visualise proteins. They needed to represent large numbers of atoms, move them around in real time and link the images with a computer database so

that the molecules could be interrogated.

The computer industry's response in the 1980s was to produce "stereo" computers. In today's stereo systems two pictures alternate rapidly on the screen up to 60 times a second. By donning a pair of special spectacles - sophisticated versions of the three-dimensional spectacles given away with many a schoolboy comic - the brain is fooled into seeing depth in the molecule structure.

The technology was an important step towards the use of VR in molecular modelling. Another was advances in computer workstations, which brought immense computing power to the scientist's fingertips. But they did not solve the basic problem of how scientists react with the molecules - tapping into a

keyboard or using a mouse was not intuitive to the scientist.

As the initial year of the project at York University comes to a close, the research team has a prototype system up and running. Murray-Rust emphasises that it is a prototype and has limitations, but he is confident it will be the forerunner of equipment Glaxo will need to use in the future for new drug development.

One particular limitation, says Murray-Rust, is the low resolution of the two liquid-crystal television screens which sit inside the VR helmet and display the images. He believes the quality needs to be improved by a factor of four before the hardware could bring real benefits, but it could be several years before such systems are available at the right price.

Today, two types of system are available which do provide higher-quality images, but both are far more costly than the £30,000 to £40,000 system that the York chemists are using. The first is a military technology which uses fibre-optic cables to bring 1m pixels, or picture elements, to each screen. The second uses heavier four-inch square cathode ray tubes which give superior picture quality but are so heavy that they have to be suspended from a boom and are impractical for many applications.

Researchers also need to think carefully about the software and the way proteins are represented, believes Murray-Rust. "No matter how good the displays, we need to think quite carefully about how we interact with the molecules."

At York, post-doctoral researcher Mike Hartshorn has spent much of the past year developing the visual representation of the protein structures. The next stage, which should last for a further three years, is "to build real pieces of software to do real science," as Hubbard puts it.

In common with Murray-Rust, Hubbard is dismissive about much of the hype that has surrounded virtual reality. "One problem is that people think virtual reality is about walking around. But you get very tired, very quickly," he points out. "We're trying to develop applications sitting down." Hubbard believes the widespread use of VR in molecular modelling will not happen until the price of the hardware drops.

Jones believes that could happen quite quickly. As the technology is refined the very latest equipment will be introduced at the same price as the previous models, but the outdated equipment will drop swiftly in price, he says. "The level of performance we have today will be available at lower and lower costs."

Hubbard is also sceptical about the range of commercial applications for which VR will be used, largely because so few applications required stereo systems in the 1980s. "I cannot understand all this hype. Where are all these applications that need virtual reality that didn't need stereo in the 1980s?"

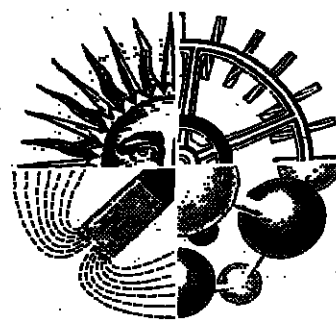
Howard Rippner, marketing communications manager of Silicon Graphics, which specialises in three-D and VR graphics systems, believes the demand will be much greater for VR because it fulfils a wider range of uses. "Chemistry is probably the only major user of stereo devices because in molecular modelling it is essential to see which atom is in front of another, something which is not essential in other applications."

Jones points to the many commercial applications for which Division has sold VR systems - design, lighting kitchens and even assessing lighting requirements. But the time taken to develop the software for the systems - Jones estimates it takes one man-year of time to get the best out of a VR system - is unlikely to find many friends in the commercial world.

That could be overcome once off-the-shelf software is available. "Applications for the end-user will come over the next year or two," Jones estimates.

As for chemists, they are at an advantage, points out Hubbard. "We're not as constrained as other applications in representing the real world," he says. "In many ways we're not working in virtual reality at all, because we don't know what molecules look like. There is no reality we have to recreate."

Worth Watching · Andrew Fisher



### Smoother ride for compact discs

Some drivers while away hours on the road with rock music, others with the classics or jazz. For those who prefer compact discs rather than tapes, Sanyo of Japan has produced what it claims to be the world's smallest multi-disc player.

It fits into most glove compartments - conventional CD players have to go into the boot or under the seat - and can take six discs. The FXD-C100, with a single-lead connection, also has an anti-shock mechanism to prevent discs jumping on rough rides.

Costing £309.95, it can be linked to a radio cassette player with Sanyo's FM modulator/CD commander which has a credit-card sized remote control unit. Sanyo (UK distributor of Sanyo car entertainment systems) UK, 021 552 9797.

### A closer look at shoppers

Retailers often have only a hazy idea of which promotions work best and what attractions tempt shoppers most. To help them identify what makes people stop and buy, Global Systems has come up with SelectaCount, a small device for counting and recording those going past, stopping and even picking up products.

SelectaCount is a development of another product designed to trigger spoken messages for point-of-sale displays. Anthony Prior, managing director, says its potential retail and market research applications are numerous.

It works by measuring the minute effect a body has on a sensitive electronic circuit. "It's so sensitive, it can even measure people hiding behind doors, walking past a shop window or

even standing behind a brick wall." SelectaCount can be rented from 75p a week or bought for around £150. Global Systems UK, 0273-328880.

### Snapshots show off on screen

Photographers who delight in showing snaps to friends, family and colleagues can now do so wherever there is a television screen.

Kodak's new Photo CD Portable Player, PCD 885, allows users to screen their photographs on any TV set. Slides and negatives, new or old, can be scanned onto Photo CD discs during normal processing.

The device, costing £399, can be used for professional presentations at business locations. As well as its Photo CD uses, it is also an audio CD player.

The product was developed jointly with Philips, the Dutch electronics group.

The Photo CD functions include a zoom facility, picture rotation, panning to move images around screen and a selection facility to change the sequence. Up to 100 pictures can be stored on each Photo CD. Kodak UK, 0442 545710 US, 800 242 2424.

### Through the language barrier

Japanese is one of the world's most complex languages, so transmitting information in Kanji, Hiragana, and Katakana - the three alphabets - on to a trading screen poses a challenge for users of financial information systems.

However, one of Japan's big banks is now operating with a new version of FIST, the dealing room system, which can recognise characters in Japanese. It is used in the bank's new equities trading division.

Developed by Kapitli of the UK, FIST can be converted into other languages such as Arabic and Cyrillic.

Also, among European languages, it will recognise unusual characters (as in Swedish), French accents and cedillas and German umlauts. The company claims FIST is the only trading system with such multi-lingual capabilities. Kapitli UK, 0753 573244.



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On 24th June 1993, in Milan, the Shareholders' Meeting of Ras examined and adopted the Company's Accounts for 1992.

Dividends declared are Lit. 300 per ordinary share and Lit. 360 per savings share. The Shareholders' Meeting also appointed Piero Schlesinger, professor of Private Law at the Milan Catholic University and Chairman of Banca Popolare di Milano, a member of the Board of Directors.

The Board of Directors met at the end of the General Meeting and adopted the consolidated accounts of the Ras Group.

The main figures of the Company's accounts and consolidated accounts are reviewed below.

#### HIGHLIGHTS OF RAS 1992 ACCOUNTS AS COMPARED WITH 1991

	(in billion lire)	
	1991	1992
Premium income	3,247	3,720
Claims, maturities, etc.	1,868	2,157
General business technical reserves	3,601	4,149
Life business technical reserves	4,064	4,823
Investments	7,409	8,961
Share capital	217	271
General reserves	1,933	2,558
Profit for the year	201	95

#### HIGHLIGHTS OF RAS GROUP'S 1992 CONSOLIDATED ACCOUNTS

	(in billion lire)	
	1991	1992
Gross aggregated premiums	6,439	7,337
Consolidated premiums	5,819	6,793
Investments	13,556	16,478
Net shareholders' equity	2,706	3,332
Net profit	432	117

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## ARTS

Art Exhibitions / Lynn MacRitchie

## The self-destructive demolition man

The art world has a hunger for self-destructive heroes and Gordon Matta-Clark, son of the surrealist painter Roberto Matta, famous for sawing buildings in half and dead at 35 seemed a perfect example of a dubious stereotype. I approached the retrospective of his work which now fills London's Serpentine Gallery prepared to be cynical, but came away impressed. For it is ultimately not the daring of the famous set pieces - where the artist cut away whole sections of buildings, revealing and articulating the unseen spaces within - which is so striking, but the underlying seriousness and consistency of approach which Matta-Clark brought to all of his work, from the smallest drawing to the grandest project.

The exhibition repays careful attention, and indeed requires it, as many of the pieces on show are photographic records of projects or sketches and notes for activities. There is also a comprehensive video programme, well worth seeing for a glimpse of the New York loft scene as well as the drama of the artist in action, power saw in hand, making his inimitable "cuts" through the abandoned buildings of the New York environs or the tenements of Paris.

Matta-Clark was one of the

artists living and working in Manhattan during the 1970s who sought a wider agenda for their activities than that defined by the writings of Clement Greenberg, who insisted on the separateness of different art forms and the primacy of abstraction. Their generation was anxious to break away from the concept of a pre-eminent form or formula for art, seeking inspiration through cross media experimentation.

Matta-Clark, trained originally as an architect, questioning and innovative by nature, embodied this principle as well as being an active participant in the group discussions and collaborative works, which embraced painting, sculpture, dance, theatre, film and video in an attempt to expand not just the form but the content of artistic activity.

These young radicals wanted art to be about life, and to live in New York at that time was to experience a great conurbation in crisis, a metropolis which seemed to have lost its sense of identity. The most obvious manifestation of this malaise was urban decay.

Huge tracts of the city in areas such as the South Bronx and Lower East Side stood derelict, the buildings scarred by fire. Matta-Clark began to work in these environments, places where courage was required just to walk down the street. "I made a series of visits to... ghetto areas... cutting away rectangular sections of the floor or walls to create a view from one space into another. The sections were... removed from their original positions and taken to an art gallery."

As Dan Graham put it: "Matta-Clark used houses and building structures which were about to be demolished and created deconstructed 'ruins' which reveal hidden layers of socially concealed architectural and anthropological... meaning."

One of the most satisfying of these was done not in New York but in Paris. "Conical Intersect" was made for the Paris Biennale of 1975. The exhibition includes photographic, film and videotape records of the piece, which

involved removing a large section of wall, floors and ceilings from two 17th century tenements standing next to the skeletal form of the newly-rising Centre Pompidou.

Filmed from across the street, chips of stone first begin to fly from the ancient wall, as if a huge chick was struggling to break free from the blackened stone. Then a great slab falls away, revealing the hard-hatted figures of Matta-Clark and an assistant through the sizeable hole their hammers and saws have wrought. They continue to work, removing floor supports and sections of internal wall to create a spiralling curving shape, the abandoned space becoming a living sculpture before our eyes. Its final destruction was effected by bulldozer immediately the project was finished, which the film also shows.

Watching, the difference between creation and destruction becomes clear. Matta-Clark's intervention, by recognising and revealing for the last time the principles of its construction, gave the ancient building one more flash of life

before "progress," the one certainty of city existence, brought about its end.

Seen from a distance of 20 years, Matta-Clark's work, and some of the activities with which he was associated, have a curious innocence. The festivals and performances, the discussions and debates, the communal artworks addressed serious social issues in a spirit of celebration. But things change. "That was before the drugs," as one former participant remarked.

It was not drugs but cancer that killed Gordon Matta-Clark. It is hard to imagine what he might have been doing now, and sad that he is no longer bringing his energy and inventiveness to bear in an art world which some feel has once more withdrawn into its own concerns, further removed than ever from engagement with those profound social contradictions which he explored with such élan.

Gordon Matta-Clark, Serpentine Gallery, Kensington Gardens, London W2 3XA. Tel 071 402 6075/0343. Supported by American Airlines.



"Splitting", photo-collage of deconstructed house by Matta-Clark

## Opera

## Students rise to a Queen

The London Royal Schools' Vocal Faculty is marking the Tchaikovsky centenary with *Queen of Spades*. The choice raised a doubt or two prior to performance: the colleges seemed to be neglecting an opportunity to explore among the composer's rarer operas. But at Monday's performance almost all misgivings were dispelled (except over the Faculty's decision to give the opera in often unidiomatic Russian): for what emerged was one of the most consistently strong student stagings of recent years.

The Tchaikovsky brothers' adaptation of Pushkin - Modest served as librettist - is far from faithful to the original, and in the Royal College of Music's Britten Theatre Malcolm Fraser's production removes it even further. Talking as a starting point the story's final lines, which tell of Herman's insanity, he stages the opera as Herman's recollection of the events that led to his undoing. Tchaikovsky's music may suggest something different, but Fraser's staging is carefully thought through and brilliantly executed.

Herman is on stage for much of the evening - the opening boy-soldiers' chorus is enacted as a childhood memory - but most of the dramaticy remains unchanged. Fraser's *coup de théâtre* is the masked ball and pastorella of Act 2, staged as a nightmarish memory of the Countess's funeral, the Master of Ceremonies now a heavily bearded Russian Orthodox priest, the top-hatted guests dressed in black and wearing deathly masks. Ray Conway's lavish costumes are of the composer's time, with Prince Yevlasky a Tsar Nicholas look-alike.

The opera, performed in Roger Bullin's single set, gains from the intimacy of the Britten Theatre. Outstanding in Monday's cast (the first of two alternating sets) was the Lisa of Susannah Glanville, a gleaming soprano who sang in well-projected Russian. James Barrett, a dramatically strong Herman, tended to force his tenor; this production downplays the character's heartlessness in favour of wild-eyed insanity, expressions which Barrett adeptly conveyed. James Lawrence was a mellifluous but restrained Yevlasky. Paul McNamara a debonair Tomsaky. The Bulgarian Violetta Ivanova was a vocally healthy Countess; another Bulgarian, the bass Thimor Andriov, stood out as an idiomatic Surin.

The chorus was strong. Michael Rosewell drew excellent playing from the orchestra, passionate but not always dark enough. That element was abundantly provided in the staging.

Britten Theatre, Royal College of Music, London SW7: last performance tonight.

John Allison

## Threat to orchestras

The Arts Council is close to a kill. For years it has tried to reduce the number of symphony orchestras in London. It would like to cut the four - the LSO, LPO, RPO and the Philharmonia - to two, believing this will give London two orchestras of guaranteed world class quality.

But the orchestras have been unwilling to commit suicide. Yesterday the Council announced that it would continue to fund generously the LSO, which seems to be on a creative high, but the other three will have to make out a case for future subsidy before a committee chaired by Sir Leonard Hoffman. He must choose just one for support.

But his card is marked. The Council has poured money into the LPO, setting it up as the resident orchestra at the South Bank. It looked with favour on its merger with the Philharmonia, which also has a base on the South Bank. It has hinted that it would consider a merged organisation and fund extra players. The obvious aim is to squeeze out the RPO, which is considered too commercial and has seen its subsidy reduced to £400,000, just 7 per cent of its revenue. The LSO and the LPO already receive £1,125,500 a year.

But if the Council is moving towards a decision on orchestras it is still unwilling to name the theatre companies it has marked for closure. Under a revision of its priorities it is giving £264,000 more to dance, £450,000 to visual arts, and £156,000 to education. Drama is paying the price, losing 3.6 per cent of its £40.1m budget, and 10 regional companies have been prepared for execution. But the decision has been delayed while regional Arts Boards have their say.

All this is taking place against the expectation of a 2 per cent reduction in government support for the Arts Council in 1994-95. If the Council manages to do better in the chancellor's Budget some of the threatened drama companies will survive. But all arts companies can expect to receive 2 per cent less next year than they get now, and with falling box office, business sponsorship, and local authority revenue, this is creating a deepening crisis.

Antony Thorncroft



Janet McTeer as Beatrice in "Much Ado About Nothing"

You would think that an Irish ancestry had suddenly been discovered by the Bard. This Gate Theatre production is the second Shakespeare comedy to be given a major production in Dublin this year, and there are two productions of *Romeo and Juliet* and two *Hamlets* coming up, plus *Othello* and *The Winter's Tale* in the autumn.

The director of the famous 1970 Peter Brook production, deriving from the same theories of the Polish critic Jan Kott which, baldly summarised, suggest that the Dream is in fact all about sexual repression. The director, Joe Dowling, is one of the best things to come out of the Abbey Theatre in the last 20 years. Since leaving there after policy disagreements in 1985 he has worked mainly in North America and the West End. The opening scene at the court of Theseus is played on a bare stage,

with the royal thrones on a central dias raised above the heads of the defiant young lovers. From the very start a masterly directorial hand is evident in the way that gesture, even pantomime, is used to subvert the familiar words. For example, when Hermia refuses to marry the chosen suitor, Theseus' silky bride-to-be Hyppolyta silently gives her a sisterly kiss.

The transformation of Hayden Griffin's originally austere set into an earthy, menacing fairytale owes much to the art of the lighting designer, Rupert Murray. Large phallic inflatables take up most of the floor space and are shaded in ever-shifting browns and greens. The funky-punk fairies dance dementedly in painted body suits embel-

lished with feathers and fur. Oberon glides on as a cross between Dracula and Superman with heavy brown y-fronts worn over his cat suit, a long translucent cape swinging from his shoulders.

It is essential for this reading of the play that the part of Theseus and the fairy King Oberon are played by the same actor, similarly Hyppolyta and Titania are doubled, as are the Master of Revels Philostrate and Puck in order to emphasise the parallels between the rigid, repressed court and the freedom of the fairy world. This tightens the play up and makes sense of the otherwise problematical sets of characters.

Stephen Brennan struts a sexy Oberon, but also gives him warmth and depth, while his Theseus is cold

and pompous, but not beyond redemption. Flo MacSweeney's Titania is a bit of an airhead, but her Hyppolyta is a woman of commanding presence. Evroy Durr, as a black Philostrate, is unremarkable: as Puck his colour makes him, as he should be, different from the fairies, but his heavy build and lithe movements and his strange way with the verse count for more.

His accent also contributes to the pleasantly cosmopolitan feel of this production, in which Irish accents mix easily with more conventional English ones. So does the score by the Canadian composer, Keith Thomas. Do not be put off by the fact that it contains elements of rock and rap: it is also influenced by Irish dances, Elizabethan music, Broad-

way hits and more, but Thomas never overdoes an effect. One of the best of these is a live percussionist who greatly enhances the fairy scenes.

Outstanding among an exceptionally good cast of "mechanicals" who present a more than usually hilarious "play within the play" is Stanley Townsend, whose swaggering Bottom will be long remembered not only for an uncannily realistic ass's head, but also for a gloriously protracted death in his role as Pyramus. In fact all 21 members of the cast display admirable polish and generate extraordinary energy. If there is no great subtlety in Dowling's vision, at least his interpretation is clear, and its lively presentation provides an often magical and consistently enjoyable evening of theatre.

The reason, I suppose, why the Bard is now so seldom played in the West End is that he is so expensive. Even *Much Ado About Nothing* contains 18 characters, and there is of course a diet of Shakespeare at the Barbican and the RNT. Yet this production, mounted by Thea Holt, shows that it can be done. The direction is as fresh and inventive as you likely to find at the established institutions, and on the second night the audience loved it. Long may it last!

Malcolm Rutherford

The Queen's Theatre, Shaftesbury Avenue, London. 071-494 5040

Malcolm Rutherford

way hits and more, but Thomas never overdoes an effect. One of the best of these is a live percussionist who greatly enhances the fairy scenes.

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Alannah Hopkin

## One very sexy Dream

## INTERNATIONAL ARTS GUIDE

Visitors to this year's Edinburgh Festival (Aug 15-Sep 4) will find that, as usual, the local art institutions have gone their own way, largely ignoring the festival's chosen themes. But there is still plenty to catch the eye. The National Gallery of Scotland's summer show is entitled *Holbein and the Court of Henry VIII* (July 23-Sep 26). It consists of an outstanding collection of drawings and miniatures on loan from the Royal Library, Windsor, and provides a vivid impression of members of the court, from the heroic Sir Thomas More to the treacherous Richard Southwell.

Edinburgh is also hosting the only UK showing of Russian Painting of the Avant-Garde, at the Scottish National Gallery of Modern Art (until Sep 5). The exhibition shows how the social and political transformation of Russia between 1905 and 1925 was echoed in a period of intense

creativity in the visual arts, characterised by the revolutionary work of figures such as Kandinsky, Malevich and Larionov. For decades, many of these paintings were relegated to the storerooms - until the recent political upheavals in Moscow allowed their rediscovery.

The Royal Scottish Academy is showing watercolours, drawings and prints by Scottish artists which, for reasons of conservation, cannot be permanently displayed (Aug 4-Sep 12). Selected from the national collections, they include intimate chalk drawings by Allan Ramsay and David Wilkie, spectacular watercolours by Charles Rennie Mackintosh and Joseph Crawhall, and a broad range of contemporary works.

The Scottish National Portrait Gallery offers two shows - paintings, embroideries and decorative enamelwork by Edinburgh artist Phoebe Anna Traquair (1852-1936) and Photographing Children.

## EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum The Potato Eaters: sketches, drawings and paintings leading up to the chef d'oeuvre of Van Gogh's Dutch period. Ends Aug 29. Courtauld in Japanese Prints. Ends Aug 29. Daily Rijksmuseum Rembrandt in a new light: seven restored paintings. Ends Nov 1. The Jacobus Klaver

Collection: 100 Dutch 17th and early 18th century drawings. Ends July 25. Closed Mon

BARCELONA Fundacio Joan Miro Joan Miro: large-scale centenary exhibition. Ends Aug 30. Closed Mon

BONN Kunst- und Ausstellungshalle The Desire to See: 500 paintings, projections and installations, tracing the development of the unbroken 360-degree panorama picture from the early 19th century until the invention of moving pictures a century later. Ends Oct 10.

Alexander Calder: 12 monumental sculptures. Ends Sep 30. Closed Mon

Kunstmuseum Markus Lupertz (1941): 170 paintings and drawings by a central figure in the development of German art in the past two decades. Ends Sep 26. Closed Mon

CHICAGO Art Institute The Art of Holy Russia: 120 objects from the Russian State Museum in St Petersburg, dating from the 11th to 18th centuries. They include panel paintings, textiles, metal liturgical objects, miniature icons, manuscripts in medieval Slavonic script and objects carved from wood, ivory and stone. Ends Sep 15. Chicago Architecture and Design 1923-93: 400 pieces focusing on themes of the urban world as it changed after the Great Depression and the Second World War. Ends Aug 29. The Moscow Avant-Garde 1955-91: 10 architects from the postwar period. Ends Aug 15. Daily

DRESDEN Albertinum South-West German Art 1914-45: a survey of trends in artistic circles in Stuttgart, Karlsruhe and other centres between the wars. Ends Aug 29. Closed Thurs

Zwinger 18th century Chinese pink porcelains from Dresden collections. Ends Sep 22. Closed Fri

ESSEN Folkwang-Museum Morosov and Schuchlin, Russian Collectors: 120 works from the St Petersburg Hermitage and Moscow Pushkin Museums, representing the remarkable collection of French Impressionists and early moderns built up by two Russian entrepreneurs in the early years of this century. Ends Oct 31. Closed Mon

FRANKFURT Schirn Kunsthalle Eduardo Chillida (1924): 100 sculptures and 60 works on paper from all periods in the Basque artist's life. Ends Sep 5. Also Antoni Tapies (1923): 60 paintings and 50 drawings by the Catalan painter. Ends Sep 5. Daily

Städel Franz Gertsch: woodcuts by the Swiss artist. Ends Aug 8. Dan Flavin: installations 1958-93 by the American artist. Ends Aug 22. Closed Mon

GENEVA Cabinet des Estampes Goya and Rembrandt: an exhibition tracing the influence of the Dutch master on the Spanish painter. Ends Sep 5. Closed Mon

Musée d'Art et d'Histoire Egyptian Blues: glazed earthenware from Egypt. Ends Sep 19. Closed Mon

Musée Rath Contemporary Swedish Art: a selection of work

by eight leading Swedish artists. Ends Sep 26. Closed Mon

LAUSANNE Musée d'Art Contemporain Jean-Michel Basquiat (1960-88): 100 paintings and drawings by the Brooklyn artist who received no formal artistic schooling. After initially drawing attention through street graffiti, Basquiat enjoyed a brief, meteoric career through the expressive spontaneity of his images, often reflecting the harsh realities of street life. Ends Nov 7. Daily

Fondation de l'Hermitage Monet and His Friends: 40 paintings by Monet himself, chosen from the Musée Marmottan and private collections, plus Impressionist and post-Impressionist works by Sisley, Renoir, Manet, Pissarro, Signac and others. Ends Sep 26. Closed Mon

Musée Cantonal des Beaux-Arts Balthus (1908): more than 80 paintings and drawings by Balthus Klossowski de Rola, the French painter from a Polish background who was encouraged by Derain and Bonnard. Ends Aug 29. Closed Mon

ROYAL ACADEMY OF ARTS Pissarro's Series Paintings. Ends Oct 10. Also Summer Exhibition. Ends Aug 15. Daily

Tate Gallery Art and Liberation: painting and sculpture in postwar Paris 1945-55. Ends Sep 5. Turner's Painting Techniques. Ends Sep 12. Daily

National Gallery 18th and 19th century paintings and drawings from Lille. Ends July 11. Also ten

Velazquez paintings from Aspley House. Daily

Accademia Italiana Italian Art Treasures, including works by Guercino, Domenichino and Caracci. Ends July 25. Daily

NEW YORK Guggenheim Museum Paul Klee: 60 works from the museum's own collection, spanning the Swiss-born artist's career. Ends Sep 19. Also Rebecca Horn: first full-scale retrospective of the German artist. Ends Oct 1. The Solis site has Singular Dimensions in Painting: minimalist works from the 1960s and 70s. Ends Aug 22. The main museum is closed on Thurs, the SoHo site on Tues

Metropolitan Museum of Art Drawings from the Getty Museum: 120 works by Titian, Raphael, David, Rembrandt and many others. Ends Aug 8. Abstract Expressionism: works on paper from the period 1938-67 by American artists. Ends Sep 12. Closed Mon

Whitney Museum of American Art American Art in Transition 1955-62: 140 works by 21 artists, exploring the transition from Abstract Expressionism to Pop Art. Ends Oct 10. Closed Mon

Museum of Modern Art Latin American Artists of the 20th century: 300 works by 90 artists from 1914 to the present. Ends Sep 7. Closed Wed

PARIS Louvre Copier-Créer: from Turner to Picasso, 300 works showing how artists copied the great masters. Ends July 26. Closed Tues

Petit Palais The Splendour of Russia: a thousand years of

goldsmiths' work. Ends July 18. Closed Mon

PRAGUE Convent of St Agnes of Bohemia German and Austrian Architecture in Moravia and Silesia: photographs, models, original plans and designs which were realised during the 20th century in Moravian and Silesian towns and cities, and which were until recently given scant attention. Ends Oct 17. Closed Mon (U Milosrdnych 17, Staré Mesto)

Wallenstein Riding School Expressionism and Czech Art 1905-27. Ends Oct 19. Closed Mon

Kinsky Palace Rembrandt and his era: 30 Rembrandts from the National Gallery's collection, plus works of contemporary masters. Ends Aug 1. Closed Mon

WASHINGTON Hirshhorn Museum Jean Dubuffet: 97 paintings, sculptures and assemblages by the unconventional 20th century French artist. Ends Sep 12. Daily

National Gallery of Art The Great Age of British Watercolours 1750-1880. Ends July 25. Great French Paintings from the Barnes Foundation: 80 French Impressionist, post-Impressionist and early modern paintings. Ends Aug 15. Daily

Arthur M Sackler Gallery The Divine Word of Islam. Ends Jan 2. The Golden Age of Sculpture from Sri Lanka. Ends Sep 26. Daily

ZURICH Kunsthaus The Nabis. Ends Aug 15. Closed Mon

Museum Rietberg Masks and Costumes of Japanese Theatre. Ends Aug 22. Closed Mon



Two of a kind: David Marsh on industrialists with different perspectives but similar aims for Europe



Mr Jean-Louis Boffa, chairman of Saint-Gobain, the French industrial conglomerate, surveys Europe from a tower-shaped looking glass.

the company's mirrored office block in the La Défense district of Paris. He does not much like what he sees.

"We need to pay attention not to Europe's objectives, but to how it functions," he says. "Thicket and confusion. Mr Boffa provides ample evidence that Europe-mindedness can improve corporate health. After steadfastly working his way up the Saint-Gobain chain of command, he was appointed to the top job at the then state-owned group in 1986. Now 51, he shepherded it through privatisation with a mix of dsm and elbow-grease. With a series of acquisitions in Europe and the US, he strengthened Saint-Gobain's position as Europe's largest maker of glass and insulation materials.

Now, however, profits have fallen, mainly through Europe-wide economic slowdown, high interest rates and foreign currency devaluations. EC policy disarray, Mr Boffa says, is nibbling away at the foundations of the company's business: the European single market.

Further, the stresses of German reunification have disturbed the traditional balance of interests between France and Germany - which together account for half Saint-Gobain's turnover. The strains are evident among ordinary people as well as among politicians.

But Mr Boffa's chief complaint is about lack of economic and political convergence across the Community. "There is a crucial difference between an integrated European Community and one which is merely a zone of free trade. There has to be a number of areas of common policy - on economic policy, monetary affairs, social affairs, industrial and commercial policy and so on. Fragmentation in these areas causes problems. If there are too many differences, they threaten the existence of the single market."

Mr Boffa's competitive spirit is not in doubt. He has just examined the latest results from Pilkington, the UK glass-maker and Saint-Gobain's arch-rival. His conclusion is polite but triumphant: Saint-

Convergence path strewn with crises



Jean-Louis Boffa: 'We must work out firm rules of the game'

Gobain's earnings ratios are better.

But there are furrows on Mr Boffa's brow. One is caused by exchange rate difficulties. "The instability created by the foreign exchange movements in September have been extremely harmful. When other EC currencies devalue by up to 20 per cent, this can cause a brutal shock."

"Sharp fluctuations of foreign exchange rates undermine the calculations made on where to site specialised production facilities."

Because of the company's range of EC manufacturing sites outside France - mainly in Germany, the UK, Italy and Spain - "Saint-Gobain can shield itself to a certain extent against these developments. But these exaggerated movements must be avoided."

says Mr Boffa.

A second, linked, concern is French economic weakness - caused partly by high domestic interest rates to maintain the franc's parity against the D-Mark. "For us, 1993 will be a very difficult year. But the worst point of the recession could be in the second half of this year - 1994 should see a certain upturn."

A further reason for Saint-Gobain's weaker performance has been increased competition from eastern Europe in products such as flat glass.

"Exports of some eastern European products have rapidly increased. Access to EC markets needs to be 'organised'. "We must work out some firm rules of the game. Otherwise, the west will suffer painful consequences in terms of higher unemployment."

In Mr Boffa's critique of the way the Community works, he refuses to join in criticism by some French politicians that Britain is trying to undercut other countries' wage rates through "devaluation" and "social dumping". Although Mr Boffa says the UK shows "a relative lack of enthusiasm for Europe", he adds: "This is not enough to make me say that everything Britain does or says is anti-European. Sometimes you even need British pragmatism - the tendency to look at the short-term and not just at the horizon."

Mr Boffa is more concerned about costs in Germany, where 15,000 of the 100,000 workforce is employed. Mr Boffa says wage costs are 5 per cent to 10 per cent higher than in France. During Germany's unification-induced boom between 1990 and 1991, the impact of the extra costs was offset by higher sales. "Now that German activities have been hit by the German downturn, we need to bring our costs in line with volumes."

On the wider question of the Maastricht timetable for economic and monetary union, he says Germany holds the key. "If, by the end of the year, there is a substantial cut in German interest rates, we will be going in the right direction. Otherwise, there will be problems."

Two shorter-term goals take precedence over the longer-term Emu objective. One is achievement of currency stability. The second concerns the Bundesbank's monetary policy. The Maastricht treaty, he says, "laid down an objective for the future. But we need a plausible path for the transition period before we get there."

"What is important is not whether we have one day a single currency, whether it's the Ecu or anything else. It is much more important that countries follow coherent and convergent economic policies to bring exchange rate stability, and that the central bank in charge looks at the economic situation across the whole of the European Monetary System when making decisions on interest rates."

Mr Boffa leaves to the politicians the question of how to attain more convergence. Yet without it, he knows the view from Saint-Gobain's tower will become still cloudier. "If each country follows different policies, the economic crisis can only be deeper and longer."



Sir Patrick Sheehy, the chairman of BAT Industries, is a plain-spoken, a dispenser of common European home truths.

The head of the UK-based tobacco and financial services group is a frequent speaker at high-flying European conferences. Yet he looks more at home in a golf club than the debating chamber.

In his office overlooking the spires of Westminster, Sir Patrick spells out with inelegant forcefulness his desired way forward across the continent's undulating terrain.

A firm believer in European integration, Sir Patrick, 62 years old, 43 of them spent with BAT - favours ratifying the Maastricht treaty. "Let's stop the bickering and get Europe to work." But he has no illusions about where the treaty will lead. "I think the Maastricht treaty will be largely renegotiated in the next negotiations in 1996. I don't think very much in a treaty will be implemented between now and that time."

With ruddy cheeks and a rasping chuckle, Sir Patrick presides over one of Britain's truly global companies. He was born in Burma, started his business life in Nigeria, Ethiopia and Jamaica, speaks good French and passable Spanish and Dutch. He organises annual Anglo-French conferences. "I wouldn't feel uncomfortable if my wife said: 'Let's retire to Italy or Spain.'"

He is more than a businessman. He is preparing a government-commissioned report, just published, recommending fixed-term contracts and performance-related pay for British policemen.

He is, however, no pious grandee. His vision is uncluttered. His goals - free trade, productivity, prosperity - are straightforward. And his language is devoid of anything approaching romanticism. "BAT has done a great deal of [European] integration. But we haven't reached the high point. We have fewer factories today in Europe than before. I would imagine that in the next 10 years we would have even fewer. If we had a single currency, we would have a greater certainty of long-term costs, we would get better productivity in larger units."

Down-to-earth member of the club



Sir Patrick Sheehy: 'The sooner we can get back and have currency stability, the better'

Sir Patrick is the UK board member of the Association for Monetary Union in Europe, a group of experts and businessmen promoting economic and monetary union. But he sees little prospect that it will happen in the next few years. "I don't think that we [Europe] will meet the target for a single currency by 1999. I don't think the Germans really want it. The Danish prime minister told me this the other day."

Sir Patrick, a member of the Round Table of European businessmen, believes in a European business culture. "If you sit in an American culture, you'll find a different way of doing things."

He sometimes swaps information on salaries with other European chairmen. Earning nearly £1m last year, does Sir Patrick consider himself greedy? "No I don't. It's a competitive salary for the job, certainly in European terms."

What does he do with the money? "One of the things I always feel is, if I spent an hour and a half a day on my own affairs, I might be a very much more wealthy person. I leave it all to somebody else to manage."

Long-term desire to spread risk, Sir Patrick believes, is the reason why Britain must remain interested in Emu. "I cannot conceive of Britain, which has this huge financial services industry, not being in a single European currency, when all the other 11 are."

Sir Patrick supports an early British return to the exchange rate mechanism. "The sooner we can get back and have currency stability, the better. I don't feel happier or wealthier, nor do our shareholders, with the fact that we're devalued by 20 per cent... There's a good case for having a currency that would hold its value."

Deeper western integration is being postponed, but Sir Patrick believes the EC should press on with eastward expansion. He envisions about the "long-term economic promise" in BAT's joint ventures with the former Soviet bloc. "We made profits in our first year in Hungary - it was not expected."

As part of efforts to forge stronger eastern links, he believes the EC should liberalise trade with eastern Europe. "I think it's deplorable that we are being so restrictive."

Western Europe's lack of generosity towards its eastern neighbours illustrates, he says, a tendency to "beggar my neighbour policies" among European governments.

Protectionist tendencies are one reason why Sir Patrick professes no great admiration for EC politicians, whom he labels as "out of touch".

He was pleased however at the change of prime minister in the UK. John Major, he says, "prefers to be a member of the [European] club". People such as Lady Thatcher, says Sir Patrick, tend to exacerbate the cultural gap between Britain and other EC countries. "The cultural thing is there - yes, and it's fed by jingoist politicians, if you like."

Is Lady Thatcher a jingoist? "Yes, she's a little Englander, if that's the definition of a jingoist. She keeps on talking about how we have an alternative of being a strong partner economically, politically and militarily - of the US."

Sir Patrick's view is more down-to-earth. "My perception in America is that they believe Britain is an offshore island on the continent. We make ourselves out to be much more important to the Americans than we actually are."

This is the first in an occasional series on EC personalities. Next week: secret service chiefs

'That's what I learnt at school, that money is meant to be a store of value'

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
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EdF's position miscast

From Mr Christian Nadal.

Sir, The article "Where big is beautiful", which was published in your Power for Europe survey (June 22), is factually incorrect.

It states that "EdF's view of privatisation was reflected earlier this year in a series of highly critical reviews of the UK experience. The reports, which EdF commissioned from outside consultants, concluded that privatisation in Britain was characterised by price increases, economic disruption."

EdF never commissioned these reports on the British electricity system. The reports to which you refer were commissioned by the "Comité d'Entreprise" of EdF, which is entirely independent of management influence and in no way represents the views of EdF's management.

In France, members of "Comité d'Entreprise" are composed of staff representatives. In accordance with French law, these "Comité d'Entreprise" have funds set aside for commissioning external studies.

On February 24, David Buchan, FT correspondent in Paris, attended the press conference organised by EdF staff representatives who presented the reports mentioned above. This was correctly reported in your paper at the time. Unfortunately an error was made when this story was repeated in your survey.

Christian Nadal, director, Electricité de France, Paris

Ambiguity over provision of careers guidance is wasteful

From Mr Richard Brown.

Sir, Howard Davies is right in saying Training and Enterprise Councils should not be directly involved in providing careers guidance, but should be strategic overseers ("Dear David: shall I stay on at school?", July 7). What is surprising is the suggestion that this is controversial. The 1992-94 Guidance to Tecs from the departments of trade and

industry and employment states: "Tecs should as a rule contract out provision of services rather than deliver it directly." The president of the board of trade's introduction makes clear: "I do not see Tecs as the direct providers of services where these are available from others."

Ambiguity between enabling and delivering services is perpetuating a confusing, wasteful

and inefficient patchwork of services in both careers guidance and the whole panoply of business and enterprise services. This masks the true effects of public spending, and distorts the influence of the marketplace.

Richard Brown, director of policy, Association of British Chambers of Commerce, 9 Tufton Street, London SW1

Portrayal of Einstein's teacher unfair

From Dr Roger Highfield.

Sir, Michael Dixon's example of a recruit's nightmare (Jobs Column) - Heinrich Weber's rejection of Einstein - is rather unfair. I suspect that, in Weber's shoes, most of us would have done the same.

From my research on a forthcoming biography of Einstein, I can say that Weber's apparent folly is another example of the mythology that has obscured the real story of the century's greatest scientist.

The reasons that Einstein beat the only one of the four 1900 graduates from Section VIA of the Swiss Federal Polytechnical School (now

called the ETH) not to secure an academic position are: Einstein's cocky manners and his irregular attendance at classes had not endeared him to the polytechnic staff. Weber, Einstein's physics lecturer, had told him that his cleverness was marred by one great fault: "You'll never let yourself be told anything." Einstein retaliated by addressing him as "Herr Weber", instead of the formal "Herr professor".

The average grade of Einstein's final examinations for the teaching diploma was 4.91. This was undistinguished, given that the marks of the others who passed the exams

ranged from 5.14 to 5.45.

Weber, an experimentalist, took on two mechanical engineers that year, while Einstein was a theoretician (much more rare at that time, and in less demand).

Michael Dixon can be forgiven for portraying Weber as the villain: Einstein himself suspected that Weber had spread bad opinions of him. He grumbled that he would have found a job "had it not been for Weber's underhandedness".

Roger Highfield, science editor, The Daily Telegraph, 1 Canada Square, Canary Wharf, London E14

Means to check travel companies' security exist

From Baroness Denton of Wakefield.

Sir, I was astonished to read the statement by Michael Shippliker ("Travel: Hanging on to your holiday", July 3) that the EC Package Travel Directive has proved useless. On the contrary, the Package Travel Regulations 1992 (which implement the directive in UK law), require for the first time that all organisers of packages should have security for customer pre-payments in the event of insolvency. As a result, more holidaymakers are covered by such security than ever before. This is a big step forward in consumer protection.

I do not understand why Michael Shippliker should say trading standards officers have neither the time nor the experience to enforce the regulations. Trading standards officers are highly trained experts who enforce a very wide variety of

consumer protection legislation, and I have been impressed by the speed and thoroughness with which they have got to grips with the requirements of the package travel regulations.

Nor would I agree that no one knows the legal definition of a package holiday. Part of the definition of a package is that it must be prearranged. This is sensible: a holiday whose elements are specified in detail by the customer himself is not a package as it would normally be understood.

As with all legal definitions, there will be cases where there is room for debate on which side of the line a particular holiday falls, but such cases should be rare.

It is a requirement of the package travel regulations that organisers should indicate both in any brochure they issue and in their contracts with the individual holidaymaker how

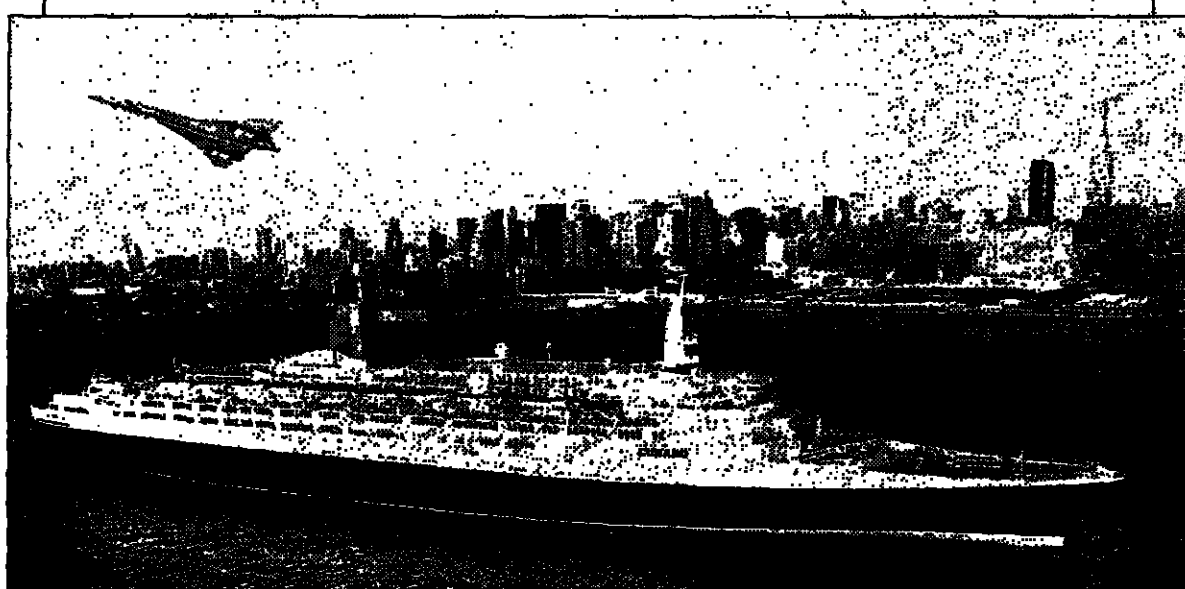
they have chosen to meet the provisions of the regulations regarding security in the event of insolvency. The customer is thus readily able to check that their travel company is complying with the regulations. Our aim in implementing the directive was to ensure that costs were kept to a minimum and choice of holiday to a maximum.

It would be more helpful if, instead of writing the extended protection off, your correspondent advised holidaymakers to ensure that they checked that they were dealing with a company offering security. We have given them the means to do so.

Baroness Denton, parliamentary under-secretary of state for consumer affairs and small firms, DTI

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## FINANCIAL TIMES

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Friday July 9 1993

## Strong words, weak action

IN TOKYO, the world's leaders huff and puff. They reaffirm their commitment to "the territorial integrity of Bosnia-Herzegovina" - an integrity which, if it ever existed, has long since been trampled underfoot. They "cannot agree" to a solution dictated by Serbs and Croats - neither of whom shows any sign of caring whether they agree or not.

The G7 countries commit themselves to implement the Security Council resolution on safe areas for the Muslims, "by sending troops, by financial and logistical contributions or by appropriate diplomatic action". The operative word here is "or". No one should suppose that either Chancellor Kohl or President Clinton has committed himself to send troops, or that Mr Miyazawa has undertaken to send Japanese aircraft. The other leaders do perhaps intend to send more troops, but are not saying how many.

Meanwhile, in Belgrade, President Slobodan Milosevic has cast aside the mask of moderation, openly expressing his contempt for world opinion; and in Sarajevo the World Health Organisation warns that the remaining hospital services are on the brink of collapse.

The disparity between the rhetoric of world leadership and the reality of local barbarism is glaring. In 1991 the western powers showed they were able to reverse a clear case of aggression by one state against another. In the former Yugoslavia they have shown equally clearly that they are unable, or if able are unwilling, to deal with aggression and atrocity when perpetrators and victims are not separated by a clear international border.

The partition of Bosnia into three zones - in itself a serious defeat for the principles on which the post cold war European order was supposed to be based - has now become the nearest approx-

mation to a fair outcome that one can imagine. But even that rough justice will not be attained unless external powers are prepared to commit significantly larger forces than they have done so far, using them to help the Muslims secure a viable zone roughly commensurate with their numbers - and, presumably, to "cleanse" it of those Serb and Croat residents who are unwilling to live under Muslim rule.

That unpleasant obligation, which wiser and bolder policies at an earlier stage might have avoided, must not now be shirked. But the "international community" (as it likes to call itself) need not and should not think only in terms of military options. Since the Croats are now officially recognised as partners in crime with the Serbs, they too must be subjected to sanctions. The moral effect in their case might well be greater, since President Tudman has made much of his country's "European" vocation, its supposedly superior civilisation, and its recognition by the world at large. Alas, the truth is that he has tolerated significantly less freedom of expression internally than has Mr Milosevic.

Much more could be done to help free and objective media in all the ex-Yugoslav republics, such as the newspaper Feral Tribune recently started by a group of Croat journalists, and now languishing in a shoebox or the courageous B92 radio station in Serbia. A ship that was broadcasting objective news to all the ex-Yugoslav republics from offshore in the Adriatic has had to suspend operations because the country whose flag it was flying withdrew permission and because of a Serbian complaint to the International Broadcasting Union. The nations that are supposedly enforcing sanctions in the Adriatic could surely offer it the protection of their flags and the hospitality of their airwaves.

## Welsh practices

THE MISDEMEANOURS at the Welsh Development Agency revealed by a Commons committee yesterday provide a curious illustration of how not to import the culture of the private sector into public service. In terms of its commercial objectives, the WDA has been remarkably successful. With a mere 5 per cent of the UK population, Wales has in recent years grabbed 20 per cent of the UK's inward investment. Last year, against the general trend, foreign investment in Wales was higher than the year before. This was at least partly due to energetic selling and marketing along private sector lines, and in the context of a public company, some at least of the goings-on indulged in by WDA officials would scarcely raise an eyebrow.

But the taxpayer demands, and is plainly entitled to, different

standards. Public officials are not supposed to travel by Concorde, award themselves free petrol or conduct interviews with model girls in hotel rooms. The danger now is that the pendulum will swing the other way. The last Welsh secretary, Mr David Hunt, attributed much of Wales's success in attracting investment to close co-operation between the WDA and the Welsh Office, and indeed to active joint selling by himself and the WDA's now retired chairman. It would be scarcely surprising if the entrepreneurial instincts of the new secretary, Mr John Redwood, were tempered by yesterday's revelations. In the context of a marketing effort which last year attracted investment of £960m and is claimed to have created over 13,000 jobs, that would be rather a pity.

## Selling insurance

AFTER SEVEN or eight years of argument, another decision point is approaching in the controversy over the disclosure of life assurance commissions. The Treasury, now the responsible government department, is preparing its response to the Office of Fair Trading's latest proposals to rock the life industry's boat.

In preparation, the Securities and Investments Board is setting up a special taskforce which will seek to draw up a disclosure regime to square all the circles.

The OFT's recommendations in March included the compulsory "hard" disclosure in cash, at an early stage in the selling process, of the commissions earned by independent financial advisers.

Recently the Securities and Investments Board joined with the two junior retail investment regulatory bodies, Fimbra and Lauro (which may soon be combined within the new Personal Investment Authority), to produce a joint submission to the Treasury. Although this has not been published, it is known that it argues against hard disclosure, at least in so far as a harsher regime might be applied to IFAs alone.

Yesterday the SIB chairman, Mr Andrew Large, said that he hoped the life industry would at last be able to escape from what he called a regulatory Bermuda Triangle, with the disclosure issue bouncing around repeatedly between the SIB, the OFT and the Treasury. With a call for "one last push", he is setting up a taskforce of regulators to devise a permanent solution.

The danger is that this will prove to be yet another vain search for an unattainable consensus. Mr Large appears to be relying, first, on a perception of fatigue within the life industry which might make companies and intermediaries less resistant to

hard disclosure and, second, on a greater emphasis on the need for a level playing-field for both IFAs and salesmen.

The OFT took a purist view, arguing that IFAs hold themselves out to be giving independent advice, and therefore they must be ready to disclose the cost of that advice to their client. Salesmen acting for only one company are not required to disclose in the same way, however.

If the Treasury comes to the decision that the OFT is right on this issue, SIB apparently will attempt to devise a solution which will be harsher for salesmen too, but will retain the competitive balance between the two distribution channels. It remains to be seen what the direct-selling life offices will think of this approach, although it is possible to guess.

Regardless of such details, the Treasury should come to its decision on the broadest view, that transparency at all levels is needed if the market is to be balanced in favour of the client. The life industry has for too many years exploited poor disclosure standards in order to promote extravagantly expensive distribution channels and dominate the retail investment industry. The particular issue of commission disclosure by IFAs should not be allowed to delay progress towards better disclosure whatever the type of sales intermediary.

US investment institutions have been notoriously shy of investing in overseas securities. But with Wall Street putting a value on US corporate earnings and assets higher than that prevailing before the 1929 crash, there are signs that the rest of the world risks catching the fever as US fund managers see attractions in cheaper overseas markets. Indeed, there is a hint of a parallel with the Japanese speculative bubble in the late 1980s.

While the monetary symptoms are different, an important shift in asset allocation is under way and the impact is no less significant for third parties - not least the UK, which has almost certainly been the biggest recent beneficiary of the outward flow of funds. Meanwhile, a wider process of international diversification gathers pace, raising questions about how far differences in earnings multiples and dividend yields between individual country markets might be ironed out.

First, the data. In 1992, US investors' net purchases of foreign bonds and equities increased by 9.3 per cent to \$18.1bn. On the crude statistics of the US Treasury, nearly all of the \$18.1bn earmarked for foreign bonds in 1992 went into the UK, while the UK displaced Japan last year as the biggest repository for US equity investors' money, accounting for \$11.3bn of a \$22bn total outflow. That \$11.3bn compares with net purchases of equities by UK life funds and pension funds in 1992 of \$4.4bn out of a total cash flow of \$36.7bn.

In practice, the UK share is probably overstated, in that it almost certainly includes some funds that ultimately find their way into continental Europe. But \$4.9bn is said to have been invested in the UK equity market in the final quarter of last year alone, after the September devaluation added to the attraction of sterling and equities. This compares with \$4.4bn that found its way to Japan in the whole of 1992; so the broad thesis that the London market has been grabbing the lion's share looks plausible.

At the same time the flow of portfolio investment from the US into foreign markets in the first quarter of 1993 has accelerated sharply. According to UBS Global Research, a record \$26.6bn went into foreign bonds and equities, compared with \$17.4bn in the previous quarter. But, within those totals, the UK's share of the equity outflow fell from \$4.9bn to \$1.4bn. That turnaround clearly helps explain the sideways movement of UK equities this year.

The balance of international portfolio diversification is inevitably unequal because the US and Japan, which respectively accounted for 38.7 per cent and 30.8 per cent of the FT-Actuaries World Index at June

## Underweight and over here

UK bonds and equities are attractive foreign targets for US institutional investors, writes John Plender

30, are elephants in the rowing-boat: while inflows from the rest of the world cannot impact greatly on these two countries' domestic markets, changes in asset allocation that are small for the US and Japan can cause huge upheavals in the large number of countries that make up the remaining 30.5 per cent. Put another way, last year's \$51bn US outflow was equivalent to less than three months' cash flow of the mutual fund industry alone.

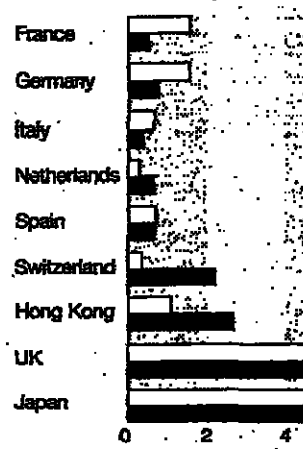
US insurers and pension funds hold only 4.5 per cent of their assets in foreign securities. But there is a growing awareness of the theoretical benefits of diversification, which increases returns for a given degree of risk; and, as Andrew Garthwaite of S G Warburg Securities points out, most risk analysis models in the US suggest the figure should be nearer 15 per cent.

The incentive to raise the portfolio percentage overseas has been reinforced by the beneficial impact of prolonged dollar weakness on the performance of institutions with above-average foreign holdings. The fact that US equities sell on higher multiples of earnings and assets than before the 1929 Wall Street crash, and that private investors continue to pour money into mutual funds, makes higher-yielding markets in Britain and France look all the more tempting.

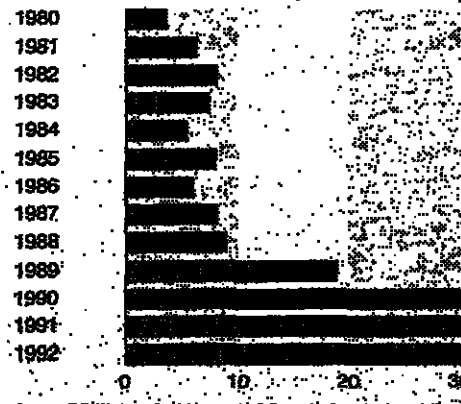
Increasing integration in world capital markets should be economically beneficial in that it encourages capital to flow more efficiently into investment that promises a high return. Yet in practice the flows are oddly distributed. The UK market, for example, offers less in the way of diversification benefits than any other European market because of the UK corporate sector's disproportionately large direct investment in the United States. Yet it hogs a disproportionate share of international money. The emerging markets in developing countries offer the biggest diversification benefits, because of their low correlation with international market movements: they do not move in step with the fund manager's domestic market. Yet the World Bank calculates that they account for less than a quarter of a per cent of worldwide institutional assets.

## US investment overseas

## Net equity purchases (\$bn)



## US outflows into bonds and equities (\$bn)



This highlights the fact that institutional money tends to go to the most liquid markets, rather than to those that offer the highest degree of diversification. And it raises a question about how far integration can go. In theory the scope is immense. The World Bank estimates, for example, that global institutional investment funds are worth \$14,000bn. If the fund managers were to make a modest gen-

eration to modern portfolio theory and put just 10 per cent into foreign securities, the impact on markets would be considerable.

Yet even in the US the constraints on foreign investment are not to be underestimated. While private sector pension funds enjoy considerable freedom, state pension funds, whose cash flow is still growing strongly, often have restrictions on overseas investment. For US

insurers, state rules are often prohibitive. Even where they are being relaxed, as in New York State where the ceiling on foreign investments was lifted from 3 per cent to 8 per cent in 1990, insurers are still prevented from obeying the full logic of risk analysis.

In Japan, fund managers formally enjoy sufficient discretion to diversify their portfolios significantly. But in practice official guidance still plays an important part in determining the flow of funds. In continental Europe, there are heavy restraints on cross-border investments, as well as explicit requirements in some countries to invest a given portfolio percentage in government bonds. This means that capital market integration is more of a one-way street; and now the process has in effect been frozen, after a decision to put a liberalising EC pensions directive on the Brussels back burner last month.

As for the developing countries, their capital markets suffer from lack of liquidity, poor information and regulatory restraints on foreign capital. Yet many are beginning to recognise that portfolio inflows reduce the cost of capital for domestic companies. One spectacular result of this change in attitude can be seen in Latin America, where gross equity portfolio inflows have gone from \$434m in 1989 to \$5.6bn in 1992. International bond issues have performed in similarly dramatic fashion. Repatriated flight capital has played a part, as have high-risk, high-return funds. But foreign insurers and pension funds have so far been insignificant contributors.

At first sight, a reduction in the cost of capital in the recipient country looks an attractive gain from capital market liberalisation. So, too, does the idea that these flows represent more stable long-term finance for budget deficits and the balance of payments. On this ground alone, the UK might be thankful that US institutions are a little less underweight, internationally, and over here. Yet there is scant evidence that US institutions are building up core holdings in European markets, establishing big foreign companies as permanent features in the portfolio. And there is plenty of anecdotal evidence that cross-border institutional investment is just hot money in another guise - witness the role of pension funds in the currency turmoil in Europe last September.

Certainly British institutions take a shorter-term view of foreign markets and generate a far higher level of turnover and activity in overseas securities than at home. All of which points to a greater degree of volatility as world markets integrate further.

## EC merger control - no soft touch



## PERSONAL VIEW

A few months away from its third birthday, the first stage of the European Community's system of merger control has come to an end. So too, perhaps, has its honeymoon period as recent comment in this paper and others has shown. This response is nevertheless useful and welcome at a time when the Commission and in particular its competition minister, Karel Van Miert, is preparing a review of some specific issues, such as whether the turnover thresholds determining jurisdiction are set at the right level to capture most mergers with a cross-border, Community interest.

To put some of the recent criticism into perspective, there are some obvious points which need to be made. For example, the Commission's practice on mergers cases is unique among competition agencies in that all cases falling under the merger regulation are the subject of a reasoned decision which is published. This unique level of open-

ness in decision-making does, however, lead to an equally unique degree of exposure to comment.

The most important concerns relate to the level of transparency in decision-making and its susceptibility to lobbying; a perceived need for a separation of the powers of investigation and decision; a failure to adopt a more quantitative approach to economic analysis; and the alleged narrowness of the market definitions adopted.

Taking the last of these first, it is true that the Commission has indeed been rigorous and conservative in defining the markets affected by a merger, particularly where national and regional differences may still be crucial. But in its subsequent assessment of the market power of the undertakings concerned, it has incorporated wider considerations of potential competition, imperfect substitution of products or the supply characteristics of a market. The Commission is also not closed to a use of econometric methods and quantitative tests, especially in market definition. Nonetheless, they can never be a determinant since some aspects of a

competitive situation will always resist quantification.

Calls for greater transparency have focused on the idea of separating the responsibility for investigation of mergers from the power of negotiation and decision. This proposal, most frequently expressed as a call for an independent European cartel office, has to be assessed carefully on its merits. The fact that

## Unique openness in decision-making leads to an equally unique degree of exposure to comment

such an office could adopt conclusions based on an independent competition investigation does not settle the question as to the criteria upon which merger would ultimately be authorised or prohibited, nor the thorny issue of which body would have the task of doing so (the Commission, the Council?). A European cartel office would also, like the Commission, have to be made

up of representatives of all member states. Until there is greater convergence on the scope, objectives and methodology of competition policy, the work of any competition agency at European level will inevitably lead to some controversy. Such issues would have to be looked at before any changes were proposed to EC treaties and institutions.

Meanwhile, the existing merger regulation must be regarded as something of an achievement in that it has identified grounds - strictly competition issues - on which the Commission is empowered to act with respect to mergers of a Community dimension. A lot can also be done to reduce the general concern about the objectivity of investigations and decisions if there is greater transparency in procedures and working methods.

Moves to increase transparency would need to be balanced against the risk that they could impose a fresh procedural burden, particularly on unproblematic cases. The Commission is examining possible improvements to see whether they require amendments to the Council regulation or can be made with a

more flexible interpretation of the existing provisions.

The Commission has received plaudits from the business community for the speed, flexibility and business-minded approach of its Merger Task Force (MTF). But it would be wrong to see this as a sign that the Commission is a "soft touch" for companies.

The MTF listens to what they say and tries to avoid unnecessary delay. But it nevertheless is firm in its dealings with the parties and carries out consultations of competitors, customers and other third parties. It has imposed conditions on companies in 15 cases to date and blocked one transaction outright. Groups such as Nestlé, De Havilland, Fiat and Alcatel which have been involved in these cases would not describe the Commission as easily dissuaded from its task.

Claus-Dieter Ehlermann

The author is director-general for competition, European Commission

## Cutting no ice

The punctilious Swiss look to have dealt a blow to the grand old advertising dodge of the Unique Selling Point.

The whole point about a USP, of course, is that the advertised feature itself is not unique - indeed it may well be shared by every competing product on the market. All that's unique is that your company is the first to highlight the standard feature and shout about it.

But better beware pinning your hopes on the dodge in Switzerland, as Grand Metropolitan's trendy American ice cream vendor, Haagen-Dazs, has found in trying to follow McDonald's into the fast-food hamburger market.

It took the hamburger chain a two-year struggle with the local authorities to break into the posh resort of Zermatt. And the Swiss are now giving no less icy a reception to Haagen-Dazs, with particular emphasis on its tactic of marketing its products on the claim that they contain no preservatives.

While that might do everywhere else, Swiss health officials say, it doesn't do in the country of perfection. There everyone who makes ice cream is obliged to keep it free of preservatives and the interloper may not make mention of doing likewise in either

advertising or packaging.

Undaunted, the company has promised to remove the offending claim from its packaging. As for advertising, it claims to have no plans to recycle the erotic campaigns which went down so well in Britain. Sensible decision. If it had done so, it would undoubtedly have run foul of some Swiss official or other.

## Labouring

At a time when The New Statesman is once again hogging the limelight with its publicity-seeking gimmicks, it is good to see a fresh crew climb aboard Tribune, the other left-of-centre weekly.

Labour MP Peter Hain, despite his once rebellious past, is the least exciting of the new faces. He is a longstanding Tribune member and takes over as board chairman.

However, new editor Mark Seddon, who is a Westminster lobbyist, and Bill Hagger, the former editor of The People, the down-market Sunday paper, could make an interesting combination. Hagger, who lost his job last November, says his new post of consultant editor is ideal. He wanted a day-time interest to combine with his night-time activity as theatre critic for Today newspaper.

And in case the new team run short of ideas, they can always turn to Michael Foot, the former leader

## OBSERVER



'Malcolm's come up with a proposal to build a forest through central London'

of the opposition and former Tribune editor, who shares an office with Tribune. When not working on his biography of H G Wells, he still fires off the occasional Tribune leader on Bosnia. Shouldn't he be too difficult to give the "staggers" a run for its money.

## Entertainers

While John Birt's shake-up at the BBC has terminated a few careers, it looks to be good news for Kevin Lygo, son of former British Aerospace chairman Admiral Sir Raymond Lygo.

Young Lygo, an executive producer with the Beeb, already has the job of winning higher ratings by developing popular new shows, and the word is that he may well be tapped to take over as head of light entertainment following this week's departure of Jim Mair. The latter has been promoted to deputy director of corporate affairs for the corporation, which more cynical BBC watchers regard as genuine light entertainment.

Given the BBC's recent dismal performance in the ratings game, a lot will be required of the new head of light entertainment. Kevin won plaudits for his recent Comic Relief programme... and being a good mate of BBC1 controller Alan Yentob always helps.

## Jilting Jones

Gwyn Jones, the flamboyant 44-year-old businessman who ceased to chair the Welsh Development Agency only a week before yesterday's blistering attack on the agency's management style by the Commons public accounts committee, no doubt hopes that all is behind him as he returns full-time to his other interests.

In one important respect, however, Jones, who is a non-executive director of Tesco, is not yet shot of his public sector responsibilities, having been installed as the BBC's national governor for Wales at the beginning of last year.

The MPs tartly note that some of his public and private appointments "may well have resulted from his chairmanship of the WDA". Hence the odd awkward question as to whether someone whose management team "presided over a catalogue of serious and inexcusable breaches of expected standards of control and accountability" is best qualified to do the job.

## Speaks for itself

The image of English as the language of civilised countries took a further knock yesterday with the Japanese government's issue of a short phrase-book for citizens visiting the west.

The 40 or so key phrases, whose meanings tourists are urged to memorise well enough to respond to instantly, are all of the same type. They include "Hands up", "Freeze" and "Get down on your knees".

## Relief of Paris

Was this the face that launched a thousand ships? Observer sighed as Reuters screens flashed up: "Helen of Troy out to neutral from attractive".

Not so, in fact - although it might have burnt a few towering topknots in Illinois. The downgraded Helen in question is a US manufacturer of hair-driers.



## Commission abandons plan to vet more mergers Brussels scales down ambitions on takeovers

By Andrew Hill in Brussels

THE European Commission has been forced to scale down ambitions to vet more cross-border takeovers in the face of strong opposition from Britain, Germany and France.

Competition officials have abandoned their original hopes of lowering the existing turnover thresholds above which takeovers are automatically examined in Brussels.

Instead, the Commission may propose a further review of merger regulations, perhaps in another two years.

At present, Brussels examines mergers involving companies with a combined annual turnover worldwide of Ecu5bn (\$5.75bn) and combined EC turnover of more than Ecu250m.

Sir Leon Brittan, Mr Karel Van Miert's predecessor as EC competition commissioner, the European Parliament and EC companies have all called for a cut in the thresholds.

Such a reduction would have allowed the Commission to examine potentially significant cases such as the Reed-Elsevier publishing merger last year, or the ICI-BASF swap of polypropylene

and acrylic glass activities, both of which fell below the existing thresholds.

In an article published in the Financial Times today, Mr Claus-Dieter Ehlermann, who heads the Commission's competition department, defends the performance of the merger control task force. He says the Commission should try to make the best possible use of the existing merger rules.

Mr Van Miert has yet formally to decide whether to recommend changes to the EC's 1990 merger control rules. But he is known to doubt the value of pushing for increased Commission powers when most member states are calling for greater "subsidiarity" in the EC - devolving powers to the most appropriate national or regional authority.

The Commission has been conducting a wide-ranging review of the 1990 merger rules, as required

by the legislation. It will hold its last meeting with national merger authorities next week and Mr Van Miert is likely to make recommendations to his fellow commissioners before the August summer break.

Other cases are referred back to member states, which also have the right to demand jurisdiction over mergers of particular national significance.

But France, Germany and the UK - all countries with well-established merger authorities - have resisted any extension of Brussels' jurisdiction.

In his article, Mr Ehlermann does not argue for or against a change in the thresholds, but he does indicate that improvements could be made to the merger regulations without having to amend the law, a move which would require member states' approval. In particular, he urges greater transparency in procedures and working methods.

The merger taskforce has been generally praised for its efficiency since its establishment in September 1990. It has only blocked one merger - the Franco-Italian takeover of de Havilland, the Canadian aircraft maker in 1991.

## Recession worries in France put pressure on franc

By James Bittz in London and John Riddling in Paris

THE FRENCH FRANC came under heavy selling pressure inside the European exchange rate mechanism yesterday amid growing concern about the depth of the French recession and renewed investor confidence in the D-Mark.

The franc fell sharply against the German currency, dropping by nearly 3 centimes at one stage, after the country's official statistics agency issued a gloomy forecast for French economic growth this year.

The Bank of France did not intervene in the foreign exchange markets to support the currency. But dealers said that France's membership of the ERM was undermining its ability to bring interest rates down to levels that would stimulate an economic recovery.

Some analysts said that, as a result of this, the currency was on the verge of more turbulence in the ERM.

The trigger for yesterday's selling of the French currency was a report from Insee, the official statistics agency, which forecast that gross domestic product would fall by 0.7 per cent this year and that the unemployment rate would rise from 11.5 per cent to 12.5 per cent by December. These were gloomier than government predictions made earlier this month which forecast a contraction of 0.4 per cent in GDP in 1993.

At the same time, French political leaders appeared to be voicing quiet concern that the country cannot cut interest rates to stimulate a recovery because of France's membership of the ERM and the necessity to shadow German monetary policy.

Market analysts also said that the franc had been unsettled by comments by Mr Alain Juppé, the French foreign minister. Mr Juppé, attending the summit of the G7 industrialised nations, said yesterday that France and Germany "can go further in lowering interest rates".

France has been able to push its money market rates more than ¼ percentage point below German levels in recent months. But the Bank of France's decision to cut interest rates last week, immediately after the Bundesbank eased monetary policy, was deemed too hasty by some investors.

French short-term interest rates were less than ¼ percentage point below their German counterparts yesterday. Mr Alain Gallibert economist at S.G. Warburg in Paris said that he "expects a bumpy road for the franc over the next three to four months" and that "the weakness of the franc will make further interest rate cuts in France much more difficult".

See Currencies, Section II

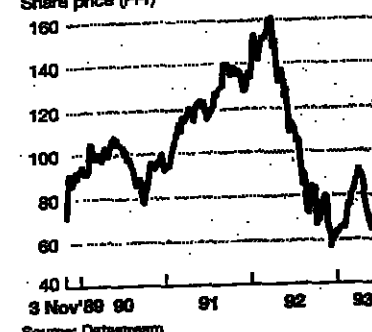
## THE LEX COLUMN

### On the big dipper

FT-SE Index: 2845.9 (-2.4)

#### Euro Disney

Share price (FF)



Source: Datastream

issues such as cash flow as well as net worth. The ratcheting up of the interest cover and gearing covenants also illustrates the banks' faith in a profits recovery over the next few years, while the facility is even large enough for BAE to be able to lose a few syndicate members along the way without causing it any problems.

Still, when a company buys itself

elbow room, one wonders what it will do with it. Jetstream is almost certainly heading into a joint venture, but Rover will probably stay. Given the effort BAE has put into the company, and the poor state of the car industry, it will want to run Rover for profits. Property looks fairly valued, so further write-downs are unlikely. If the Matra missile deal is eventually struck, there may be some rationalisation costs, but that is not yet in the bag. Indeed, the sub-plot of the abortive GEC talks may have been pressure from Lord Weinstock for a BAE/GEC missile deal instead of a BAE/Matra joint venture. However, more wholesale surgery on the BAE balance sheet seems improbable. While the formal constraint has gone, the company hardly has net worth to burn.

#### British Aerospace

British Aerospace's refinancing of its banking arrangements is a predictable surprise. The net worth ceiling of the old facilities was a well-known constraint on the management's capacity to shuffle its assets. BAE has enough headroom to provide against its aircraft losses in this year's figures, but insufficient to provide for putting its Jetstream aircraft business into a joint venture. That constraint will be gone once the changeover is complete in six or nine months.

The new arrangement usefully lengthens the life of BAE's banking lines, and allows managers to focus on

#### Currencies

It has not taken long to shatter France's ambitions of breaking free of German interest rates. Ever since Germany called off bilateral discussion of monetary policy two weeks ago, that hope was looking hollow. This week's economic data has reinforced the perception that the French recession is getting worse while that of Germany has bottomed out. So it is not surprising that the franc is suddenly weak

again. Against a backdrop of rising unemployment, France cannot possibly raise interest rates to defend its currency. It must hope that German cuts will be sufficient and rapid enough to prevent the franc sinking to its floor.

Judging by its previous behaviour, the Bundesbank will now seek to deliver just enough relief. The rally in both the German equity and bond markets suggest expectation of some acceleration in the pace of cuts. The strength of the D-mark may make this easier: it has regained something of its earlier status, fuelled admittedly by premature expectations that the German constitutional court will rule against the Maastricht treaty. But the Bundesbank may also find it hard to ignore yesterday's upward revision in both the latest money supply and inflation figures.

It may be tempted to make a basically cosmetic gesture before its summer recess, such as a cut in the now scarcely relevant Lombard rate of a slightly stronger downward push to money market rates. By favouring expectations of further exchange market moves have calmed exchange markets before. But France needs a large fall in interest rates - probably to 5 per cent or lower - to secure the recovery that its businessmen and voters want. As long as that is not in sight, its long-term ability to stay the ERM course remains in question.

#### Owners Abroad

The City's collective memory yesterday strained to recall an occasion when a company had suffered such a rapid reversal of fortune as Owners Abroad so soon after fighting off a hostile bid. Just four months after rejecting Airtours' offer of 150p, Owners has warned that this year's profits may be half the market's expectations. The one-third fall in Owners' share price to 66p expressed the scale of disappointment.

During the bid, Owners did not issue a formal profits forecast but made much of its claim that trading was at record levels. Even considering the industry's notorious volatility, the suddenness of the transformation is astonishing.

The Takeover Panel should force Owners, and its financial adviser, Samuel Montagu, to justify the statements made during the bid period. The resignation of Owners' chief executive is scant consolation for Airtours which wasted 29m on its bid.

## Microchip makers hit by explosion at Japan factory

By Louise Kehoe in San Francisco

MANUFACTURERS of semiconductor manufacturers are scrambling to find alternative sources of supply for materials used in packaging microchips, after an explosion at a Sumitomo Chemical factory which is the world's largest source of high-grade epoxy resins.

The explosion, which occurred on Sunday at the factory in Nihama, about 680km south-west of Tokyo, severely damaged the epoxy plant.

According to Sumitomo, the plant produces 60 per cent of the world's supply of high-grade epoxy resins. The resins are essential to the production of plastic packages for computer chips.

It is likely to be three to six months before the factory is back in production, according to Dan Rose, of Rose Associates, a semiconductor consulting group, specialising in materials supplies.

Semiconductor manufacturers in the US said they did not expect any immediate impact, but were concerned about the longer term implications for supplies.

"We have inventories that will carry us through the current quarter," said Texas Instruments, one of the largest US chipmakers. "We are currently reviewing the potential impact in the fourth quarter and may seek alternative suppliers."

At Advanced Micro Devices, in Silicon Valley, a spokesman said the company was trying to obtain more information. "We have been advised that there are alternative suppliers who have excess production capacity that could be used to alleviate any shortage," the company said.

Smaller semiconductor producers, who have less influence with suppliers, were more likely to be affected by any shortages, a semiconductor industry official said. In Japan, semiconductor manu-

facturers expressed concern, but said they expected to be able to maintain production using packaging material from other sources.

Prices of epoxy resin and plastic semiconductor packages are expected to rise in the wake of the Sumitomo explosion, industry analysts said.

Although there are alternative suppliers, semiconductor manufacturers will face problems selling chips made from different material to their customers.

Sumitomo's competitors in the epoxy resin market are Dai Nippon, Nippon Kayaku and Asahi-Chiba in Japan, as well as Hoechst Celanese, Ciba-Geigy, Dow Chemical and Shell Chemical.

Sumitomo said: "Our inventory should last several months, but we're afraid there may be a lack of supply depending on how fast the plant repair goes."

The cause of the explosion at the factory is under investigation in Japan.

## Bonn cuts 'killing hopes of upturn'

Continued from Page 1

the market economy and the problem-solving abilities of open, democratic societies."

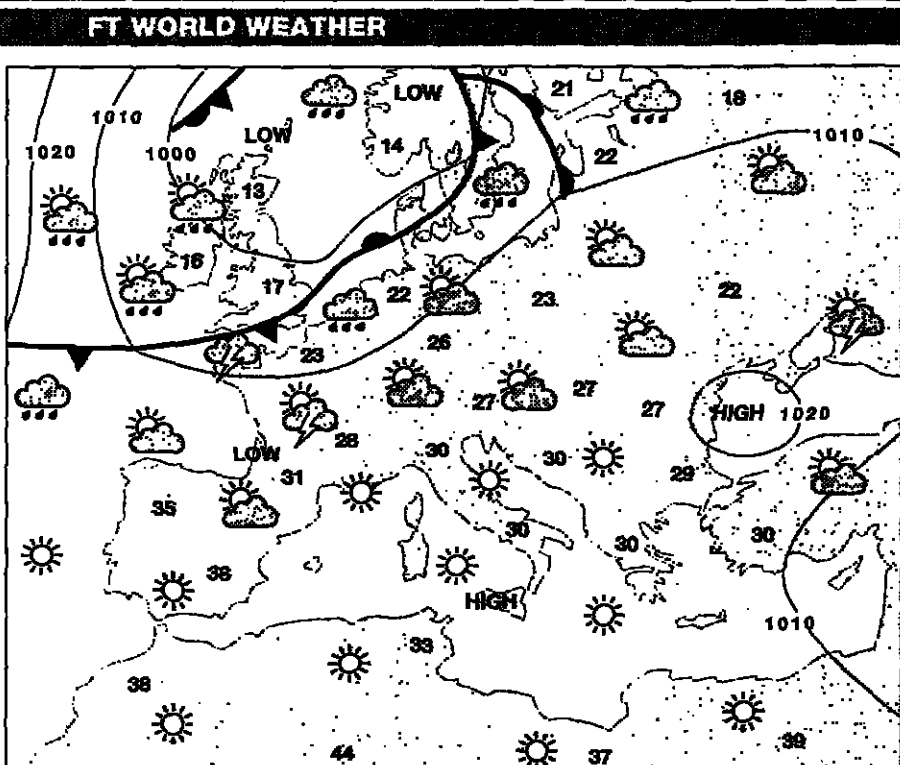
Publication of the DIW report coincided with corrections to recent monetary indicators which showed money supply

growth and inflation exceeding earlier estimates. Annualised growth in the M3 measure of money supply in May was 6.5 per cent, not 6.7 per cent, the Bundesbank said.

The figure for western German inflation in June was also revised up from 4.1 per cent to 4.2 per

cent, unchanged from May.

Both indicators play a central role in the Bundesbank's interest rates policy, and recent "improvements" were cited by Mr Helmut Schlesinger, Bundesbank president, when he announced the bank's last round of rate cuts on July 1.



#### Europe today

An active frontal system will bring cool air and rain to most of the British Isles, Denmark and southern Scandinavia. In western France and the Benelux, it will be dry with rather high temperatures. Later in the day, showers will develop in these regions. In southern France, clusters of thunderstorms will develop later on, but most of today will be dry with just a few showers in the south and in the Alps. Tonight thunder showers will move into the Alps and southern Germany and will become active again tomorrow afternoon. Around the Mediterranean, it will be mainly sunny with the highest temperatures over inland Spain perhaps reaching 35C-40C.

#### Five-day forecast

Cool air will move east bringing lower temperatures and unsettled conditions for the weekend over most of western Europe. The exception will be Spain and Portugal where it will continue mainly dry and warm. Thunder showers will develop in an area from northern Italy to Poland. After the weekend, this pattern will continue with warm air being pushed further back into eastern Europe.

#### TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Madrid	26	Chicago	32	Faro	27
Barcelona	28	London	18	Manchester	27
Birmingham	17	Copenhagen	18	Glasgow	15
Edinburgh	17	Dublin	17	Hamburg	22
Amsterdam	20	Bordeaux	23	Paris	22
Brussels	23	Dallas	30	Madrid	27
Geneva	23	Brussels	23	Hong Kong	27
Basel	23	Dubai	37	Beijing	27
Shanghai	27	Seoul	27	Tokyo	27
Bangkok	27	Manila	27	Singapore	27
Buenos Aires	27	Los Angeles	27	Sydney	27
Wellington	27	Perth	27	Auckland	27
Christchurch	27	Wellington	27	Wellington	27
Wellington	27	Wellington	27	Wellington	27

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## PRE-EMINENCE IN DRAGON BONDS requires local commitment from a global leader in fixed income.

<p>The announcement appears as a matter of record only.</p> <p>June 1993</p> <p><b>European Investment Bank</b></p> <p>U.S. \$300,000,000</p> <p>5% Bonds due 1998</p> <p>Lehman Brothers Asia</p>	<p>The announcement appears as a matter of record only.</p> <p>June 1993</p> <p><b>SEK</b></p> <p>AB Svensk Exportkredit</p> <p>U.S. \$200,000,000</p> <p>4% Bonds due 1996</p> <p>Lehman Brothers Asia</p>	<p>The announcement appears as a matter of record only.</p> <p>April 1993</p> <p><b>General Electric Capital Corporation</b></p> <p>U.S. \$300,000,000</p> <p>5% Bonds due 1998</p> <p>Lehman Brothers Asia</p>
<p>The announcement appears as a matter of record only.</p> <p>October 1992</p> <p><b>Asian Development Bank</b></p> <p>U.S. \$300,000,000</p> <p>6% Bonds due 1997</p> <p>Lehman Brothers Asia</p>	<p>The announcement appears as a matter of record only.</p> <p>November 1991</p> <p><b>Asian Development Bank</b></p> <p>U.S. \$300,000,000</p> <p>7% Bonds due 1998</p> <p>Lehman Brothers Asia</p>	

Lehman Brothers' leadership in Asia is demonstrated by our pre-eminent role in the increasingly important Dragon Bond market. Dragon Bonds allow issuers to access the rapidly developing Asia Pacific investor base for fixed income securities. They are launched, priced, syndicated and distributed in Asia. Additionally they benefit from local market stock exchange listings.

#### THE RIGHT APPROACH FOR THE RIGHT MARKET

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## Nokia shrugs off the turmoil of the 1980s

demand from eastern Germany, and improvements in the group's costs structure, including the loss of 500 employees, had lifted net earnings to DM60m (\$37.5m) from DM28m in 1991. Sales rose to DM2.33bn from DM2.22bn.

AEG and Electrolux were satisfied with the results of their first six months co-operation, Mr Damm said.

Under the present deal, the companies manufacture washing machines jointly, and AEG supplies Electrolux with clothes dryers and dishwashers.

steps amid economic downturn.

Analysts suggest that one way for the Deutsche Bank to reduce its stake would be for it not to take up its entitlement to shares in a future Daimler rights issue.

Daimler has said it was contemplating raising DM32bn to DM35bn next year after the company has obtained a listing in New York.

Deutsche's links with Daimler count as one of the central features of German capitalism, illustrating the traditionally close ties between Germany's universal banks and industrial companies.

hostile bid two years ago. Boddington accepted the cash offer for the 19.3 per cent stake it had acquired in Devenish.

There was a £2.6m extraordinary charge for underwriting costs and professional fees for the failed Morland bid. Taxable profits were also affected by lower property disposals following last year's property revaluation. There was an exceptional loss of £50,000 and a dividend with a profit of \$225,000.

The impact of the recession continues to adversely affect the pub trade. Mr Redman said there were only small signs of improvement.

**Details, page 26**

phones next year and intends to increase significantly the per cent share of its FMEAG annual worldwide sales currently made in Asia. At present, per cent of the sales of the US and the remainder in Europe. With half of its production still in Finland, Nokia has benefited from the 30 per cent decline in the value of the Finnish markka in the past year.

Mr Ollila says he is happy to stay in home-based technology, noting that the "horrible" relative costs of a few years ago have been eroded.

He says he is happy to keep in the group its residual tyre and power businesses, in spite of their incongruity, because they are in profit and produce healthy cash flow.

Mr Ollila is helping Mr Oksanen

is at pains to deny persistent market speculation that the consumer electronics business in which four out of six TSB manufacturing plants have been closed, will be sold off.

A recent estimate by analysts at Alfred Berg showed Nokia's anticipated earnings per share in 1993 of FFM6.00, double in FFM12.30 if the consumer electronics side was disposed of.

Mr Ollila says Nokia is looking for partnership agreements, not a buyer, but adds "We are working to reduce our exposure to consumer electronics. In future it will not be the 30 per cent of sales it is today."

lapsed last August. Uni's debt will be repaid in full, the ministry said. However, some of Uni's creditors said Norwegian law would allow higher rates of interest to be repaid.

Uni collapsed with debt of Nkr3.8bn used to finance a failed raid on Skandia Forsakrings, Sweden's biggest insurer.

The move follows a recapitalisation of the group in which a recent share offer raised Nkr2.9bn and a bond issue raised another Nkr1.5bn.

Samuel Montagu no later than July 30, 1993. Together with the confidentiality agreement the interested parties will have to send financial statements for the last three years, a description of its activities and of the industrial and economic rationale for the investment. Brokers or agents of any kind must disclose the identity of the company they represent.

This represents an invitation to offer but does not represent either a public offer ex art. 1336 of the Italian Civil Code, or a solicitation to public saving, ex art. 1/18 of Italian law 7/6/74 No. 216 including successive modifications and integrations. Neither this invitation, nor the receipt of any offers by EniChem or ECS will create, with respect to EniChem or ECS, any obligation or commitment of any kind, any bid and, with respect to the addressee, any right to demand any performance whatsoever by EniChem or ECS (including the payment of any brokerage or advisory fees or expenses).

Whilst every reasonable effort has been made to ensure that this announcement accurately reflects the Italian text of the announcement appearing in "Il Sole 24 Ore" and other Italian newspapers on July 9, 1993, in the event of any discrepancy the Italian text should prevail.

**This advertisement and the sale procedure are subject to Italian law; in case of any controversy related to the above, the Court of Rome (Italy) will have jurisdiction. This advertisement, for which EniChem is responsible, is hereby approved by Samuel Montagu & Co. Limited, a member of the group of companies controlled by EniChem, for the purposes of Section 57 of the Financial Services Act 1986. Samuel Montagu & Co. Limited is acting for EniChem in relation to the publication of this advertisement and is not acting for any other persons and will not be responsible to such persons for providing protections afforded to customers of Samuel Montagu & Co. Limited or for advising them as to any matter referred to herein.**

<u><b>Notice of Interest Rates</b></u>					
To the Holders of					
<b>Banco Central del Uruguay</b>					
<b>New Money Notes Due 2006</b>					
<b>Debt Conversion Notes Due 2007</b>					
NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from July 2, 1993 to January 2, 1994 are detailed below:					
<u>Series Designation</u>	<u>Rate</u>	<u>Interest Amount</u>	<u>Interest Payment Date</u>		
USD Debt Conversion Notes	4.4375 Pct. P.A.	USD \$ 22.68 Per USD \$ 1,000	January 2, 1994		
STG Debt Conversion Notes	6.875 Pct. P.A.	STG 17.37 Per STG 500	January 2, 1994		
USD New Money Notes	4.3625 Pct. P.A.	USD 23.32 Per USD 1,000	January 2, 1994		
CITIBANK, N.A., Agent					
July 7, 1993					

## September 23 1993

**For full editorial synopsis and details of available advertisement positions, please contact:**

\* Source: The Professional Investment Community Worldwide '91/92 MPF INTL

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The holders of:

- the USD 100,000,000 Notes issued in March 1986 and maturing in March 1996 (interest at 6 month LIBOR + 1/8); and
- the USD 175,000,000 Notes (initial tranche USD 100,000,000) issued in July 1986 and maturing in March 1996 (interest at 6 month LIBOR + 1/8)

are hereby informed that, at General Meetings held on Wednesday 30th June 1993 (on second notice), the first meetings having been adjourned through lack of quorum) at 34/36, avenue de Friedland, 75008 Paris, (at 8.30 a.m. for the holders of the USD 100,000,000 Notes and at 8.45 a.m. for the holders of the USD 175,000,000 Notes) following the notice published in the Financial Times and the Luxembourg Wurt of 15th June 1993, the Noteholders:

- approved the proposed living-off by SBT-BATIF of its business of managing a portfolio of high yield bonds to ARTEMIS, a "société anonyme" with a share capital of FRF 3,352,250,000 whose registered office is at Paris (75007) - 8, boulevard de La Tour Mautour, registered with the French Consular Register under number B 378 648 992; and
- acknowledged that SBT-BATIF alone retains responsibility for the bond issues, there being no joint and several liability with the transferee company or any of its affiliates.

**FINANCIAL TIMES**  
London and Manchester offices open  
**NEWSLETTERS**

The holders of the FRF 500,000,000 CAC-40 linked Zero-Coupon Bonds issued in July 1992 and maturing in January 1998 are hereby informed that, at a General Meeting held on Monday 28th June 1993 (on second notice having been duly adjourned through lack of quorum) at 9 a.m. at 34/36, avenue de Friedland, 75008 Paris (following the notice published in the Journal Spécial des Sociétés of 19th June 1993 and in the Financial Times, the Luxembourg paper, the Agence Economique et Financière, the Bulletin des Annonces Légales Obligatoires of 21st June 1993, the Bondholders:

- approved the proposal having been by ALTUS FINANCE of its business of managing a portfolio of high yield bonds to ARTEMIS, a "société anonyme" with a share capital of FRF 3,382,250,000 whose registered office is at Paris (75007) - 5, boulevard de Launay Marabout, registered with the Paris Companies' Registry under number B 378 648 992; and
- acknowledged that ALTUS FINANCE also remains responsible for the bond issues, there being no joint and several liability with the transferee company under the above offer.

(Incorporated with limited liability in England under the Companies Act 1929)

**Notes:**  
**1. The Chase Manhattan Bank, N.A.**  
**London, Principal Paying Agent**



## INTERNATIONAL COMPANIES AND FINANCE

## Laidlaw takes \$120.5m charge in third quarter

By Bernard Simon in Toronto

THE deteriorating economics of US landfill operations have led Laidlaw, the Ontario-based waste services and transport operator, to take a special US\$120.5m charge against third-quarter earnings.

The write-down pushed Laidlaw to a \$33.6m loss, equal to 12 cents a share, in the three months to May 31, compared with earnings of \$38.8m, or 14 cents a share, after extraordinary items a year earlier.

Revenues climbed to \$543.8m from \$517.4m. Equity earnings from Laidlaw's 28 per cent interest in ADT, the international security and vehicle auctions group, and from its 35 per cent stake in Airwoods, the UK-based waste management company, edged up to \$9.8m.

A Laidlaw official said yesterday that the write-down followed a year-long review of US markets.

The company has decided not to develop five sites bought earlier for landfill operations, nor to expand three other existing landfills.

Rubbish volumes in North America have declined markedly in recent years, partly as a result of the recession, but also reflecting moves towards recycling and re-using waste.

At the same time, margins have been squeezed by intensifying competition. Laidlaw's solid-waste margins narrowed to 8.4 per cent in the third quarter from 10.3 per cent a year earlier.

Hazardous-waste margins slid to 9.8 per cent from 15.3 per cent.

Laidlaw's expansion in

waste-services has recently focused on Europe, especially Italy. It is also investigating opportunities in Mexico.

The company recently diversified its passenger-transport business by acquiring San Diego-based Medtrans, one of North America's biggest ambulance and medical transport operators.

The medical transport business is expected to offer acquisition opportunities similar to those which spurred the growth of its school-bus operations in the 1980s.

Total industry revenues are estimated at \$4bn a year, but the business is fragmented among about 4,000 operators.

Laidlaw is 47 per cent owned by Canadian Pacific. Its share price fell by 75 cents to C\$9.13 on the Toronto stock exchange yesterday morning.

## Canadian combination creates new C\$20bn unit

By Robert Gibbons in Montreal

CANADA'S financial services deregulation, coupled with the long recession and rising competition, have forced the big Desjardins credit union movement to consolidate with the publicly-held Laurentian Group.

The newly-formed group will have corporate assets of around C\$20bn (US\$15.6bn) and a further C\$50bn under administration through its subsidiaries.

It will rank as Canada's fifth or sixth biggest financial services conglomerate, including units in banking, trust services, life insurance and mortgages.

Laurentian had been seeking a strategic partner for more than a year, partly to inject new capital into its life and general insurance unit, Desjardins operates 1,600 banking units, mainly in Quebec, while Laurentian Bank operates in both Quebec and Ontario.

Desjardins will have majority control of the new Desjardins Laurentian Financial Corp, taking in the financial services units of both groups.

However, Laurentian General, a property and casualty insurer, is excepted from the deal.

Laurentian Group's 50 per cent holding in this unit is being sold to its partner, La Vie of France, for an undisclosed sum. The French company paid about C\$50m for its 50 per cent share in 1990.

Both Mr Claude Beland, head of Desjardins, and Mr Jacques Droin, chairman of Laurentian, said the consolidation had been dictated by heightened competition resulting from globalisation of financial markets.

The two main life insurance subsidiaries of Desjardins and Laurentian will be merged, although this arrangement excludes Imperial Life in Toronto.

Laurentian Group minority shareholders will receive a combination of cash and common shares of Desjardins Laurentian Financial.

## Mixed fortunes for US retailers

By Karen Zagor in New York

JUNE was a mixed month for US retailers, with performance ranging from a strong improvement in same-store sales for Sears to a decline in comparable store sales for Woolworth, which also warned that it would post disappointing second-quarter earnings.

In the previous month the big retailers generally experienced modest sales gains.

Woolworth, which has reported weak figures recently, posted a 0.5 per cent decline in domestic comparable store sales for the five weeks to July 3.

It predicted that second-quarter earnings would fall significantly below the previous year's results.

"Consumer spending continues to be under pressure in our principal markets and sales are continuing to run well below plan," said Mr William Levin, chairman and chief executive.

"Consequently, we are anticipating that earnings for the second quarter will fall well below last year's second quarter," he added.

Sears, Roebuck, the Chicago-based retailer, fared significantly better, with same-store sales up 12 per cent in the month in its core domestic stores division.

"A majority of our businesses reported double-digit percentage sales increases," said Mr Arthur Martinez, chairman of the merchandise division.

Kmart, the discount and spe-

cialty store group, said June sales had "strengthened considerably".

The Troy, Michigan-based group attributed the improvement to warmer weather in important markets and the start of Kmart's clearance programme for spring and summer merchandise.

Kmart's same-store sales rose by 2.8 per cent in June, including a 4.8 per cent gain on the general merchandise side.

Wal-Mart Stores, the nation's top-selling retailer, turned in a 7 per cent rise in same-store sales for June. Comparable store sales were up 5 per cent for the five months to June 30. Its Sam's warehouse clubs posted a 1 per cent rise in same-store sales, compared with a 2 per cent decline in the

first five months of the financial year.

In the department store sector, J.C. Penney saw comparable store sales increase 4.5 per cent in the June period. At May Department Stores, store-for-store sales were 5.7 per cent higher, with a 6.2 per cent rise in its department stores.

At Federated, comparable store sales were 6.6 per cent higher, but the company warned that it expected summer sales increases in the second half, compared with a strong second half in 1992.

"We have planned on that basis, however, and we continue to view the remainder of this year with what we think is an appropriate degree of caution," said Mr Allen Questrom, chairman and chief executive.

## Goldsmith confounds sceptics with sale of Newmont shares

By Kenneth Gooding, Mining Correspondent

MANY analysts were sceptical when Sir James Goldsmith, the international financier, said three years ago that he would find a way to sell most of his 49 per cent stake in Newmont Mining, North America's biggest gold producer, without damaging the share price. But he appears to have achieved that objective.

The 9.65m Newmont shares he and his colleague Lord Rothschild are to sell via public offering are to be priced at \$54.75 each. Analysts suggest

the price is about right given the state of the gold market.

Newmont shares were priced at just over \$52 last week when the financiers announced their intention to make a secondary offering - representing 12.5 per cent of Newmont.

Sir James and Lord Rothschild paid \$1.1bn, or \$39 a share, for their holdings in October 1990. After the offering, Sir James's stake will have been reduced to 4.9 per cent. Lord Rothschild's holding will be 1.6 per cent. They have taken advantage of the fire they helped ignite in the market in April by selling, at \$39.50

a share, 10 per cent of Newmont to US funds managed by Mr George Soros. A further 9.5 per cent was sold to a banking consortium in May. These were sold on at \$46.50 each.

The latest sale, by public offering scheduled for delivery on July 14, will raise \$528m.

"This is a fairly full price, but not an outrageous price," said Mr John Phizackerley, analyst at Lehman Brothers. "Sir James has kept his word that he would exit Newmont without damaging the price for everybody else. Whether Mr Soros exits so gracefully is another matter."

## Fidelity has 1.4% stake in YPF

By John Barham in Buenos Aires

FIDELITY, the leading US investment fund company, has become the largest private investor in YPF, Argentina's recently-privatised oil company. The Economy Ministry confirmed yesterday that Fidelity paid \$85m for its 1.4 per cent stake in YPF.

According to data leaked to the local press yesterday, 20 of YPF's largest private investors now hold 16 per cent of its equity.

Last month the government raised \$3.04bn from the sale of 45.3 per cent of YPF. A further 12.7 per cent has been reserved for pensioners in Argentina. The federal and local governments and employees hold the remaining 42 per cent of the company's shares.

Perez Compana, Argentina's third-largest company, and FIMA, a local unit trust fund, are the only Argentine groups with significant holdings in YPF, with 1.3 per cent and 0.2 per cent respectively.

Investment funds, including S.G. Warburg, Mercury Asset Management and Schroders of the UK and Capital Research and Management, Oppenheimer, and Alliance Capital of the US, make up the bulk of YPF's new private investors.

Two foreign debt-driven investment funds run by foreign banks also took large stakes.

Citicorp, acting through an investment company funded with Argentine foreign debt, and the APDT debt-for-equity fund took 1.5 per cent and 1.2 per cent respectively.

## Novell plans multimedia for PC networks

By Louise Kehoe in San Francisco

NOVELL, the software developer, is to add full-motion video capabilities to its widely-used Netware network operating system, which manages and controls networks of personal computers.

Novell aims to make multimedia capabilities, currently limited to stand-alone desktop computers, available on PC networks.

Applications may include video conferencing and "live" broadcast of, for example, business presentations and training or education sessions.

Networked multimedia would also provide real-time updates of stored video files, overcoming the limitations of desktop CD-Rom systems that can only be updated with new CDs. Novell will make network services for multimedia available in phases beginning in 1994.

The company also announced it had bought Fluent, a small software developer specialising in multimedia, for \$17.5m. Novell will integrate Fluent's applications into Netware. It said the purchase would probably result in a one-time write-off of assets of up to \$15m during Novell's third quarter.

## Yasuda buys 10% of Cigna arm

By Robert Thomson in Tokyo

YASUDA Fire and Marine Insurance, the Japanese non-life company, has agreed to take a 10 per cent stake in INA Life Insurance, a Japanese arm of the Cigna group of the US, in preparation for planned reforms of the Japanese life market.

The Japanese government is planning to dismantle the barriers between non-life companies and life insurers after 1995, and Yasuda said the

stake in the Japanese arm of a US company would allow it to gain experience in the life market in advance of the changes.

Under Japanese law, Yasuda can take no more than the 10 per cent stake, for which it paid an undisclosed sum. Japanese reports suggested that the company invested Y5bn (\$46.4m), but Yasuda would not confirm that figure.

INA, established in Japan in 1981, had assets of Y135.5bn at the end of March and collected Y71.4bn in premiums last

financial year. Under the agreement, Yasuda will send trainees to INA to gain experience in the life business, while INA products will be sold through Yasuda's office network.

The Yasuda strategy is similar to that of larger Japanese banks, which have prepared for their gradual entry into the securities market by holding strategic stakes in medium-sized Japanese brokerages and routinely rotating staff through these companies.

## A&amp;P falls to \$17m in first term

By Martin Dickson in New York

GREAT Atlantic & Pacific Tea Company, the US supermarket operator in which Germany's Tengelmann group holds a majority stake, yesterday reported a 25 per cent drop in first-quarter earnings before special charges.

The company, which has come under fire from the New York state employees' pension fund for a lacklustre profits record, reported earnings of \$17.06m, or 45 cents a share,

compared with \$22.8m, or 60 cents a share, last year.

The 1992 figures were turned into a \$137.4m loss by \$160.2m of unusual non-cash charges.

Sales in the quarter totalled \$3.28bn, compared with \$3.3bn, and the 1993 figures were helped by over 11 weeks of sales from over 40 Big Star stores acquired in late March.

Some-store sales in the quarter dropped 0.8 per cent, but the company pointed out that

this was an improvement from the 3.1 per cent drop in the fourth quarter.

Mr James Wood, chairman, said same-store sales showed an improving trend in a very gradually improving economic climate.

Chevron, the US oil group, is to sell its 71-year-old headquarters building at 225 Bush Street in San Francisco's financial district as part of its corporate restructuring, agencies report from San Francisco.

The group has about 2,000 employees in San Francisco.

NEW ISSUE

This announcement appears as a matter of record only.

JUNE, 1993



## Kansai International Airport Company, Ltd.

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July, 1993



## Toho Real Estate Co., Ltd.

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## INTERNATIONAL COMPANIES AND FINANCE

## Cummins Engine and Telco link in Indian venture

By Andrew Baxter

CUMMINS ENGINE of the US and India's Tata Engineering and Locomotive (Telco) yesterday announced an important \$50m joint venture to produce engines for Telco vehicles at a proposed new plant at Jamshedpur.

The deal is one of the biggest joint ventures agreed in India in the past two years, since it began to promote inward foreign investment as part of an economic liberalisation programme.

The equally-owned venture will bring together the world's largest independent producer of diesel engines and India's dominant manufacturer of trucks and buses.

It is expected initially to produce about 60,000 Cummins B Series engines a year when operations begin in mid-1995. They will power Telco vehicles for the Indian market and for export.

For Cummins, the deal is another important plank in its Asian strategy, and comes five months after it announced a co-operation deal in diesel engines with Komatsu of Japan. The US company has been producing large diesel engines in India for about 30 years through its Kirloskar-Cummins joint venture.

However, Mr Henry Schacht, Cummins' chairman and chief executive, said yesterday: "We were missing from the volume part of the market in India - the eight, six and four-litre engines."

The engines produced from the new plant, about 150 miles west of Calcutta, will replace an important Telco range. This will allow the Indian company to move to a new generation of efficient, low-emission engines in partnership with an established producer which has already invested heavily in the latest diesel and emissions technology.

Mr Schacht said the joint venture should be profitable in its second full year of operation. The new plant would be able to handle growth beyond Telco's current needs, and also supply engines for off-highway markets through Kirloskar-Cummins.

Telco, the world's sixth largest manufacturer of medium and heavy commercial vehicles, is the largest of the Tata group of companies. Last month it reported a 75 per cent fall in net profit, to Rs300m (\$9.6m) for the year ended March.

The joint venture is an important part of Telco's modernisation and expansion plans, and follows the opening in the past year of a new truck assembly plant at Lucknow in north India.

The venture has yet to be approved by the Indian government. The Indian government has approved the establishment of Seagram (India). The new company will have a capital investment in excess of Rs250m. It will produce distilled spirits, and develop fruit juice and fruit processing capacity.

## Australian TV network unveils float prospectus

By Bruce Jacques in Sydney

DIRECTORS of Seven Network, the Australian television operator sent into receivership in 1988, yesterday released details of a fully-underwritten public float to raise A\$611m (US\$427.3m).

The company will issue just over 300m shares, at A\$2 each, and raise another A\$125m in debt. Proceeds will be applied to repayment of just over A\$700m worth of loans owed to a banking syndicate which restructured the company in 1991.

The Seven Network prospectus confirmed that Mr Rupert Murdoch's News Corporation, the Australian media group, and Telecom, the Australian phone company, would subscribe for 15 and 10 per cent respectively of the company's shares.

Seven indicated yesterday that the company's earnings before interest and tax had fallen markedly for the year ended June, 1993, reflecting high costs associated with television's Barcelona Olympic games.

The prospectus shows earnings before interest and tax falling from A\$78.9m to A\$56.1m for last year, but forecasts a recovery to A\$85.4m in the current year. That compares with just A\$10.6m in 1990.

Analysts suggested yesterday that the Seven floatation could benefit from an unsatisfied demand for the share issue by Woolworths, the Australian retailer. Woolworths subscriptions, due to close today, are believed to be running at more than twice the A\$2.45bn sought.

## Proton profit slides 24%

PERUSAHAAN Otomobil Nasional (Proton), the Malaysian car maker, reports a steep drop in pre-tax profits for the year ended March, 1993. However, it is holding its dividend at 16.25 sen a share, AP-DJ reports from Kuala Lumpur.

Revenues improved by 4.8 per cent, to M\$2,298m (US\$691m), but pre-tax profits tumbled from M\$408m to M\$311m, a fall of 24 per cent.

## Investment banks rush down Mexico way

State sell-offs and corporate shake-ups are proving irresistible, writes Damian Fraser

US and European investment banks are flocking to Mexico, drawn by privatisations and the wholesale restructuring of Mexican businesses brought about by free trade pressures.

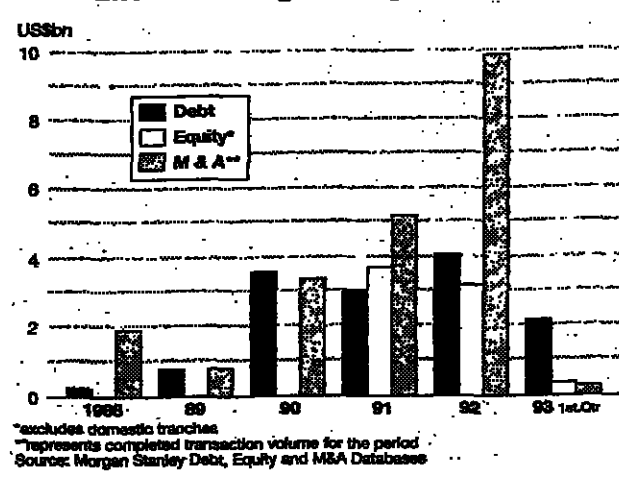
From almost nothing five years ago, corporate finance activity in Mexico was worth almost \$17bn last year, making Mexico by far the biggest market in Latin America.

Virtually every important international investment bank - led by J.P. Morgan, Citibank and Goldman Sachs in the US, and in the UK by N.M. Rothschild and S.G. Warburg - has teams of bankers devoted to Mexico, either working out of representative offices, or from near-permanent suites in five-star hotels.

Mexico prohibits international investment banks (apart from Citicorp) from setting up subsidiaries in Mexico, although this will change when and if the proposed North American Free Trade Agreement is approved by US Congress.

Until now the most lucrative business has been privatisation. Goldman Sachs advised on the \$5.4bn privatisation of Mexico's telephone company, Telefonos de Mexico; CS First Boston on the \$12.4bn privatisation of the 15 bank; and S.G. Warburg on the steel mills sell-off. Scores of other banks, such as Baring Securities, muscled in on the deals as co-managers of equity issues.

## Investment banking activity in Mexico



While the official privatisation programme is being wound up, the banks have been turning to private financing of Mexico's public infrastructure, offering the government advice on attracting private investment to electricity, roads, water, and other former state responsibilities. Such investment is likely to run into tens of billions of dollars over the next decade.

N.M. Rothschild and partners have just opened a Mexican incorporated financial boutique to take advantage of such project finance opportunities, in which it has long experience in Europe and South America. "We will now be able to

expand on-shore activities significantly, which we were reluctant to do from the base of a representative office," says Mr Charles Alexander, head of Latin America for the bank.

Rapid changes in Mexican corporate strategy are fuelling demand for mergers and acquisitions work. Mexican companies, open to free trade for six years, are having to increase productivity to compete with foreign rivals.

"What happened in Europe after 1986 is happening in Mexico. Companies realise that with cross-border competition they needed to concentrate on what they do best, look for partners, and sell off peripheral businesses," says Justin Manson, of Morgan Stanley.

Undisputed leader in cross-border mergers and acquisitions is J.P. Morgan. It advised PepsiCo in its \$30m acquisition of 80 per cent of the biscuit company Ganesa. Cemex on its \$1.8bn purchase of the Spanish companies Sanson and Valenciana, and investors from Fensa on its \$2.55bn purchase of 51 per cent of Bancomer. Unlike other banks, J.P. Morgan stayed in Mexico through the lean 1980s, building a presence.

Such M&A work has expanded significantly as Mexican companies look for partners, and as foreigners search for easy ways to enter the potentially lucrative Mexican consumer market. In the past 14 months, Cadbury Schweppes has bought the water arm of Fensa; Anheuser-Busch 18 per cent of Modelo, the brewer, for \$477m; and Coca-Cola 30 per cent of the soft drinks division of Fensa for \$195m.

These acquisitions have been concentrated in distribution-intensive consumer product industries, where barriers to entry for foreign companies are hard to surmount. However, J.P. Morgan and other banks believe approval of the North American Free Trade Agreement will draw US firms looking to secure joint ventures in the manufacturing sector, and take advantage of cheap Mexican labour to export back to the US.

While such joint ventures are expected to hold the greatest potential, last year there were more Mexican acquisitions of foreign companies than of Mexican companies by foreign concerns. The Cemex purchase of the Spanish cement companies and others pushed the value of such transactions to \$2.6bn in 1992.

These purchases reflect growing internationalisation of Mexican business, as free trade encourages large companies, such as Telcel, Cemex and Telcel, to compete globally. "Some Mexican companies have essentially outgrown their market," says Mr Richard Duron, head of Latin American M&A for J.P. Morgan. "You could expect many more of these deals."

Growing international competition has sustained the boom in Mexican international equity and debt offerings, as companies have sought to raise cheap dollar debt to upgrade plants and compete with international rivals. Last year, Mexico raised \$7.2bn in debt and equity markets, according to Morgan Stanley, against \$6.7bn in 1991, and a mere \$252m in 1988.

Mr Paul Zuckerman, head of Latin America for S.G. Warburg, says: "Big companies have become subject to international competition. If they want to operate internationally they have to fund themselves on a competitive basis."

charged against operating profit. Such a charge would have reduced Amcor's after-tax profit to A\$216m from A\$266.5m, the figure reported.

Amcor has agreed to print a note in its annual report outlining this dispute with the commission. The regulator said it would not be taking any further action against Amcor.

**FAI rating lowered**  
STANDARD & Poor's has lowered its rating on the claims-paying ability of Australia's FAI Insurances, to Double-B Plus, from Triple-B-Minus, AP reports from Sydney.

S&P said it believed it would take FAI longer than expected to "return to supportive financial performance, during which time FAI remains vulnerable to further declines in asset values and poor economic conditions."

The regulator said the expense, relating to the replanting of forests by the company, should have been

## NEWS DIGEST

## Poor reception for Shanghai Gaoqiao offer

CHINA's first public offer of Class "B" shares in Hong Kong has been under-subscribed, underscoring the sluggishness of the mainland's fledgling stock markets, AP-DJ reports from Hong Kong.

Sources close to Shanghai Outer Gaoqiao Free Trade Zone Development, a property developer within China's first free trade zone in Pudong, Shanghai, said the company had received bids for just over 70 per cent of its HK\$125m (US\$16.1m) public share offer.

The offer for foreigners closed on Monday in Hong Kong. The "B" shares are

scheduled to start trading on the Shanghai Securities Exchange on July 26. The company's Class "A" shares for Chinese domestic investors were listed in May.

The Shanghai Gaoqiao offer follows failure of new "B" share issues by Chinese companies in China. It is likely to hamper the planned public offer of Shenzhen Special Economic Zone Real Estate, which intends to issue 100m Class "B" shares in Hong Kong.

The sources attributed the under-subscription to the mainland's generally weak market. They brushed aside the impact of competition from other public offers by Chinese state-owned enterprises.

## Saudi bank ahead

SAUDI Holland Bank, one of the kingdom's nine joint-venture banks, reports an increase

of 70 per cent, to SR92m (\$24.5m), in net profits for the first half of 1993, Reuter reports from Manama.

The Riyad-based bank is 40 per cent-owned by the Dutch ABN-Amro bank and 60 per cent-held by Saudi Arabian investors.

Four other banks have announced solid gains for the first six months of 1993. Saudi Holland earmarked an unchanged SR25m for loan-loss provision in the half year.

Customer deposits climbed to SR2.38bn from SR7.66bn. Total assets rose 22 per cent to SR13.54bn.

The Saudi Investment Bank, one of Saudi Arabia's smaller banks, said net profit rose 32.6 per cent, to SR22m (\$5.9m), for the first six months of 1993.

The Riyad-based bank is owned by Saudi shareholders and an assortment of Saudi and foreign banks, including

Chase Manhattan of the US and Industrial Bank of Japan. SAIB said net-profit for the second quarter of 1993 climbed 11.3 per cent to SR16.7m. Total assets rose 11.2 per cent, to SR5.23bn at end-June 1993.

## Amcor accounts row

AMCOR, the Australian paper and packaging company, has agreed to print a notice in its next annual report disclosing an accounting dispute with the Australian Securities Commission. Reuter reports from Melbourne.

The Securities Commission is disputing the treatment of a A\$50.5m (US\$34.1m) expense charged by Amcor against retained profits in the year ended June, 1992.

The regulator said the expense, relating to the replanting of forests by the company, should have been

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**MEDITERRANEAN FUND LIMITED**  
Notice to holders of the bearer depositary warrants (the "Depositary Warrants") issued pursuant to a Deposit Agreement (the "Deposit Agreement") between Mediterranean Fund Limited (the "Company") and Morgan Guaranty Trust Company of New York, Branch Office (the "Depositary") dated 15th December, 1989 entitling the holders each to subscribe for one share of US\$50.00 each in the capital of the Company.

On 8th July 1993 the Royal Court of Guernsey approved the cancellation of the Company's Dollar denominated share capital described in the Circular to Shareholders, Warrant Holders, IDP Holders and Depositary Warrant Holders dated 10th May, 1993. As a result the restructuring described in the Circular is now effective.

**NOTICE OF TERMINATION OF DEPOSITARY WARRANT AGREEMENT**  
NOTICE IS HEREBY GIVEN that the Depositary Warrant Agreement is terminated with effect on and from 10th October, 1993. Holders of Depositary Warrants are now able to withdraw the Warrants and any other property evidenced by their Depositary Warrants by submitting a withdrawal application to the Depositary or to an Agent in sufficient time to enable settlement to take place. Early application is strongly recommended.

(a) a duly executed order in a form acceptable to the Depositary requesting the Depositary to cause the Warrants and any other property being withdrawn to be delivered (at the request, left and address of the person(s) designated in such order); and  
(b) a certificate as to non-US beneficial ownership in the form set out in the Schedule to the Depositary Warrants.

Holders of Depositary Warrants may withdraw their Warrants and any other property evidenced by their Depositary Warrants without liability for payment of the charges otherwise payable to the Depositary for delivery or exchange of Warrants from 9th July, 1993 until 9th October, 1993.

**DEPOSITARY**  
Morgan Guaranty Trust Company of New York  
Attention: d/c 35  
60 Victoria Embankment, London EC4Y 0JP England  
Maison de la Bourse, 40, rue de la Bourse, 1000 Brussels, Belgium  
Stock Exchange, 35, Zurich 8025, Switzerland

**IMPORTANT NOTICE - Settlement of Debts**  
Following the restructuring becoming effective DEALINGS ON THE LONDON STOCK EXCHANGE ARE NOW ONLY IN REGISTERED SECURITIES. Any holder of Depositary Warrants who wishes to sell his interests, or any part thereof, should therefore submit a withdrawal application to the Depositary or to an Agent in sufficient time to enable settlement to take place. Early application is strongly recommended.

WITHDRAWAL FORMS ARE AVAILABLE FROM THE DEPOSITARY OR FROM J.P. MORGAN & CO., SCHOENBERG INVESTMENT MANAGEMENT LIMITED AT SENATOR HOUSE, 25 GRESHAM VICTORIA STREET, LONDON EC4R 3DF (TELEPHONE 071 382 8000 FAX 071 382 3535).

9th July 1993 Morgan Guaranty Trust Company of New York

**NOTICE TO HOLDERS OF WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF ASAHI GLASS COMPANY, LIMITED**  
(the "Company")

U.S. \$370,000,000  
5 1/2 per cent. Notes 1998 with Warrants  
NOTICE IS HEREBY GIVEN that at meetings held on 16th and 23rd June, 1993, the Board of Directors of the Company resolved to issue on 8th July, 1993 Yen 100 billion 1 1/2 per cent. Convertible Bonds due 26th December, 2008 at the initial conversion price which was less than the current market price per Share.

As a result, the exercise price has been adjusted effective from 6th July, 1993 (Japan time) as follows:  
1) Exercise Price before adjustment: Yen 1,189.00  
2) Exercise Price after adjustment: Yen 1,186.60  
3) Effective date of adjustment: 6th July, 1993 (Japan time)

ASAHI GLASS COMPANY, LIMITED  
By: The Mitsubishi Bank, Limited  
as Fiscal Agent

9th July, 1993

**MEDITERRANEAN FUND LIMITED**  
Notice to holders of the bearer depositary warrants (the "IDPs") issued pursuant to a Deposit Agreement (the "Deposit Agreement") between Mediterranean Fund Limited (the "Company") and Morgan Guaranty Trust Company of New York, Branch Office (the "Depositary") dated 15th December, 1989 entitling the holders each to subscribe for one share of US\$50.00 each in the capital of the Company.

On 8th July 1993 the Royal Court of Guernsey approved the cancellation of the Company's Dollar denominated share capital described in the Circular to Shareholders, Warrant Holders, IDP Holders and Depositary Warrant Holders dated 10th May, 1993. As a result the restructuring described in the Circular is now effective.

**NOTICE OF TERMINATION OF DEPOSIT AGREEMENT**  
NOTICE IS HEREBY GIVEN that the Deposit Agreement is terminated with effect on and from 10th October, 1993. Holders of IDPs are now able to withdraw the Shares and any other property evidenced by their IDPs by submitting their IDPs, together with all unremitted coupons appearing thereon, to the Depositary at the address given below or to any of the Agents at their addresses respectively specified below, accompanied by:

(a) a duly executed order in a form acceptable to the Depositary requesting the Depositary to cause the Shares and any other property being withdrawn to be delivered (at the request, left and address of the person(s) designated in such order); and  
(b) a certificate as to non-US beneficial ownership in the form set out in the Schedule to the IDPs.

Holders of IDPs may withdraw the Shares and any other property evidenced by their IDPs without liability for payment of the charges otherwise payable to the Depositary for delivery or exchange of Shares from 9th July, 1993 until 9th October, 1993.

**DEPOSITARY**  
Morgan Guaranty Trust Company of New York  
Attention: d/c 35  
60 Victoria Embankment, London EC4Y 0JP England  
Maison de la Bourse, 40, rue de la Bourse, 1000 Brussels, Belgium  
Stock Exchange, 35, Zurich 8025, Switzerland

**IMPORTANT NOTICE - Settlement of Debts**  
Following the restructuring becoming effective DEALINGS ON THE LONDON STOCK EXCHANGE ARE NOW ONLY IN REGISTERED SECURITIES. Any holder of IDPs who wishes to sell his interests, or any part thereof, should therefore submit a withdrawal application to the Depositary or to an Agent in sufficient time to enable settlement to take place. Early application is strongly recommended.

WITHDRAWAL FORMS ARE AVAILABLE FROM THE DEPOSITARY OR FROM J.P. MORGAN & CO., SCHOENBERG INVESTMENT MANAGEMENT LIMITED AT SENATOR HOUSE, 25 GRESHAM VICTORIA STREET, LONDON EC4R 3DF (TELEPHONE 071 382 8000 FAX 071 382 3535).

9th July 1993 Morgan Guaranty Trust Company of New York

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**NOTICE TO THE HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS IN PIONEER ELECTRONIC CORPORATION**  
We are pleased to announce that copies of (i) the Notice of Resolutions of the 47th Ordinary General Meeting of Shareholders held on 25th June, 1993, and (ii) the 47th Business Report for the annual period ended 31st March, 1993 (prepared on a parent - only basis, and not available to EDR Holders, upon application, to the Bank of Tokyo International Limited, 1915 Finchley Road, London, N3 2AF, and the Agent, The Bank of Tokyo (Luxembourg) S.A., Residence St. Esprit, 1-8 Rue de St. Esprit 1475 Luxembourg.

**BANK OF TOKYO INTERNATIONAL LIMITED**  
(London Depositary)  
9th July, 1993

**Skandia Group**  
Skandia Capital AB  
US \$50,000,000  
Guaranteed Floating Rate  
Notes Due 1995

For the six months 9th July, 1993 to 10th January, 1994 the Notes will carry an interest rate of 3 1/2 per cent annum with a coupon amount of US \$931.42 per US \$50,000 Note and US \$9,314.24 per US \$500,000 Note payable on 10th January, 1994.

Bankers' Trust Company, London, Agent Bank

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9th July, 1993

## Notice of Early Redemption

**Norsk Hydro a.s**  
(the "Company")

**DKK 250,000,000**  
8 1/2% Notes 1994  
(the "Notes")

Notice is hereby given in accordance with Condition 4(B) of the Notes that the Company has elected to redeem all the outstanding Notes on August 9, 1993 (the "Redemption Date") at 100%, plus accrued interest, all as more fully provided in the Terms and Conditions applicable to the Notes and the related Paying Agency Agreement. Payment of the Redemption Amount, together with the interest due, will be made on or after the Redemption Date against presentation and surrender of the Notes at the office of the Principal Paying Agent or of any of the Paying Agents listed below. Notes and Coupons will become void unless presented for payment within periods of 10 years and 5 years respectively from August 9, 1993 as defined in Condition 7 of the Notes.

**PRINCIPAL PAYING AGENT**  
The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD

**PAYING AGENTS**  
Chase Manhattan Bank  
Luxembourg S.A.  
5 Rue Pasteur  
L-2338, Luxembourg Grand

Chase Manhattan Bank  
(Switzerland)  
63 Rue du Rhône  
CH-1204 Geneva

Banque Bruxelles Lambert S.A.  
24 Avenue Marnix  
B-1050 Brussels

For and on behalf of  
Norsk Hydro a.s

By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent

July 9, 1993

**THE PEOPLE'S CONSTRUCTION BANK OF CHINA**  
US\$70,000,000 Tranche A  
Floating Rate Notes  
due 2000  
US\$50,000,000 Tranche B  
Floating Rate Notes  
due 1998

For the interest period from 9 July 1993 to 10 January 1994 the Notes will bear interest as follows:  
Tranche A at 4.1% per annum  
Tranche B at 4.1% per annum  
Interest payable on 10 January 1994 will be as follows:  
Tranche A: US\$210.69 per US\$100,000 Note  
Tranche B: US\$205.56 per US\$100,000 Note

Agents Morgan Guaranty Trust Company

JPMorgan







## COMPANY NEWS: UK

# Five Heron creditors challenge refinancing

By Maggie Urry

FIVE CREDITORS of Heron, Mr Gerald Ronson's property and trading group, have carried out a threat to challenge its refinancing proposals in the courts. They opposed an application to the UK courts to sanction the schemes.

Each side now has to file further evidence and a hearing is expected in the week beginning July 26. Heron had hoped that the schemes would be ratified by the end of this month.

The five, which together claim to be owed £42m (£28m) by Heron, are led by Mr Simon Shane, against whom Heron has filed a complaint in New York, alleging "breach of duties and obligations, fraud and negligent misrepresentation".

Heron said yesterday: "Mr Shane has a vested interest in

attempting to interfere with Heron's restructuring thus forcing Heron into formal insolvency proceedings which would be to the detriment of creditors as a whole."

The proposals, involving the restructuring of Heron's £1.4bn of debt, were approved by large majorities of creditors at three meetings in the last two weeks. They have also been accepted by Heron's 82 banks. However, the schemes have to be ratified by the courts in the three jurisdictions where the creditors meetings were held.

Heron said that it was taking the legal intervention seriously, but felt that the courts would take account of the votes by creditors at the meetings. At the UK meeting, of those creditors who voted more than 80 per cent by value and 75 per cent by number were in favour. Mr Shane's legal representative spoke at that meeting,

raising the issues which are now being put to the court.

The five creditors include First Eastern Developments, a Bermuda-based property consultancy headed by Mr Shane, and an associated company, Stratagem Development Corporation, which is suing Heron over a property development in New York. Heron is counterclaiming.

The five creditors said that the documents sent to creditors explaining the proposals gave insufficient information for creditors "to reach a decision on the merits of the schemes".

They also claimed the proposals, which involve the issue of bonds representing senior and junior debt, could have "serious consequences for certain categories of US creditors" because the securities will not be registered in the US.

## HSBC restructures in wake of Midland buy

By Norma Cohen, Investments Correspondent

HSBC Investment Banking Group, the investment banking business of Hongkong and Shanghai Bank, has established a holding company with roughly £1.2bn (£800m) in capital which draws disparate parts of the company into a single new unit.

The move is part of a reorganisation of the bank's businesses following its acquisition of Midland Bank last year. Mr Bernard Asher, chairman of HSBC Investment Banking, said: "This means that the things we set out to accomplish by the acquisition of Midland have been accomplished."

The ability of HSBC to exploit fully its Midland acquisition by achieving synergies between the disparate units has been questioned by some institutional shareholders and analysts. But Mr Asher said that HSBC had moved swiftly to achieve that.

Prior to the reorganisation, which has taken more than 10 months to achieve, HSBC had four separate investment banking and securities operations.

The four are James Capel and Co, the stockbroker, Samuel Montagu, European and US merchant bank, Wardley Group, a Hong Kong-based investment bank with activities throughout the world and HSBC Asset Management, which has total assets under management of £28bn, of which about 60 per cent is for retail and private clients.

Mr Asher said the purpose of the reorganisation was "cross fertilisation" allowing each unit to realise new commercial opportunities from business relationships in other units.

## Peel Holdings advances 34% and shares rise 23p

By Ian Hamilton Fazel, Northern Correspondent

PEEL HOLDINGS, the property company, has defied the recession with a 34 per cent rise in pre-tax profits to £9.4m for the year to March 31, against £7.01m, on turnover down from £76.2m to £68.1m.

The shares rose 23p yesterday to close at 233p.

Fully diluted net assets per share of the company, which also controls the separately-listed Manchester Ship Canal, rose by 9p over the year to 315p.

After a tax charge this time of £2.1m, against a credit last time of £5.63m, earnings per share were 2.41p (8.01p). The board is recommending a final dividend of 3p, making a total for the year of 4p (9p).

The company attributed its ability to survive the recession to the sectoral diversity and geographical spread of its property portfolio and its ability to generate windfall profits from sale of dominant landholdings.

Mr John Whittaker, chairman, said: "There are now signs of improvement in the property market and it would be safe to assume the worst is now over."

At the year end shareholders' funds were up £1.52m at £303.5m and net borrowings were static at £336.1m (£335.1m). Gearing rose to 99.2 per cent, compared with 94.6 per cent.

Peel's confidence can be gauged from its voluntary cancellation of £50m of bank facilities last November and its intention to repay £75m to its consortium of bankers this November.

New facilities have recently been negotiated at £30m for up to three years and Peel is investigating taking on more fixed rate borrowings while the climate is favourable.

Property sales realised £56.83m at a profit of £3.38m, bringing the sales during the last three years to £265m in spite of recession.

Mr Whittaker said the sales had reduced debt, funded the acquisition of more of the Ship Canal and increased profits at a time when interest rates on

variable borrowings exceeded relevant rental income. Peel's Ship Canal stake is now 82 per cent, bought mainly from Mr Whittaker's private family interests.

Oversupply and weak demand in the office and industrial sectors meant fresh voids of £1.69m on unlet property more than offset new rental income of £1.26m. Mr Whittaker said total voids were "unacceptably high" at 26m, of which £1.7m is concentrated in Salford Quays, Greater Manchester's equivalent of London docklands.

Peel said there had been strong interest from leading retailers in the Trafford Centre, which it plans to build on 300 acres owned by the Ship Canal at Dupleington on the edge of Trafford Park.

Mr Whittaker said he was confident a High Court appeal by eight local authorities against planning permission for the centre would fail, as arguments about protecting existing town centre shops were a repeat of those at previous public inquiries.

## Authority pension schemes win best returns

By Norma Cohen, Investments Correspondent

LOCAL Authority Superannuation Funds, the pension schemes of local authorities, earned significantly better returns on their assets in the year to March 31 than did other pension schemes.

According to the WM Company, a performance measurement service, local authorities earned total returns on average of 24.5 per cent for that 12 month period compared with returns for the industry as a whole of 23.3 per cent.

"The difference has occurred due to the better UK equity stock selection of local authority funds," WM Company said.

Of the 20 top performing funds, 18 had better than average stock selection, while all of the bottom 20 funds had lower than average stock selection. Thus, policy or asset mix have proved less significant than a fund's performance than the manager's ability to pick stocks.

The performance represents the best annual return for local authorities since the 1985-86 fiscal year. Among the funds, larger ones with assets of £500m or more outperformed the average in UK equities.

The return of 24.5 per cent was better than in any other size band and has been a consistent feature of large funds with better returns over five and 10 years. However, the ability to outperform in UK equities is not reflected in total assets.

The WM Company noted that the level of new money coming into local authority funds has fallen to its lowest level ever, partly reflecting the declining numbers of direct local authority employees.

## Strong support for cask beers bolsters Greene King

By Roland Rudd

GREENE KING's strong advertising and promotional support for its cask beers helped increase trading profits from £25.3m to £26.8m in the year to May 2 on increased sales of £133.6m, compared with £128.6m.

However, after losses on property disposals, against profits, and a higher interest charge the pre-tax profit fell slightly from £30.3m to £20.1m.

Mr Simon Redman, chairman, said the trading performance for brewers in the south-east of England remained very difficult. He believed brands, such as Greene King IPA and Abbot Ale, should perform better as more buoyant conditions return.

Free trade business

accounted for 55 per cent of volume sales. Bad debts rose from £1.8m to £2.1m, which Mr Redman said reflected the continuing difficulties of the recession.

A breakdown of trading profits showed wholesaling contributed £23.2m (£22.8m), retailing £3.75m (£3.18m), production £3.75m (£1.98m) and wine merchants £682,000 (£567,000). Central costs were little changed at £8.57m (£8.63m).

Mr Redman said he expected Buttery's Hotels, in which the brewer has a 35 per cent interest, to break even for the year after reporting a loss in the year under review.

Earnings per share fell from 36.1p to 35.4p. The proposed final dividend however, is raised to 8.6p (8.1p) making a total payment for the year of 12.3p (11.6p).

## COMMENT

It is not impossible to take over a brewer but there is a price to be paid. It is unlikely to be one that Mr Redman is willing to pay. Notwithstanding the fall in interest rates, reducing the carrying cost of its holding in Morland, Greene King would do well to sell its stake. This would enable it to concentrate on expanding the group organically. Mr Redman has already hinted as much, although he insists that all options remain open. Abbott and IPA are strong brands, which should perform better over the next year given their strong advertising and promotional support. With forecast pre-tax profits for the year of £22m, the shares are at a prospective multiple of 13.6, which is just ahead of the market sector's average

of 12.3p (11.6p).

## Cleggs sell Anglo Irish stake

By Peter Pearce

THE 14.98 per cent Clegg family holding in Anglo Irish Bank Corporation has been sold by Mrs Jayne Wright for about £10.8m.

Mrs Wright is the half-sister of Mr John Clegg, once a director of the bank and the former managing director of Wace, the UK-based press and specialist printing group.

Mr Clegg departed Wace suddenly as the DTI investigated share dealings, conducted in the name of some of his relatives, in Parkway, a Wace acquisition.

Mr Willie McAteer, Anglo Irish finance director, said there had been "no encouragement" to Mrs Wright to sell - indeed there had been no contact with the Clegg family for 12 months.

The shares had been bought by a number of Irish, UK and US institutions.

He said that in 1984 the family viewing the bank, then known as City of Dublin Bank, as undervalued, had bought a stake of about 17 per cent. They had since subscribed for all their rights, not allowing the stake to dilute.

Mr McAteer said they had taken up their rights on 5m shares in this February's 1-for-1 issue at 46p. However, he did not know the cost of the original stake.

He added that it would not now be possible to acquire such stake.

In 1984 rules were imposed by the Central Bank of Ireland outlawing holdings of more than 10 per cent by individuals without approval.

He suggested that Mrs Wright had always been the owner of the shares and Mr Clegg was the stake's representative on the board.

## Hanson drives jump in overseas acquisitions

By Catherine Milton

THE VOLUME of British companies' overseas acquisitions more than trebled to \$9.9bn (£6.6bn) in the first half of 1993 from \$3bn in the same period last year, according to KPMG Peat Marwick, the accountants and consultants.

The increase, which comes

against the declining trend in continental Europe, was driven by Hanson's \$3.2bn agreed bid for the US company Quantum Chemical.

Mr Richard Agutter, head of mergers and acquisitions at KPMG, said Britain was one of the first countries to enter recession, along with the US and Canada. The three countries then experienced a corre-

sponding downturn in cross border M&A.

However, "in recent months each has shown some sign of recovery, although the indicators have been uncertain and have not been as consistent as we would wish for."

"The increase in acquisition activity in these countries does, however, demonstrate and add to the level of

business confidence."

US purchases were up 39 per cent to \$6.2bn (\$4.5bn) and Canadian purchases leapt to \$2bn (\$599m).

Over the same period the recession in continental Europe has contributed to a 40 per cent fall in the volume of cross-border M&A world-wide, preliminary figures from KPMG's deal watch survey

show.

Cross-border acquisitions worldwide amounted to \$25.1bn (\$42.9bn) in the first half.

French buying activity declined most sharply to \$423m (\$3.7bn). Italian purchases also fell, held back by the criminal investigations into political and business corruption, but no values were disclosed.

## Expansion at Gibbon Lyons

GIBBON LYONS, maker of printing inks and related products, finished the year ended March 31 1993 with a pre-tax profit of £1.41m, a rise of 75 per cent on the previous £806,000.

However, in the full accounts the profit will fall to £990,000 after writing off goodwill on the sale of Gibbon Marler bv. The shares rose 6p to 104p.

Mr Michael Gibbon, chairman, said the group continued to perform well in the second half, although there had been no significant improvement in trading conditions. Tight control of costs meant it could

## NEWS DIGEST

competes at reduced margins. Turnover for the year showed little change at £23.1m (£22.2m). Earnings per share worked through to 8.4p (4.8p) and the final dividend is 3p for an unchanged total of 5p.

### Diesel power helps AB Engineering

A strong recovery at its diesel power engineering division helped Associated British Engineering report a sharp increase in pre-tax profits from £35,000 to £216,000 in the 12 months to March 31.

This also marked an improvement from the half-year stage when the group declined into losses of £46,000. Sales advanced 21 per cent to £41.5m (£34.2m).

Diesel power contributed profits of £149,000 against a £12,000 loss previously. Middle East operations increased their input to £835,000 (£543,000) and marine diesel spares and service put in £381,000 (£272,000).

However catering equipment suffered an increased loss of £368,000 (£141,000).

The dividend is maintained at 0.05p on earnings per share of 0.01p (losses 0.05p).

### Stewart & Wight ahead to £372,000

Stewart & Wight, property investor, raised its pre-tax profit from £263,000 to £372,000 in the year ended March 31 1993.

Rental income improved to £419,000 (£400,000). In general, tenants have continued to keep up their rental commitments.

### Dewhurst rises but warns of slowdown

Dewhurst, maker of electrical products and control equipment, increased turnover 23 per cent and pre-tax profit 30 per cent in the half year ended March 28 1993.

However, the output of rail products was declining because of the delay of investment projects. Traditional markets remained depressed but a modest improvement was expected in full year profit over the previous £250,000.

Turnover for the period was £5.17m (£4.21m) and profit £404,000 (£310,000). Earnings came to 2.36p (1.85p) and the interim dividend is 0.66p (0.63p).

### Torex Hire cuts interim losses

Torex Hire, the USM-quoted company which hires tools and catering equipment, reduced pre-tax losses from £290,000 to £139,000 in the six months to April 30. Turnover was little changed at £1.94m, against £1.92m.

Losses per share were 0.99p (2.06p) and there is again no interim dividend. Last year's single final was 0.4p.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Total for year	Total for year
AS Engineering	0.05	Oct 1	0.05	0.05	0.05
Burtonwood Brew	3.98	Aug 20	3.75	4.68	4.45
Darby Group	nil	Oct 4	0.8	nil	2
Dewhurst	0.66	Oct 4	0.6	1.88	1.88
First Spanish	7.8	Oct 26	5.75	7.8	5.75
Gibbon Lyons	3	Oct 1	3.9	5	5
Gold Greenless	51	Oct 28	5	8.3	8.3
Greene King	8.5	Oct 25	8.1	12.3	11.9
Hawthorn	0.25	Oct 1	-	-	0.89
Microgen	2.2	Aug 20	2.2	-	7.25
Owners Abroad	1.4	Oct 29	0.98	-	3.5
Peel Holdings	3	Oct 1	2	2	3
Stewart & Wight	135	Oct 28	120	135	120

Dividends shown pence per share net except where otherwise stated. ↑ On increased capital. USM stock. \* Adjusted for share consolidation.

## CHARTER CONSOLIDATED P.L.C.

## NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

Notice is hereby given that the annual report and accounts of Charter Consolidated P.L.C. together with the auditors' report thereon for the year to 31st March, 1993, may be obtained from Barclays Registrars, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU.

Subject to approval by shareholders at the annual general meeting on 2nd August, 1993, a final dividend of 15p per share will be payable on or after 31st August, 1993 to persons presenting coupon no. 57 detached from share warrants to bearer. Coupons, which must be left four clear days for examination, may be lodged any weekday (Sundays excepted) between 10 a.m. and 3 p.m. at the Stock Exchange Services Department of Barclays Bank PLC, 168 Fenchurch Street, London, EC3P 3HP, or at Credit Lyonnais, Centre de Valence, 10714 Chemin du Thon, 26000 Valence, France.

7 Hobart Place, LONDON, SW1W 0HH 9th July, 1993

## FINANCIAL TIMES ASIA PACIFIC SURVEYS 1993

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## FT SURVEYS

## EARNINGS IN THE FT

Readers of the FT's London Share Service pages will have started to notice a capital N against the names of some companies.

The N symbol means that the version of the company's earnings used in the FT's statistical calculations now follows the "headline earnings" formula devised by a subcommittee of the Institute for Investment Management and Research (IIMR) and proposed in draft form (still subject to final review) in early March.

This formula represents a broad consensus on the "single number" that should be used for UK companies' earnings under the Accounting Standards Board's Financial Reporting Standard 3.

The IIMR headline earnings formula emphasises a company's actual activities during the reporting period, including those activities which have been with the company only for part of the period. Key features are:

- All trading profits/losses are included in the earnings number. Items which are abnormal in size or nature are included but should be flagged.
- Profits and losses on the sale of fixed assets or of businesses should be excluded. This does not apply to assets acquired for resale, such as marketable securities.
- Profits and losses arising in activities discontinued at some point in the period, or in activities acquired at some point in the period, should remain in the earnings figure. Costs of eliminating a discontinued operation, or of making an acquisition, are excluded.

Further information on the FT's treatment of earnings is available from The Manager, FT Statistics, One Southwark Bridge, London SE1 9HL.



## Microgen down and warns of year's shortfall

By Catherine Milton

SHARES IN Microgen Holdings fell 12p to 173p yesterday after the specialist computer services group reported first half pre-tax profits down 14 per cent and warned on current trading.

Mr Douglas Lee, chairman, said continuing economic uncertainties made it unlikely that trading in the second half would make up the reported shortfall. However, the core computer output microfilm (Com) business was seeing volumes stabilise.

Pre-tax profits were down from \$4.37m to \$3.76m for the period ended April 30 1993, while turnover rose to \$26.1m (\$25m).

The smaller electronic print division improved sales to \$2.73m (\$2.16m) partly on the back of higher revenue from new customised services.

Mr Lee said the group had been subject to intensified pressure on margins, particularly in the UK and Scandinavia where the recession continued.

This had been felt most strongly in the traditional Com business where reductions in revenues and profits had a significant impact on results.

The German company had "performed well", increasing

turnover and profit by about 9 per cent in D-Mark and 30 per cent in sterling terms. There was some evidence that the onset of recession in Germany would affect the Com business, but this should be offset by the growth in customised services.

Mr Lee said Microgen's planned development into a broadly-based provider of computer output management services continued.

Looking to the longer term he said the strategy was sound. Although it might take some time for this to show through in terms of progressive profit growth, strong evidence that confidence was well founded was provided by the underlying progress in revenue growth from the new services.

Since the half-year end the Scandinavian holding company had bought two computer output service businesses in Norway at a total cost of £1.76m. These will be integrated and make a first contribution in the next year.

At April 30 the net cash balance had increased to \$2.56m (\$2.48m). There was net interest received of \$77,000, compared with payments of \$57,000.

The interim dividend is maintained at 2.2p out of earnings per share down at 6.1p (7.1p).

## US side behind rise at Gold Greenlees

By Gary Mead, Marketing Correspondent

GOLD GREENLEES TROTT, the advertising and marketing services group, yesterday reported pre-tax profits of \$4.32m for the year to April 30, in line with analysts' expectations and up 6 per cent on the previous \$4.09m which was after exceptional items.

Turnover increased 18 per cent to \$275.4m (\$234.1m). Operating profits were up by 13 per cent at \$5.84m (\$5.16m) and the final dividend is 5p on capital increased by the April rights issue, making an unchanged total of 8.3p for the year.

The group benefited from the beginning of the end of the recession in the US; GGT's US agencies last year accounted for some 60 per cent of the group's profits, up by about 10 per cent on the previous year. Gross profit from US subsidiaries was up by 21 per cent in dollar terms.

The group's \$14.7m rights issue was 92.4 per cent taken up, and its joint venture with the GGT network of continental European advertising agencies last month will give it greater clout in pitching for pan-European accounts, according to Mr Mike Greenlees, GGT's chairman.

Mr Greenlees said the current year had started well for the group, with the Nationwide Building Society's £15m advertising account being one of its significant wins.

Earnings were down 5 per cent at 15.65p (16.49p), which the group said was due to an unusually low tax charge in 1992. Net profits were static at \$3.21m. The group now has a net cash balance of about \$5m.

Analysts are forecasting pre-tax profits of about \$6m for the current year.

## First Spanish net asset value falls

First Spanish Investment Trust reported net asset value of 71.5p at May 31, compared with 78.6p a year before.

Net revenue for the year to the end of May was ahead at \$559,000 (\$421,000) for earnings per share of 7.9p (5.95p).

The final proposed dividend is 7.5p, compared with 5.75p, restated for the share consolidation.

## Looking to computer technology for growth

After centuries of papermaking, Portals sees a future in electronics, reports Paul Taylor

PORTALS has been producing banknote paper since 1712 when Henri de Portal, a French refugee, set up a paper mill in Hampshire. Twelve years later the company was supplying the Bank of England with its banknote paper, a contract which it still holds today.

After the first world war the Bank of England allowed Portals to manufacture paper for other banking and trade authorities and the group won its first foreign government contract in 1921.

This century the demand for security paper has been fuelled by monetary inflation, the emergence of post-colonial independent nations and most recently the break-up of the Soviet bloc.

Security papermaking, augmented more recently by other specialist papermaking activities such as teabag manufacturing, has proved an appropriately mature niche business, delivering a steady performance. Last year the division generated just over half of Portals' £194m turnover and 70 per cent of profits.

But since 1988, when Portals acquired the Paragon electrical engineering group and a new chief executive, Mr Michael Morley along with it, the management has looked increasingly to the emerging protection and control division to provide future growth.

This relatively new division groups together a handful of environmental services, engineering and computer technology businesses. It has grown quickly over the past five years although its profit contribution has lagged, mainly because of Airoil-Flaregas, the loss-

making manufacturer of low-emission burners for the petrochemical industry which was finally sold in January.

That sale should enable Mr John Cope, a main-board director since September, to pursue the goal of turning the division, and the Portals Computer Technology businesses in particular, into Portals' "engine for growth".

Servalec, a small company based south of Sheffield, symbolises this aspiration. The company which employs 220 people, three-quarters of them engineers, provides its customers with highly sophisticated software products and fully integrated systems built around a core software package called "Scope", which runs on desktop computers and workstations.

Servalec's products "enable its customers to better control and manage their businesses", says Mr Cope, one of the company's founder shareholders.

That means not only providing them with the information tools to improve cost effectiveness and efficiency, but also enabling companies to meet the growing burden of legislative, environmental and safety requirements.

Servalec, which posted pre-tax profits of £1.96m (£1.58m) on turnover of £12.9m (£12.2m) last year, began in the late 1970s designing and building process control systems for British Steel - an industrial heritage which Mr Cope believes gives the small company a distinct advantage over some of its larger rivals which include Logica and EDS Scion.

Since then it has substantially broadened its customer base to include many blue chip



John Cope: addressing the weakness in marketing skills

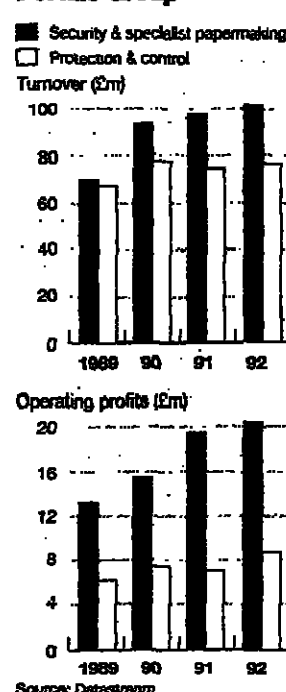
customers in the water, oil and gas, and food industries as well as those in more traditional industrial sectors.

Building integrated systems around standard computer hardware platforms, together with specialised microprocessor-based equipment supplied by two smaller sister companies - Seprol and Technol - Servalec has been particularly successful winning customers for its telemetry systems in the water industry.

All of the regional water authorities already have computer-based telemetry systems, which enable managers and supervisors to monitor and control remote sites like pumping stations or water treatment plants. However, the need to upgrade and refurbish these systems provides a continuing source of business.

More importantly in terms of growth, Servalec won a £2.8m

### Portals Group



Source: Datastream

contract last year from Anglia National Rivers Authority for a regional telemetry system which is integrated with a flood forecasting system. Other river authorities are expected to follow suit and some analysts, including Mr David McCrossan of Kleinwort Benson research, have estimated that this market alone could be worth between £50m and £100m over the next 10 years.

However Servalec's information gathering, control and analysis systems potentially have many other applications.

Under one new contract worth £3m, the company is building a "supervisory control

and data acquisition" system for the BBC which is designed to monitor automatically almost 400 transmitter sites throughout the UK.

The system contains predictive facilities to enable the BBC to anticipate technical, security and other problems at transmitter sites and take precautionary action.

Under another large contract Servalec is designing a replacement control and monitoring system which will cover all the main utility services - including the runway lights - at Heathrow airport.

Both Mr Cope and Mr Alan Gilby, Servalec's managing director, believe there is a substantial pent-up demand for systems which combine the features of traditional process control with management information systems. These can then be integrated with other computer-based systems like financial accounting and database systems to provide managers with a more comprehensive view of their business.

But by designing the system from bottom-up, rather than from top-down, Mr Cope insists Servalec can provide more effective products than many of its competitors.

However, he accepts that if Servalec has a weakness it is "in terms of our marketing skills." This, he says, is now being corrected.

Driven by recession-resistant factors like environmental and safety concerns, as well as the desire for greater efficiency, Mr Cope believes Servalec and Portals Computer Technology can deliver the kind of accelerated growth Portals is seeking to offset its maturing papermaking business.

## French closure costs put Darby £2.8m in the red

By Catherine Milton

DARBY GROUP, the specialist glass maker currently traded on the London Stock Exchange Alternative Trading Service, has moved into a loss of £2.76m in the year ended February 28 1993 as the cost of closing the French operations hit hard.

The loss compared with a profit of £285,000. No dividend is being paid (2p total last time). Losses per share were 16.65p (earnings 2.51p).

Turnover fell to £17.6m (£17.5m), including a £3.7m contribution from discontinued operations.

Closure of Darby France accounted for £2.43m of pre-tax losses. Mr Michael Darby, chairman and chief executive, said the recession in continental Europe became increasingly

severe during last year with the French market being particularly adversely affected.

He said selling prices and margins were squeezed and the group saw no improvement in industrial relations.

A further £177,000 was charged to profits to cover the costs of failing to establish a US market after a concerted effort since 1989. The group will continue exporting.

Mr Darby said continuing activities, now UK trading operations, would concentrate on manufacturing high value specialty products.

The second half was little different to the first, with very similar levels of profitability. That was encouraging, he said, since it was the first six month period for several years where there had not been a deterioration in UK business.

## Burtonwood Brewery lower with £3.5m

PRE-TAX profits dropped from \$4.62m to \$3.5m at Burtonwood Brewery in the year to March 31.

The Cheshire-based company pointed out, however, that the figures last time included property profits, and stripping

those out, the trading results were 27 per cent ahead.

Turnover rose from \$44.7m to \$50.3m and beer volumes also improved 13 per cent.

A "significant impact" was made by the first full-year contribution from the 132 houses

acquired on 25-year leases, the company said. A further 49 pubs had been acquired during the year.

Earnings per share were 13p (18.6p) and a proposed final dividend of 3.85p (3.75p) lifts the total to 4.85p (4.45p).

## Cellular Telecom late in filing accounts

By Peggy Hollinger

A COMPANY linked to family interests of Mr Clive Smith, the Midlands entrepreneur, and which shared directors with Alpine (Double Glazing), the windows company which recently collapsed, is more than two months late filing accounts.

Cellular Telecom Holdings, based at Maidenhead, retails airtime on the Vodafone and Cellnet networks. It was required by company law to have submitted audited accounts within seven months of its September 30 year-end.

However, the last filing was for the 18 months to the end of September 1991, when Cellular Telecom showed a pre-tax loss of £179,890 on sales of £11.5m.

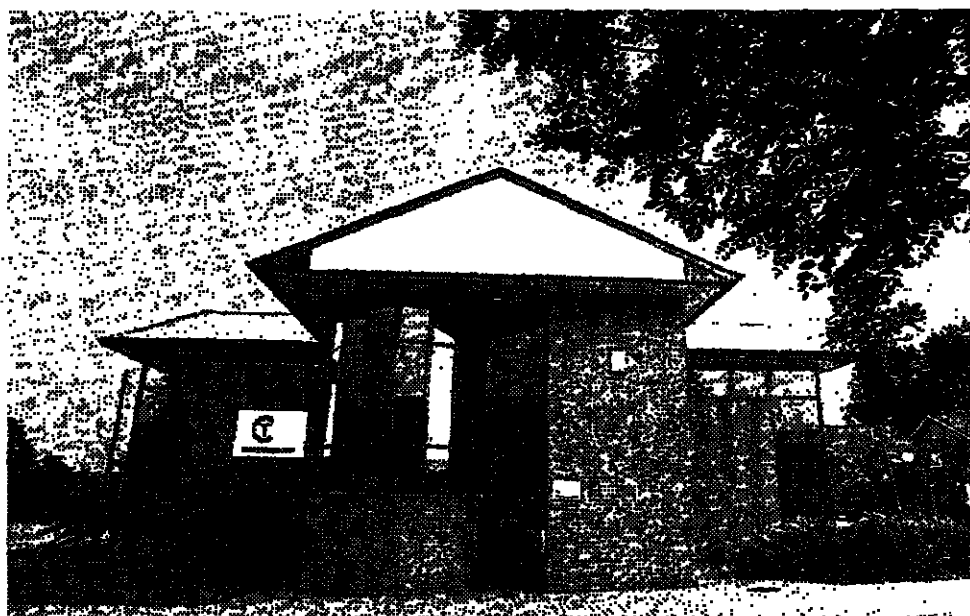
In recent weeks the Bank of Scotland has lodged a charge over the assets of the company group (sic) and liabilities (sic) (actual or contingent) owed to the bank. In Cellular Telecom's last accounts, the Royal Bank of Scotland and Midland Bank were listed as its

bankers. Mr Marc Voulters, a partner of Cellular Telecom's auditors Casson Beckman, confirmed recently that the accounts were late. He said he expected they would now be filed within the next week or so.

Cellular Telecom is more than 55 per cent owned by offshore companies, according to the 1991 accounts, with a further 23.5 per cent held in nominee accounts. Two of the offshore companies - holding a total stake of 18.78 per cent - are beneficially owned by Mr Smith's two daughters.

The company has also shared two directors with Alpine (Double Glazing) - Mr Robert Pollock, chairman of the windows company and discharged bankrupt, and Mr James Berry, Mr Pollock said at a recent Alpine creditors' meeting that the windows group had provided a letter of financial support to Cellular Telecom for just under £300,000 in 1992.

Directors of Cellular Telecom have been unavailable for com-



Monza House, the headquarters of Cellular Telecom in Maidenhead

ment. However, early last month Mr Pollock and Mr Berry resigned from the com-

pany. Mr Pollock's contract, which provided for an annual salary of £60,000, ran until

December 31 1993, after which six months notice was required for termination.

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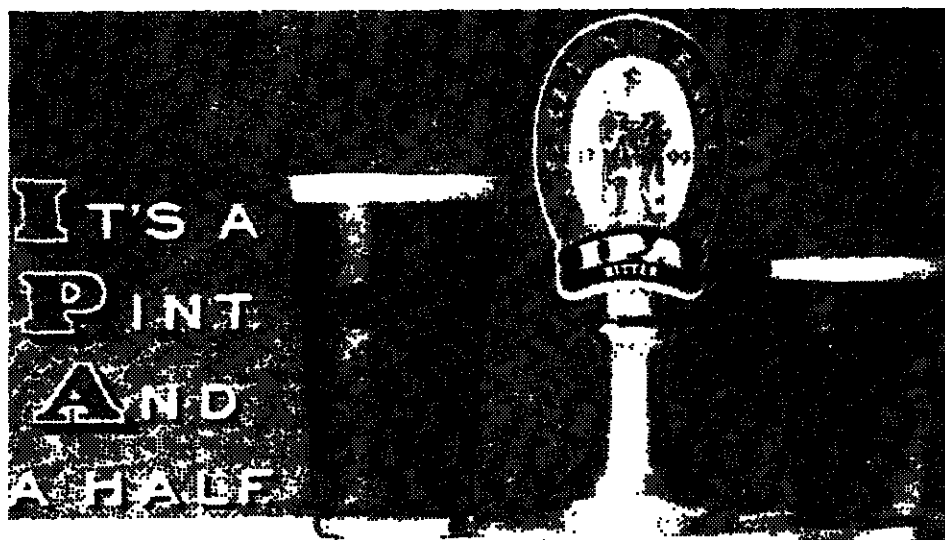
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Profit before tax	20.2	19.7	+2
	20.1	20.2	-1
Earnings per share	Pence	Pence	
Earnings per share before property disposals and exceptional item	35.4	36.1	-2
Dividend per share	35.6	34.8	+2
	12.3	11.6	+6



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## RECRUITMENT

## JOBS: How selecting people by paper qualifications can exclude those best fitted for the work

**R**ECRUITERS the world over should occasionally raise their glass to the memory of Heinrich Weber, saying "there but for the grace of God..."

While Weber never made much of a name in his chosen field of science, he is notable for a historic achievement. As head of the physics department at the Eidgenössische Technische Hochschule at Zurich in 1900, he took the lead in ensuring that of all his departing students who aspired to a full-time academic appointment, only one had his every application rejected.

That student was called Albert Einstein. What distinguishes Weber from today's recruiters, of course, is not that he turned down an extremely able candidate. The present lot probably do likewise time and again. The difference is just that, in their case, the world rarely if ever comes to hear of it. And one of the reasons is that young people aren't even allowed to start in most types of well regarded work unless they have a certificate testifying to success in academic examinations.

More and more the minimum stipulation for entry is that they must be graduates, which means the case regardless of whether

graduate unemployment. While the possession of a degree might not be enough to win desirable jobs on offer, anybody who lacked one would simply never be considered.

Accordingly, most large employers nowadays would themselves turn down the 21-year-old Einstein. Quite apart from the fact that he studied at a technical college as opposed to a pukka university, what he emerged with was not a degree, but a non-graduate teacher's qualification.

The explanation for such daftness no doubt partly lies in the typically defensive attitude of company recruiters, which is probably the result of personnel managers' rarely having much political clout in their outfit. Although they draw up the shortlists of candidates, which one to appoint is usually decided by the boss the person will directly work for. Hence when recruits turn out well, the deciding bosses are apt to claim the credit.

As they don't seem nearly as keen to take the blame when appointments go wrong. Instead,

it gets saddled on the recruitment staff, who could well end up in the dole queue unless they have a good excuse handy. Being aware that every appointment is a risk, and knowing there are few better excuses than being able to point to a failed recruit's impressive paper qualifications, they tend to exclude from their shortlists any contender without conventionally approved certificates.

But, to the job's column's mind, a deeper reason for the daftness is widespread blindness, and seemingly not solely in Britain, to the distinction I wrote about two weeks ago. It is the distinction between the sort of knowledge required for success in academic exams on the one hand, and the type needed to do skilled work on the other.

As some of you present today may have been missing from the congregation a fortnight back, I had better once again summarise the difference between the two varieties of knowledge.

The exam-passing sort consists of two main elements. The first is factual-type knowledge: knowing

that something is so. The other is scientific-style explanations of certain phenomena: knowing *why* they are so. Both of them might be lumped together as knowing *about* the topic in question.

The ability to do skilled work, however, depends decisively on knowing *how* - which I contend is not the same thing at all. True, not everybody agrees with me, as protesters from a dozen or so readers show. Although only one goes as far as to call the distinction "casuistic nonsense", most of them think that it does not apply to the type of skilled work which they consider most important to humanity: the type centrally dependent on the use of the mind.

In their view, such work is done by a two-stage process. First *know-what* and *know-why* of the sort developed by exam-focused education are used to think out what needs to be done, drawing up a step-by-step intellectual plan of the action needed. Stage two is to carry out the plan in practice.

Well, up to a point. I wouldn't deny that some forms of mentally

centred work can be done in that way. No doubt they include aspects of the occupations with which some of the protesters identify themselves: the law, financial management, and in one instance corporate strategy.

But I feel sure that the same clearly does not apply in the case of most kinds of such work, and especially not those requiring innovative talents. Moreover, besides being untrue of the bulk of skilled jobs in industry and commerce, it does not apply to top-rank academic research work.

As evidence, I would cite the responses of some hundreds of expert people I have questioned over the years on how they do their job. As well as assorted managers and specialist staff in business, they include academic researchers ranging across varied sciences, engineering, economics, psychology and - yea - even unto philosophy.

With no more than a handful of exceptions, they denied they worked by first intellectually planning what they were going to do, and then acting in line with

the mental blue-print. Their actual ways of operating were far less clear-cut.

Their typical first explanation was simply: "I do it by feel". Even after reflecting, most could say nothing clearer than that the thinking involved in their job is somehow embedded in the doing, and cannot be separated from it.

Far from being classifiable neatly into *know-what* and *know-why*, their skill depended on knowing something-else-besides, an intuitive faculty they could often express only by invoking the senses - an "eye" for this, a "nose" for that, a "feel" for that.

What is abundantly clear, however, is that *know-how* differs from *know-what*. And oddly enough, recalling the example of Einstein, the contrast was best depicted by a physicist, John Adkins of Cambridge University.

Just as the bachelor-level degrees based on *know-what* and *know-why* are no longer enough to win a desirable job, he thinks, they aren't a sufficient grounding for academic research work in the subject concerned. Even of

the people so good at learning about physics as to gain first-class honours, for instance, only a minority go on to do physics with any significant result.

By the reverse token, does he think there could be people with the talent to do physics, but short on ability to learn about it?

"I'd certainly say so. The things that are needed to get a good degree are not the same things that are needed for success in research. A good memory is less important, for example, whereas the patience to perform repetitive tasks with vigilance and fine accuracy is much more so. First-class honours graduates often find them too boring to bear, but they are essential to preparing the mind for research."

There seems no reason, he adds, why people should be unable to become physicists by starting with an apprenticeship in such routine procedures, and acquiring the necessary *know-how* about as they go along. The only trouble, of course, is that such talents will never have the chance to be developed as long as educational conventions insist that exam-passing, no matter how inessential, must come first.

Michael Dixon

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Zola Ide or Pascale Butcher or  
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confidence to:  
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London EC4V 6AL.  
Tel: (071) 593 0073  
Fax: (071) 353 3908.

A unique opportunity has arisen for a seasoned credit/risk professional to join a high profile management team committed to ensuring the continued European success of this pioneering US-based finance company.

An all encompassing role, you will be responsible for the effective management and control of all aspects of the credit function within this pan-European financing operation. This includes the evaluation of risk exposure, agency collection activity and the forging of effective relationships with clients in all European countries.

The successful candidate will be able to satisfy the following criteria:

- At least three years credit/risk management experience within a first class financial institution (consumer durable retailing exposure preferred).
- Ability to service a multicultural client base (European language distinct advantage).
- Commercial awareness, combined with superb communication skills.
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This key role offers a long term career to an ambitious candidate keen to take on a high level of responsibility. Financial rewards are excellent.

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## Compliance and Legal Issues

## A new position offering a Board level appointment

Luxembourg

Our client is one of the foremost retail financial services Groups with impeccable parentage and a total commitment to expansion in Continental Europe. As a result of continued growth throughout the area and the increasing complexity of regulations in the different markets this new appointment is required as a centre of expertise (and excellence) in all legal and compliance matters.

Ideal candidates, probably in their mid-thirties, will be graduates with a professional legal qualification and, essentially, financial sector experience in the field of compliance. Underlining the wholly European nature of the operation an understanding of legal and compliance issues throughout the region would provoke considerable interest. Continuing that theme, fluency in English, French and German would be paramount; the first two are crucial.

This high profile role is likely, initially, to be at Manager level although we may be persuaded otherwise (but only by candidates of the highest calibre). In any event we are only interested in those people who can ultimately take their place on the Board. The timing will be reliant on demonstrable quality.

The rewards in terms of salary and benefits in addition to promotional prospects are unlikely to disappoint the best.

Please send full career details quoting Reference No. A1020 to Malcolm Lawson at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1RF, or alternatively, telephone 071-287 7007 during the working day or 0323 485580 in the evenings.



Codd Johnson Harris

## SECRETARY GENERAL

Salary £70,000-£80,000



The London based URANIUM INSTITUTE, the major international industrial association concerned with the production of electrical energy from nuclear fuel, is seeking a Secretary General. Founded in 1975, the Institute has 78 corporate members from 20 countries worldwide.

The Secretary General must function effectively in an international environment, both as a chief executive, and in directing a small professional staff in support of the Institute's working committees. Strong intellectual qualities, management ability, presentational skills, knowledge of energy matters, and excellence of spoken and written English will be sought. The successful candidate is likely to be in his or her mid-forties to early fifties, with a track record of demonstrated achievement.

Applications, accompanied by a curriculum vitae, should reach the Chairman of the Selection Committee, (F), The Uranium Institute, 12th Floor, Bowater House, 68 Knightsbridge, London SW1X 7LT by 15 August 1993. Further details may be obtained the same way.

## Top quartile package

## Blue-Chip Investment Management Group

City

## Fund Manager : Bonds and Currencies

Rare position for a young, intelligent and ambitious fixed-interest Fund Manager to join a small, close-knit team within the fixed-interest division responsible for running £1.5 billion of portfolios targeted against short maturity benchmarks. The firm is one of the premier international asset management groups and services a wide range of institutional, corporate and retail clients. The fixed-interest division is growing rapidly and has a history of strong investment performance. There are excellent prospects for career development.

- Day-to-day portfolio management responsibility, investing in a range of fixed-interest securities, currencies and cash with the objective of outperforming agreed short maturity benchmarks.
- High calibre graduate with a minimum of five years' experience in a blue-chip investment firm and at least two years "hands-on" money management. Enthusiastic interest in markets and an appetite for risk-taking.
- Demonstrable technical knowledge of fixed-interest and currency products. Proven history of successful portfolio management and the ability to contribute to strategic decisions on short term interest rate and currency movements.
- Handling client liaison, reporting on portfolio performance and assisting the firm's marketing effort.
- Working in a small team and contributing to the firm's strategic research on short term interest rate and currency movements.
- Sound communication skills with the stature to liaise with clients and senior management of the firm. Confidence to put forward and defend an investment strategy.

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## INTERNATIONAL INVESTMENT

## ASSET ALLOCATION/RISK MANAGEMENT

Opportunity for fund manager, economist or global strategist to specialise in asset allocation and risk management.

The company is one of the larger institutional investors in London, managing a diverse range of funds including pensions, life, unit trusts and insurances.

This position carries responsibility for advising the company's senior investment management on asset allocation strategy. This will involve the collation and interpretation of forecasts from external economists and strategists and use of computerised models to quantify investment returns implied by the forecasts. You will also scrutinise portfolio construction to assess consistency with investment policy and monitor international economic activity between quarterly investment policy meetings to identify and report on events of economic significance.

To be a candidate, you should have a university degree in economics, or in which economics is the major component. You must also have experience in econometrics or in the use of computerised tools for asset allocation, preferably Barra. You should have at least 5 years professional experience relevant to asset allocation through working as an economist, fund manager or global strategist.

This is a manager level appointment. It carries a fully competitive salary and benefits package, and the opportunity to be a member of a successful and well established British company. To apply, please write with full CV to: John Sears, John Sears and Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Tel: 071-222 7733/Fax: 071-222 3445.

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SAMUEL MONTAGU

# CORPORATE FINANCE EXECUTIVES

CITY

AGE 23-27

Samuel Montagu is part of the Investment Banking arm of the HSBC Group, one of the ten largest and most strongly capitalised financial services organisations in the world. The Corporate Finance department has an unrivalled reputation for its creative approach to financial opportunities. This ability is derived from the experience of a highly professional team.

The department offers advice to a wide range of companies throughout the UK and internationally. With the Group's substantial resources, Samuel Montagu has the capacity to

underwrite and finance transactions of all sizes.

This company wishes to recruit a small number of high calibre executives. The successful candidate will:-

- be a recently qualified accountant or solicitor from a large professional practice, or a graduate with up to two years' corporate finance experience in another leading city institution
- possess the necessary commitment and drive to succeed within this team based environment

• demonstrate an informed interest regarding recent major developments within the UK Corporate Finance Market

In return, a highly attractive package is on offer and promotion opportunities will only be limited by the successful candidates' level of achievement.

Interested applicants should write to Stephen Grant or Simon Hankey (Legal Division), fax 071-915 8714, enclosing a detailed CV at Robert Walters Associates, 25 Bedford Street, London WC2B 9HF.

ROBERT WALTERS ASSOCIATES

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## GROUP LEGAL MANAGER THE JARDINE MATHESON GROUP

HONG KONG

c.£100,000 + benefits

Due to internal promotion, for this challenging role we invite applications from admitted Solicitors, in their mid-30s, with a minimum of 8 years' post-admission experience of international commercial transactions for substantial listed companies; 3 years of this experience should have been as a senior in-house lawyer within a major multi-national group. Reporting to the Group's General Counsel, the successful candidate will head and supervise an experienced team of seven qualified staff, including specialists in corporate, property, securities and intellectual property law, who provide legal, taxation and strategic advice to the group's 6 listed companies and c.200 international and diversified subsidiaries. There will be direct responsibility for handling and advising on complex global transactions, and, inter alia, for ensuring the legal department is consulted from the outset on all potential problem areas within the group and for planning and managing the department's resources and budget. This level and range of work clearly calls for exceptional communication, management and negotiating skills, commercial judgement and the ability to liaise at all levels within and outside this international group during a period of expansion and development. Initial remuneration package is likely to be equivalent to c.£100,000 by way of high basic salary and bonus (tax at 15%) + furnished accommodation, free family medical cover, annual leave with passages, plus children's education and travel allowances. For this appointment, we are keen to hear from candidates, in strict confidence either by telephone on 071-588 3114 or by letter, under reference GLM 229/FT, to the Managing Director, ALPS.

## QUANTITATIVE ANALYST

This is a career opportunity within a leading City Fund Managers (500 staff).

They require a graduate with 12-18 months analyst experience in an Investment Management or Stockbroking environment.

Salary 22K-27K + Bonus.

Tel: 071 929 1281  
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## REGIONAL DIRECTOR of INFORMATION TECHNOLOGY Regional Newspaper Industry South West England

Age: Up to 40

Salary: c £35k + Bonus + Car

A graduate with a minimum of 5 years experience of managing IT operations and/or projects is sought to assist the managing directors of our Oxford and Swindon divisions and the Group Systems Co-ordinator to meet the IT challenges facing the newspaper industry. The combined turnover of the two divisions, which publish the Bath Evening Chronicle, the Swindon Evening Advertiser and the Oxford Mail, as well as The Oxford Times and other leading weekly titles, is £30m.

The successful candidate will possess the capacity to work and communicate at both strategic level with non technical managers and detailed technical levels. A good working knowledge of key operating systems, networks, databases, publishing software packages and of advances in the telecommunications industry are essential. A sound knowledge of newspaper systems and procedures would be highly advantageous but not essential.

Applications to:

Nicholas Herbert  
Deputy Chief Executive  
Westminster Press Limited  
Newspaper House  
8/16 Great New Street  
London, EC4P 4EP

## Lombard Odier & Cie

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For our investment advisory service for the Swiss market, we are looking for an

### Experienced Adviser

with good reasoning and communication skills.

The successful candidate must:

- Have a good knowledge of the Swiss equity market and financial analysis,
- Be experienced in negotiations with English-speaking institutional clients,
- Be a university graduate or equivalent,
- Have a good knowledge of French and/or German.

We offer:

- An excellent career opportunity in a rapidly growing unit and a chance to develop a highly professional clientele.
- A Geneva-based post requiring frequent travel.
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Handwritten applications, accompanied with resume, photograph and copies of certificates should be addressed to the Head of Personnel. They will be held in the strictest confidence.

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Gibraltar - New York - Montreal - Hamilton - Tokyo

## BANKING AND CAPITAL MARKETS

The City's oldest merchant banking business, Baring Brothers & Co., Limited, wishes to recruit an executive for its Banking and Capital Markets department, which is responsible for arranging debt finance in the banking and capital markets for a broad range of corporate borrowers.

With two to three years' directly relevant experience, you should be able to demonstrate enthusiasm, imagination and impressive communication skills. A graduate, likely to be aged 23-26, you should also possess a high degree of numeracy.

Salary will be negotiable according to experience and the package includes a performance-related bonus and other benefits, including mortgage subsidy, and is commensurate with a leading merchant bank.

Applicants should write, enclosing a curriculum vitae and details of current remuneration package to:

Sheila Milbank, Assistant Director, Personnel, Baring Brothers & Co., Limited, 8 Bishopsgate, London EC2N 4AE.



## Opportunities with Deutsche Bank

Deutsche Bank AG is seeking to appoint a senior international equity origination officer to be based in Frankfurt. The successful candidate will head a marketing and execution team and will report directly to the Head of the Euro-Equity Group. This appointment is part of the global expansion of Deutsche Bank's Euro-Equity Group. Fluent English and German are essential.

Applicants should be graduates and should have a postgraduate legal or business qualification. The successful candidate should have practical experience of the primary equity markets and should be conversant with the legal and regulatory aspects of the new-issue business. Company analysis and valuation techniques as well as familiarity with the international capital markets are key requirements for this post.

## Equity Origination

Deutsche Bank Frankfurt

We shall offer the appointee a competitive salary and an attractive benefits package. Within a successful and growing department this post offers excellent prospects for career progression.

Please apply with full details to Ms. Ulrike Berges-Baazouli,

Personnel (Head Office), Taunusanlage 12, 60262 Frankfurt am Main, or call Mr. Rudolf Rhein, Head of our Euro-Equity Group, Frankfurt (69)910-34820.

Let's talk about it!

Deutsche Bank



## SENIOR VICE PRESIDENT PRODUCTION, ENGINEERING AND MANUFACTURING

We seek a senior level hands on executive to manage engineering and manufacturing operations for large metal products which are custom and semi-custom. The successful candidate must create significant efficiency and make an immediate impact on the organization without adding additional overhead. Responsibilities are international including the UK, Eastern US, Canada and Wales.

This is a new position responsible for all engineering and manufacturing operations. You must have a proven track record in a multi-plant, international setting in a highly competitive capital equipment manufacturing environment with a very hands on style. This is a very global organization and this subsidiary has sales of approximately \$60MM. This is a wholly owned subsidiary of a US publicly held company.

Must be able to provide innovative technical solutions but able to manage costs and procedures carefully. The products are gas flow control equipment sold to electric utilities, and gas turbine installations.

Ideal candidates will possess an undergraduate degree in mechanical engineering and an advanced engineering degree or MBA is a plus. A minimum of 15 years of engineering and manufacturing experience required. Must be willing to travel up to 50%. This is not a desk job and requires leadership, innovation and a total commitment to achieve.

We offer competitive compensation package including base salary, performance bonus based upon quantifiable targets and possible stock options. This is an immediate need with great potential.

This position may be based in the Northeastern US or the UK, depending upon need and your current location. An equal amount of time will need to be spent in both locations.

Please send detailed resume and salary history to our executive search consultants.

Write Box B1572,  
Financial Times, One Southwark Bridge, London SE1 9HL

## Management Consultant

IF Consulting is a leading international Marketing Channel Strategy consulting firm. We are seeking an experienced management consultant who can demonstrate an outstanding record of growth and achievement, and a desire to take on increased consulting management responsibilities.

Your work experience will include consulting to Blue-chip companies in the UK and abroad. You will also have experience in the management of small consulting teams. You are likely to have a background in industries such as:

- Computers • Office Products • Building Products
- Automotive • Retail • FMCG

You will have an Honours degree in economics, marketing, commerce, law, engineering or a similar analytical discipline which may already be augmented with an M.B.A.

Your written and verbal expression must be outstanding and you must have competent spreadsheet and financial skills.

If you fit our requirements and have the integrity, drive and interpersonal skills to succeed in a vigorous firm, send your written application to David Archer, Managing Director.

IF Consulting  
James House, 1 Babem Street  
St. James's, London SW1Y 6ED  
Telephone: 44-71-925-2616  
Facsimile: 44-71-925-2636

## OTC BOND OPTION BROKER

Leading City Broking House with expanding OTC operations requires an additional OTC Bond Option Broker.

Applicants must be fluent in French and have a minimum of 18 months experience in either Cash Bonds or Repo.

Preferred age 25 plus. Salary negotiable.

Apply by sending a curriculum vitae to  
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## DIRECTOR CAF LOANS ASSISTANCE SERVICE

The voluntary sector has an annual turnover of more than £15 billion and yet the need for new resources has never been greater. The Charities Aid Foundation is actively developing ways in which this problem can be addressed.

As a charity, CAF is a unique organisation which provides financial services and innovative strategic advice to both voluntary organisations and donors.

We are now seeking a Director for the CAF Loans Assistance Service.

The post demands someone with several years experience of the finances and needs of the voluntary sector, at a senior level, as well as a working knowledge of lending in the UK Banking sector, to establish and manage an advisory unit to assist the voluntary sector to obtain commercial loans. Previous experience of business/project development would also be desirable. The position is likely to be based in central London or Tonbridge.

This is an exciting new development, potentially of great significance, and the appointment will be critical to its success. Applicants must be both innovative and highly self-motivated, as well as having excellent written and verbal communication skills.

Salary negotiable, good benefits package available.

Please write for further information, enclosing c.v. to:

Personnel Department,  
Charities Aid Foundation,  
46 Pembury Road,  
Tonbridge,  
Kent TN9 2JD

Closing date for applications: 16th July 1993

The Financial Times is the only newspaper to carry the results of the Institute of Actuaries exams - and therefore THE place to recruit newly-qualifieds.

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## U.K. Equity Strategist

As one of the predominant and most successful securities houses in London, our client is renowned for the quality of their research. They wish to expand their existing UK equity strategy team through the recruitment of an additional specialist.

The successful applicant will currently be working within a financial institution, possibly a fund management house. A working knowledge of the UK equity market is essential, together with an understanding of company balance sheets and general accounting procedures. Experience of working with - and developing - a database of company statistics would be a great advantage. Additional requirements are good analytical skills, self-motivation and a dynamic but thorough approach to work.

The strategist will be involved in researching and analysing the UK equity market and developing new ideas for the strategic process. The job will call for close liaison with the sales and sector analyst teams, and will involve the provision of contributions to publications and regular presentations both in-house and externally. There will be particular involvement in redefining and further developing the existing company database.

Please contact Clare Kearns, who will treat all enquiries in confidence.



### Advantage Recruitment

City Address: 2 London Wall Buildings, London EC2M 5PP  
Telephone: Direct Line 0732 743058 Messages 071 628 4200

## DEPUTY INVESTMENT MANAGER

Large Pension Fund Covent Garden base

The GEC Plan, the pension scheme for the GEC Group of companies, wishes to appoint a Deputy Investment Manager. Assets of the Plan now total £3¼ billion of which £2 billion is managed in-house. There are supervisory duties in respect of the external managers, mainly of overseas securities, and candidates will be aware of current regulatory requirements.

Candidates must have a record of successful investment management at a senior level. Experience of management of UK equity portfolios is essential and of BGS and UK property desirable. We expect that the successful applicant will be a graduate with an appropriate professional qualification.

A competitive salary and benefits package will be offered and, as the present manager is due to retire within three years, promotion prospects are excellent.

Applications including a full Curriculum Vitae and salary details should be sent to:

Mr P Olney, Investment Manager, Stanhope Pension Trust Ltd, Kemble House, Kemble Street, London WC2B 4AJ.



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Salary c.£40,000 + Bonus + Benefits

We represent an international brokerage firm which has seen significant growth in its size and business.

On behalf of this organisation we are currently seeking a high calibre compliance officer.

The successful candidate will have proven knowledge of the UK regulatory environment. Exposure to other international regulatory regimes would be an advantage. A strong personality together with the ability to interact at senior management level is essential.

This is an outstanding opportunity to join an expanding organisation where a major contribution to its future development can be made.

For a confidential discussion please contact Tim Sheffield or Nigel Haworth. Telephone: 071-236 2400/Fax: 071-236 0316 or apply in writing to Sheffield-Haworth Limited, Prince Rupert House, 64 Queen Street, London EC4R 1AD.

### SHEFFIELD-HAWORTH

Consultants in Search and Selection

## EQUITY ANALYST TO COVER TURKISH MARKET

Carnegie International Ltd is looking for an equity analyst to assist in covering the Turkish market. Applicants should:

- have experience working in the Turkish financial sector;
- be fluent speakers of both English and Turkish, and preferably Turkish nationals;
- have a good primary degree, and possibly a postgraduate qualification;
- preferably have a solid grounding, probably to degree level, in accountancy or finance. In any case applicants should feel entirely comfortable working with numbers, and a highly IT-orientated environment;
- be between 22 and 30 years of age;
- be unafraid of long hours and hard work!

Interested parties should send CV and covering letter to:

Mr Niels Aalen  
Carnegie International Ltd  
Carthusian Court  
12 Carthusian Street  
London EC1M 6EB

## TRAINING CONSULTANT FX, TREASURY & CAPITAL MARKETS SALARY NEGOTIABLE

Chisholm Roth & Company specialise in the delivery of highly structured technical training programmes for traders, risk managers and sales people in the securities industry. Most of our training involves the use of advanced computer simulations and derivatives valuation models.

To help us service our expanding business in the UK and abroad, we are seeking an experienced Training Consultant to join our small team.

This is a high-profile position, requiring outstanding communication skills as well as technical competency. The successful applicant will have a proven track record in our training field and probably some market experience as well. We will offer an attractive remuneration package and excellent career prospects to the right candidate.

Please send your CV and a brief sample of your written work, or course notes to:

Carolyn Locher,  
Chisholm Roth & Company, Ltd,  
138 Tachbrook Street,  
London SW1V 2ND

## CHISHOLM-ROTH

## SALES AND MARKETING MANAGER for METALS & MINERALS RESEARCH SERVICES LTD

This new position is being created at MMRS to spearhead our ambitious business expansion plan.

We are looking for an entrepreneur with a University degree or similar level qualifications. His/her business experience will already have included the metals and mining industries; and/or relevant investment banking and research; and/or relevant trade publications. Ideally, he/she will be 30-35, be able to speak Spanish, be computer literate, and have knowledge of the international aluminium industry.

He/she must be outgoing, a good mixer, and be willing to travel overseas. He/she will be required to relocate to or near Bath. Competitive remuneration will include a significant incentive package.

Please write with CV to Kelsey van Musschenbroek, Chairman, MMRS, 2-4 Henry Street, Bath, Avon BA1 1JT

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Fax: 010 4122 361 46 75

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Telefon: 049-9331-5814 Fax: 049-9331-4144

## NON-DOLLAR GOVERNMENTS TRADER

A top US investment bank is looking for a young professional to strengthen its non-dollar government trading team.

A minimum of one years trading experience within a non-\$ fixed income department is essential. Candidates should be of graduate calibre, capable of working well in a challenging and pressurised environment. Languages would be useful.

Applications should be sent to:

Box B1575, Financial Times,  
One Southwark Bridge, London SE1 9HL

## EXECUTIVE RECRUITMENT

Due to our continuous growth and long-term expansion plans, we are looking for experienced consultants with a good track record and who can demonstrate a high level of dedication and commitment to success.

We are particularly interested in people covering the following markets:

- \* FUND MANAGEMENT \* EQUITIES (Sales and Trading)
- \* TREASURY \* CORPORATE FINANCE \*

Although preference will be given to applicants with financial recruitment experience, we are also willing to consider applications from people involved in any of the above areas but would like a change of career.

For further details please call Andrew Stone in strict confidence on 071-377 6488, or send a CV to Cambridge Appointments, 237 Shaftesbury High Street, London E1 6PJ, Fax: 071-377 0887.

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22 Suffolk Street, Birmingham B1 1LS. Tel: 021-641 2924 (24hr) Fax: 021-643 4272

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Please reply to Box B1573

Financial Times, One Southwark Bridge, London SE1 9HL

## INVESTORS CHRONICLE

### INVESTMENT STRATEGIST

Working as part of a two person team, you would be required to cover all aspects of investment markets - equities, bonds, and currencies. The challenge is to develop investment strategies and explain them accurately and concisely to readers, who are not themselves experts. Knowledge of financial markets a requirement; enthusiasm essential.

Please reply with CV to:

The Editor  
Investors Chronicle  
Greystoke Place  
Petter Lane  
London EC4A 1ND

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## INVESTMENT MANAGEMENT DEVELOPMENT CAPITAL

City  
Competitive remuneration

Our client is a leading UK investment management company with development capital funds under management in excess of £400 million. Due to substantial growth, it is currently seeking a commercially-minded executive to join its successful and highly experienced development capital team.

The role will involve working closely with the team on transactions and identifying and generating new investment opportunities. The ability to originate and complete transactions in a competitive environment will be of prime importance to the candidate's ultimate success.

The ideal candidate will be a graduate, aged 30-40, with broad commercial and financial experience. Experience of financial modelling and investment in private companies would be a distinct advantage, as would strong inter-personal skills and effective selling and negotiating skills.

Candidates are likely to be qualified accountants or MBAs, with experience in strategic consultancy, corporate finance or investigations.

Interested candidates with the relevant experience should send curriculum vitae, in strictest confidence, to Carol Jardine, Managing Director, Whitney Selection, 17 Buckingham Gate, London SW1E 6LB, quoting reference WS/14/1.



## WHITNEY SELECTION

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We have an opportunity on our London Spot Desk for a Trader quoting Australian Dollars. Ideally you will be a graduate, and should have at least two years' experience quoting Australian Dollars.

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Our World Currency desk trades across a broad range of currencies. We are looking for a graduate with two years' experience to join this team. Your experience will have been gained in either structured finance or the financial markets of Latin America, Eastern Europe, Africa or Southeast Asia.

Both positions carry extremely competitive salaries, together with excellent benefits packages.

To apply, please write, enclosing your CV and salary details to Corinne Long, Human Resources Manager, Citibank, 335 Strand, London WC2R 1HB.



We are an equal opportunities employer.

## Portfolio Administration

Rapidly growing independent British operation of a major US fund management group, requires an additional Portfolio Administrator to join its international administration team. Candidates should be in their mid-twenties, articulate, numerate, professional and computer literate. Only those with at least three years experience of investment management need apply. Preference will be given to candidates with a good understanding of technology and financial markets. A financial or business related qualification (preferably a degree) together with relevant experience of investment research is required. Please apply in writing, enclosing your curriculum vitae to:

Personnel Department  
Delaware International Advisers Ltd  
Veritas House, 3rd Floor  
125 Finsbury Pavement  
London EC2A 1NQ

DELAWARE  
INTERNATIONAL  
ADVISERS, LTD.



## Major Pension Fund - Global Fixed Interest

## INVESTMENT ANALYST

Central London

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## ACCOUNTANCY COLUMN

## Broad-brush approach for a truer picture

Andrew Jack on the final version of the ASB's operating and financial review formula

ACCOUNTANCY IS not often compared with painting, but David Tweedie is in an expansive mood as he unveils the latest document from the Accounting Standards Board.

"We've said that this is a broad canvass," says Tweedie, chairman of the ASB, referring to conversations held in recent months with companies. "Now you paint away. We're keen that managements say what they like."

The final version of the operating and financial review (OFR), released yesterday, extends the paint brushes and palette expectantly towards British companies in the hope that they will use them constructively and creatively.

The OFR is loosely based on the management discussion and analysis (MD & A) with which US companies' accounts must comply. More specifically, the ASB sees its own version as an attempt to emulate what it believes is existing best practice among British companies but also believes it to be far less legalistic than its trans-Atlantic counterpart.

The aim is to describe corporate performance, with analysis and a balance of good and bad while providing some element of a projection of the business into the future. Like most good artistic work, the OFR has been months in the making. The previous discussion draft was produced in April last year. Since then, the ASB has been busily attempting to build consensus around its contents.

The delay was partly the result of careful discussions with bodies such

as the 100 Group of leading finance directors, the Association of British Insurers, the National Association of Pension Funds and the Institute of Investment Management and Research.

The 15-page statement is unusual in many respects differing from the normal accounting standards document. First, it is far more comprehensible to the lay reader than most of its predecessors. Technical words crop up far less frequently.

That is to be expected, since the aim is to provide guidance which will lead to equally non-technical reports from companies. The OFR is intended to appeal to less knowledgeable readers, at a time when the accounts themselves are becoming more and more complex.

"We're looking for words, not for detailed numbers," says Simon Peerless, the ASB's project director for the OFR. Adds Tweedie: "I suspect this is the thing that private shareholders will read. It will also be useful for analysts."

He points out that while many company directors are complaining that FRS 3, the new standard on the profit and loss account, does not provide a fair portrayal of their performance, the OFR will give them the chance to describe their company's position in the way they want.

The statement will provide much of the information that interests analysts too, which may be a necessary outlet at a time when informal City briefings are coming under attack by the Stock Exchange because of the risk of passing on inside information. It may, as a result, threaten analysts'

position.

It will also provide a convenient ground in which companies can describe the state of their internal controls and whether they believe they are "going concerns" as required by the Cadbury committee on corporate governance.

A second difference from normal accounting standards is that the OFR is not prescriptive. Unlike most ASB documents, it does not attempt to pounce on ambiguity in existing

**The aim is to describe corporate performance, with analysis and a balance of good and bad while providing some element of projection of the business into the future**

rules; nor, unlike other recent publications, does it even include examples to indicate the intention or the spirit rather than the letter of the standards-setters.

"We wanted to let many flowers bloom," says Tweedie, extending the metaphor. "We felt that if we provided too much explanation it would kill experimentation. This is not mandatory. We would rather have a much more free-flowing document."

Equally, unlike other standards there is no deadline for compliance. Tweedie hopes the OFR is out in time for some financial year-ends in the

autumn, and certainly for many more for the start of next year.

That is partly explained by a third difference: the OFR is outside the ASB's formal remit, which is to guide those areas within the statutory accounts at the back of annual reports. "If it is a standard rather than a statement then we have got to have a locus to do it," says Tweedie.

That raises several difficulties. Most important is how far companies will comply, without the pressure of standards and the threat of the Financial Reporting Review Panel. There is not even the requirement for scrutiny of the statement by the auditors - unless there are any grave contradictions with the financial information in the accounts.

All that exists is an unusual endorsement at the start of the OFR: a "commendation" from the 100 Group, the Financial Reporting Council and the Stock Exchange "in the interests of good financial reporting".

Tweedie argues that peer pressure will gradually persuade companies to comply, dragging the more recalcitrant executives into line with their more open, loquacious rivals.

He points out that about two-thirds of FTSE-100 companies already provide some form of operating review in their annual reports, and cites examples of existing good practice such as from Shell.

Some companies are likely to grumble that even if a picture is worth a thousand words, when it comes to the OFR it is only a complement for a few of the many numbers in the accounts. They will be concerned about the time and cost in producing lengthy

statements to describe their performance.

But Tweedie argues that most companies should already know most of the information they will be asked to provide and that the length of the typical OFR might only be 10-12 pages even for the most complex businesses.

More significant, there will be concern over confidentiality. Smaller companies and those with a single product are likely to feel particularly vulnerable to providing information that might provide too much sensitive detail to their competitors.

The ASB provides a let-out: that they should say when they exclude this information for this reason. It also suggests that they highlight any changes in expenditure on particular items, rather than providing any specific, absolute numbers.

Nigel Stapleton, finance director of Reed Elsevier, and chairman of the technical committee of the 100 Group, says: "I think the power of best practice will be a very potent force and people will want to be seen complying."

But how likely is it that companies - especially those which have something to hide - will provide ammunition to their critics by highlighting negative information on their performance and their weaknesses? Says Tweedie: "It's going to be an interesting test of management freedom."

He can only hope that the pictures they paint will be more at home in the National Gallery than the Tate; more representational and classical than they are impressionistic and abstract.

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■ Our client, a leader in its market, is the European subsidiary of a well established North American I.T. services company which is poised for significant growth in Europe. Employing some 170 people, it currently enjoys European annual turnover in excess of £12 million.

■ The Finance Director will work closely with the European Directors as part of the team, providing financial and management information and advice for the strategic management, development and control of market-driven European activities. Additionally, the FD will have a personal responsibility for managing a small accounts team in the ongoing preparation of accounts, as well as oversight of administrative matters.

■ The appointed candidate will be a commercially astute graduate qualified accountant, aged between

35 and 45, who offers experience of working at a senior level in a service environment; experience of contributing to a range of commercial activities beyond the usual remit of finance; and experience of developing businesses in Europe. First class intellectual and interpersonal skills will be essential. Fluency in a second European language will be distinctly advantageous.

■ To be considered please send your CV together with an explanation of how you meet the criteria for this position and salary details to Nicolas Mahin, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, quoting ref: NMS939.

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- All financial control including investment and treasury.
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- Be fluent in both Polish and English.
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- Possess strong hands-on accounting skills.
- Have a sound financial background with a demonstrative track record in financial management.

It is unlikely that those aged under 35 will have the necessary experience. Interested applicants from any industry background, who meet the above requirements and who are interested in working in Warsaw for 2-3 years, are invited to apply.

Please send a detailed career history, in strict confidence, to Sheldon Paule at the address below:

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## Financial Controller

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The dynamics of changing information requirements of its American parent, enhanced controls and systems integration have imposed exceptional pressures on the accounting function. Banking/general accounting; clients' settlements; corporate reporting and compliance; financial services will form the main reporting functions. The key areas for proactive involvement in the medium term are the extension of financial services to other group companies as they become more global in focus, and the human resources development of a highly professional team.

Candidates will be qualified accountants who have several years post qualification experience in an international financial services organisation at a senior level. They will have set in place controls and routines which have strengthened core activity whilst accepting flexibility as new business streams arise. There is a distinct career opportunity for a gifted person within GE Capital. Our client is an equal opportunity employer.

Please send a comprehensive CV (or telephone for an application form) to  
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■ If you believe you can respond effectively to this challenging position, then please write with a full CV to Lynne Waterhouse, Recruitment Consultant, Ernst & Young, 400 Capability Green, Luton, Beds LU1 3LU.

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Corporate Finance background

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Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/74/F.

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The successful candidate will be a graduate qualified accountant, probably aged in their 30s, with a minimum of three years post qualification experience gained in a large manufacturing environment. Exposure to sophisticated computer systems and familiarity with strict reporting cycles is essential. You will possess strong interpersonal skills coupled with a persuasive management style and the ability to influence and manage change. In return our client offers an excellent salary package and opportunities for the future limited only by personal ability.

Interested candidates should send a comprehensive CV to Karan Paige at Michael Page Finance, 29 St Augustine's Parade, Bristol BS1 4UL. Please quote ref 155580.

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- Proven track record and successful execution of either or all of restructuring, acquisition and/or floatations.
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- Experience in dealing with professional advisors and City institutions.
- A high degree of analytical skills and competence in financial modelling.

As a qualified accountant/MBA you will have large company and multi-industry experience. Aged between 25 and 40, you must be able to work on your own initiative but at the same time possess excellent interpersonal and negotiation skills to influence key business decisions.

It is envisaged that the appointment will be for a minimum of two years, with the prospect of a permanent position. In return, a competitive salary and benefits are offered.

Interested candidates should write to Joe Graham BA CA, Executive Selection Division, Michael Page Finance, 29 St Augustine's Parade, Bristol, BS1 4UL.

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Our client is an acquisitive and highly profitable group in the engineering sector with current turnover exceeding £37m and growing. As a result of expansion and obtaining a full listing on the Stock Exchange, there is a requirement to strengthen its head office function through the recruitment of a Group Financial Controller.

Reporting to the Group Finance Director, and liaising with operating unit finance staff and general management, the position offers an excellent entrée into the commercial sector for a bright, commercially minded chartered accountant, likely to be currently employed within a Big 6 practice. The position will have responsibility for the preparation of monthly consolidation packs for presentation to the Board, much of the group accounting work, including the preparation of the statutory accounts and additionally play a key part in the annual strategic planning and budgeting process.

Candidates, likely age 27/32, should be able to demonstrate a broad range of consolidation experience gained within practice, and ideally have had exposure to PLC reporting requirements as well as to clients in the manufacturing sector. You must be computer literate and will be expected to operate with a high degree of commitment and professionalism, with the potential to develop with the business as it grows organically and by acquisition.

Please write enclosing a detailed curriculum vitae with salary details and quoting reference CA465 to Carrie Andrews, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.

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- Managing and developing a streamlined finance function.
- Close liaison with the Managing Director in commercial and financial decision making.
- Developing management information systems.
- Defining accurate pricing structures.

- Budgeting, forecasting and planning.
- Cash management.
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The successful candidate will be a qualified computer literate accountant who can demonstrate a strong track record involving the effective management of change in manufacturing (preferably capital equipment) industry. Personal qualities will include determination, drive, effective communication skills and commercial acumen. In return, the company offers real career potential and generous incentivised remuneration for this rewarding development role.

Interested candidates should write enclosing full curriculum vitae to David Head at Michael Page Finance, Centurion House, 136-142 London Road, St Albans, Herts AL1 1SA.

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Handwritten note: *Handwritten text in Arabic script, possibly a signature or reference.*

## Finance Director

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### QUALIFICATIONS

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Please send full cv, stating salary, Reference M2451  
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Please send full cv, stating salary, Ref MM2661  
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- ◆ Accounting qualification preferred. Thorough and rigorous analytical mind. Able to write in depth and commercially aware.
- ◆ Team player, good communicator and profit driven. Ambitious for success. Age 27-35.

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- ◆ Multi-site diverse operations, high profile products.
- ◆ Reorganising business activity to focus on autonomous profit-accountable business units.
- ◆ Considerable investment in people development.

### THE POSITION

- ◆ Upgrade the financial operations of the business to provide efficient and effective support to the business.
- ◆ Develop and consolidate effective financial controls.
- ◆ Support improved financial management through accurate and relevant information and proactive management style.

- ◆ Lead and motivate large team.

### QUALIFICATIONS

- ◆ 5-10 years post qualification experience in substantial multi-site manufacture organisation.
- ◆ Hands-on role in specifying and implementing financial reporting systems.
- ◆ Mature, influential, resilient. Probably aged 30+.
- ◆ Managed change and developed people.

Please send full cv, stating salary, Ref MM2552  
NBS, Courthill House, Water Lane,  
Wilmslow, Cheshire. SK9 5AP

NBS SELECTION LTD  
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## GROUP TAX MANAGER

"A superb career move for a recently qualified Chartered Accountant"

Hereford

c.£25,000 plus benefits

One of the country's leading drinks manufacturers, HP Bulmer has achieved a turnover in excess of £220m through a total commitment to quality throughout its operations.

The company enjoys a very high brand profile including Strongbow and Woodpecker cider and has an enviable reputation for growth and profitability in this fast moving industry. The Group also has operations in Australia and Brazil and is currently developing its interest in Europe through a recent acquisition in Belgium.

Pro-active management, innovative marketing and strong financial controls will pave the way for future investment, all planned to ensure continued success.

This is an exciting opportunity for an ambitious newly qualified Chartered Accountant to take responsibility for our UK tax affairs, ensuring that our tax liabilities are minimised and that the Group's returns are compiled and filed to schedule.

Reporting directly to the Group Financial Accountant, you could be responsible for certain of the Group's central accounting functions; you could also be expected to contribute accurate forecasts and efficient taxation strategies to the Group's forward business planning and to advise our operating units on all tax related matters, including VAT.

To be considered you should be fully qualified, with a practical working knowledge of corporate taxation, gained ideally from working in a leading Professional Practice. Confident, ambitious and hard working, you must also be a good organiser, capable of gaining the professional respect of colleagues and managers throughout the Group.

This influential role offers career prospects and commands a salary package which includes profit share, medical insurance, relocation assistance and company pension scheme.

To apply, please send your CV with covering letter to Julie Price, Personnel Department, HP Bulmer Limited, The Cider Mills, Plough Lane, Hereford HR4 0LE.

**HP BULMER**

## Financial and Systems Controller

...to help lead and manage the change process

Midlands

Attractive + car + benefits

Part of a large and innovative financial services organisation, our client is a well-established estate agency based in the Midlands. As part of their drive to enhance the business, they are now seeking an experienced accountant to help lead the change process.

A key member of the Board of Management, you will prepare and use financial management and performance measurement information to drive forward the development of the business. You will also be responsible for the company's IT strategy and the preparation, measurement and interpretation of plans and forecasts.

Probably looking for your first senior management role, you should have three to five years' post-ACA qualification experience together with a high level of

proven financial and business leadership skills. A team player, you will be able to challenge traditional practices, develop new approaches and have the interpersonal and persuasive abilities to lead change from the front. A knowledge of LAN-based computer systems is essential.

In exchange for your skills and commitment, an attractive salary and benefits package is offered, which includes a company car, private health insurance and pension scheme. Needless to say, personal development opportunities are outstanding.

Please write - in confidence - with full personal and career details, quoting Ref PS/1, to Neil Robertson, MSL Group Limited, Quadrant Court, 50 Calthorpe Road, Edgbaston, Birmingham B15 1TH.

**MSL International**  
CONSULTANTS IN SEARCH AND SELECTION

## Tax Manager

## Corporate Taxation, Planning and Compliance

At Fidelity, our understanding of the investment management market is shown in the fact that over two million retail and institutional clients worldwide entrust us with over \$200bn of their investments.

This trust has been won through our commitment to quality in all areas of our business. A policy whose success is well demonstrated in the high professional standards we uphold in corporate taxation.

Indeed, your expertise in this field, which will include experience of international financial practices, is critical if we are to continue operating efficiently within the European legislative framework.

Specifically, you'll lead the planning and compliance of VAT and corporate tax affairs for a group of Fidelity companies. You'll be working closely with senior management and our professional advisers to achieve these objectives. A recognised accountancy qualification and at least 2 years'

commercial experience, including VAT work, are therefore necessary if you are to influence and make a significant contribution to this team.

Similarly, excellent PC skills are essential to your success, while experience of the financial services market would be advantageous.

On a personal level, you must have the drive and power of expression to see your tax planning initiatives through, supported by the confidence to take accountability for them.

In return for your expertise we can offer an extremely competitive salary and benefits package. More importantly, you'll begin a career with a leading international company that will give you the fullest possible scope for your professional and personal ambitions.

Please write enclosing your CV to Maureen Callan, Fidelity Investments, Oakhill House, 130 Tonbridge Road, Hildenborough, Tonbridge, Kent TN11 9DZ.

**Fidelity Investments**

## Financial Controller

c.£30,000 + Car + Bonus + Benefits Midlands

Our client is the European division of a highly successful US multinational providing High Technology solutions to major corporate clients throughout the UK and Europe.

Reporting to the Managing Director and a member of the senior management team, responsibilities of the role will include assisting in the production of budgets and financial accounts, ensuring that senior management receive timely and accurate financial information and managing the administration functions, with a key role in helping to improve operating performance.

The successful candidate is likely to be aged between 28-35 with at least five years post qualification experience with a proven track record of achievement. Stature, confidence, well developed management and interpersonal skills and commercial awareness are essential pre-requisites.

To apply, please send your detailed curriculum vitae to Paul Johnstone, Sullivan Johnstone Associates Limited, 9, Cork Street, London W1X 1PD. Telephone 071-287 1363.

**SULLIVAN ♦ JOHNSTONE**



## CAMBRIDGE

c £26,000 + BENEFITS  
+ SHARE OPTIONS

## Financial Controller

With a market capitalisation of \$60 million following its recent highly successful flotation on the London Stock Exchange, this small but rapidly growing biotechnology company is now well placed to exploit the revolutionary potential of its unique products within the international market place. The potential worldwide market for these products is estimated to be in the region of \$4 billion per annum.

To cope with this anticipated expansion plan, the Company now seek a Financial Controller who, reporting to the Finance Director, will be responsible for all day to day accounting matters whilst controlling a small but highly motivated team. In addition, you will play a major part in the development of appropriate systems and controls to support the rapid growth of the business.

A qualified graduate accountant, ideally you will have had two years post qualification experience gained in a

progressive industrial/commercial organisation or within the profession. An enthusiastic individual and a good team player with a hands on approach, you should possess strong analytical and people management skills coupled with the appropriate interpersonal skills to manage and withstand the rigours of a business enjoying dynamic growth.

Please send full personal and career details including current remuneration level and daytime telephone number. In strict confidence to Angela McDermott, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB quoting reference 271AM on both envelope and letter.

Coopers & Lybrand  
Executive Resourcing

## LONDON

£35,000 - £40,000 + GENEROUS SHARE  
OPTIONS + CAR ALLOWANCE + BENEFITSFinancial Controller (Europe)  
Pharmaceuticals

This is an exciting and exceptional opportunity to play a key role in the start up and development of the European subsidiary of a US-quoted pharmaceutical company. Considered a leader in its core technology, the Company has four patented products which have completed or are presently undergoing clinical trials. The flagship compound will be launched later this year in all European markets. Significant turnover and profit growth is expected for the Company over the next few years.

Reporting to the Managing Director of the European subsidiary, you will assume full responsibility for all European finance matters and, as part of a small, dynamic team, play a key role in the strategic development of the operation. Particular emphasis will be in the areas of financial and tax planning and budgeting, standard costing, European-wide product pricing and transfer pricing. In addition you will be responsible for distribution logistics for the Company's products through which you will obtain valuable commercial experience.

This challenging position calls for a creative, entrepreneurial, technically capable graduate qualified accountant, probably in

the age range 30 to 40, who can demonstrate an excellent track record of achievement to date most likely in a pharmaceutical environment. A self-starter who is highly motivated to work and be rewarded as part of a professional team, you should have a good understanding of the intricacies of international transfer pricing and of US accounting requirements. A highly commercial individual you must have the drive and ambition to significantly contribute to the building of what is potentially a substantial business and participate in its success.

Please send full personal and career details including current remuneration level and daytime telephone number, in strict confidence to Angela McDermott, Coopers & Lybrand Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB quoting reference 270AM on both envelope and letter.

Coopers & Lybrand  
Executive ResourcingDirector of Finance  
& PlanningWar Pensions Agency  
Nr. Blackpool circa £40,000

The War Pensions Agency is being set up within the Department of Social Security as part of the Government's Next Steps initiative. The new Agency, with some 1,250 staff and a £17m budget, will be required to provide a comprehensive and high quality service to war pensioners.

The move to Agency status requires further development and introduction of systems and procedures in order to provide the full range of information to support planning, control, monitoring, forecasting and management.

This is a new and highly demanding post in an emerging Agency which provides an excellent opportunity for career development. You will play a key role in supporting the Chief Executive and his team on all financial and business planning matters.

The successful candidate will be a professionally qualified accountant ideally with experience of budgetary control, business and strategic planning. You will need to demonstrate that you have the necessary drive, stature and initiative to meet the challenges faced by the Agency.

Experience of large organisations, the introduction of new accounting and control systems and change management will be an advantage.

The appointment will be for an initial three years, with the possibility of further extension.

For further details and an application form (to be returned by 22 July, 1993) write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hampshire RG21 1JB or telephone Basingstoke (0256) 468551. Please quote Ref. B/1941.



The DSS is an equal opportunity employer.

Group Financial Controller  
Central London c£45,000

This multi-national service group, poised for significant development, needs a Financial Controller to maintain sound financial disciplines while working in close support of a dynamic management Board during this period of change.

Coming from a corporate centre role in a multinational PLC, the Controller will bring high standards to the group control procedures as well as the strength of character to influence and direct Business Managers at divisional and operating company level.

You will be a graduate CA with international consolidations & statutory reporting experience as well as the ability to deliver accurate & timely information to a demanding Board.

JEFF  
ADCOCK  
ASSOCIATES  
081-505 0544Please reply initially with your CV to:  
Jeff Adcock, Recruitment Consultant,  
12a The Broadway, Woodford Green  
Essex, IG8 0HLPLC Group Secretary  
City c£45,000

This acquisitive plc is recruiting a Group Secretary with experience of acquisitions and divestments as well as possessing the ability to contribute to the negotiations and conclusion of business agreements in the UK and overseas.

Reporting to the Board, the Secretary will assume responsibility for effectively managing all statutory, legal and shareholder matters associated with a substantial international group. It is vital also to have the commercial shrewdness to assess and advise on the viability of proposed transactions.

Candidates - CIS, CA or qualified lawyers - will come from a Secretarial role in a multi-national plc. You must have exposure to European business practice and the determination to succeed in a fast-moving group.

## Central London

This joint venture is an exciting new partnership between major UK and French interests, specialising in district heating and power generation.

A major project is under construction and others are planned. As a result an experienced finance professional is sought to join the management team.

This is an all encompassing role providing a full finance and administrative service to the Board. Systems will need to be developed to cover: financial and management reporting and project costing, evaluation and monitoring. As part of the management team, a significant level of involvement is anticipated in business planning/forecasting along with investment and funding decisions.

## To £40,000 + Car

A qualified accountant, you will be an experienced finance manager with exposure to systems development and financial business planning. Previous experience of project costing and analysis would be a distinct advantage.

This is a particularly challenging role in the development of the function and in forming good working relationships with the joint venture partners. You will require the maturity and credibility to handle the immediate challenge and possess the capability to liaise at Board level.

Please send a full CV to Tim Musgrave, Ref 22/1372 at Morgan & Banks Plc, Brettenham House, Lancaster Place, London WC2E 7EN or if you prefer, call on 071-240 1040.

Morgan & Banks  
INTERNATIONALPWG VINTNERS (EUROPE) LIMITED  
FINANCIAL  
ACCOUNTANT

The Penfolds Wine Group is seeking a Financial Accountant for its European Office based in Richmond, Surrey.

The Penfolds Wine Group, via its wholly owned subsidiary, PWG Vintners (Europe) Limited is the largest shipper and distributor of Australian Wines to the U.K. and Continental markets. The Company has undergone considerable growth in the last two years and is looking to implement new financial and management reporting systems.

The Financial Accountant will report to the Director, PWG Vintners (Europe) Limited and have responsibility for the implementation and sound operation of the financial accounting systems, generation of monthly management accounts and the preparation of annual statutory accounts. The person appointed will have considerable involvement with information systems and reporting requirements to Australia, and will need to possess the ability to work in a team environment and make a commercial contribution to the management of the business.

You will probably be aged 28-40 years with an accounting qualification and commercial experience with financial accounting systems and competent skills in the use of Lotus 1 2 3 and/or Excel spreadsheets.

Please write in confidence, enclosing a CV to Michael Paul, Director, PWG Vintners (Europe) Limited, 12 King Street, Richmond, Surrey TW9 1ND.

Penfolds

## FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French business newspaper,

Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world.

For information on rates and further details please telephone:

Clare Peasnell on 071 873 4027

Chief  
AccountantWestern Home Counties  
To £35,000, Car, Benefits

As a result of a fundamental new management approach, there is a requirement for a professional Chief Accountant within this multi-site £45m company. Part of a worldwide group, Schindler Ltd designs, installs and services a prestigious range of bespoke lifts and escalators for commercial/industrial customers throughout the UK. Responsibility will be for treasury, after sales control, cash flow, purchasing accounts, payroll, assisting in the provision of management and statutory accounts, and for the performance of 10 staff. FCA and aged probably in your 30's, you will have a successful relevant track record and have a direct appreciation of the reporting requirements of large groups. A knowledge of commercial contracting, experience of working in an after-sales servicing environment, and practised leadership and management skills are all advantageous. There is excellent scope for personal progression within this major and dynamic organisation. Relocation as required.

As part of the overall programme, there will also be a requirement for a Treasury Manager, reporting to the Chief Accountant. This represents a key role in relation to the international nature of Schindler's operation. Applications are invited and relocation will also be available for this appointment.

Interested candidates should forward a detailed c.v. to: Mike Stein, Hoggett Bowers plc, Sheraton House, Castle Park, Cambridge, CB3 0AX, or 5 London Bridge Street, London, SE1 9SG, 071 403 7000. Fax: 071 403 3773, quoting Ref H7103/FT.

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Schindler

## Sewern Trent Plc

## DEVELOPING BUSINESS STRATEGIES FOR CORPORATE GROWTH

## Corporate Development Executive

c£30-35k + car + benefits (including profit related pay)

One of the UK's top 100 companies, Severn Trent plc is a major Group with significant business interests in domestic, European and North American markets. Embracing water, waste management, systems, technology and property, this dynamic portfolio is constantly expanding through a mixture of both organic growth and acquisitions. As part of our Corporate Development Team, you will be at the very heart of this process, providing advice and guidance which will encourage and facilitate further business development.

As well as collecting financial and market information to support further growth, you will liaise closely with individual business managers, helping each establish objectives and operational strategies. This will involve you in the development and co-ordination of 5 year business plans, making sure they address the overall business strategies and encompass clear implementation plans.

Calling for extensive liaison with internal and external specialists, this high-profile position calls for strong interpersonal and business skills. Preferably MBA and accountancy qualified, you must be able to call on at least 2 years' planning experience in either industry or commerce. Most of all, as individual businesses will be looking to you for ideas and guidance, we'll expect you to be a pro-active individual with a real commercial understanding of acquisitions, mergers and business development strategies.

As you'd expect from such a role, salary, benefits and potential are excellent.

To apply please telephone 021-722 7200 between 9.00 am and 5.00 pm weekdays for an application form and further details. Please quote ref 265.



## REGIONAL FINANCIAL CONTROLLER

Excellent benefits package offered

Cape East, a major subsidiary of Cape PLC, have a longstanding reputation for providing quality products and services to the construction industry throughout Asia, Australasia and the Middle and Far East.

In this key role, you will be responsible for managing the overall performance of the financial function in the UK and overseas. Some travel will also be required.

Specific tasks will include implementing an effective system of internal controls, providing business analysis and financial expertise to support local management, managing the accounting system and preparation of monthly consolidated analysis and reports of all balance sheet accounts and income statements.

Preferably A.C.A. qualified, you should have 5 years management experience, with a broad range of financial responsibilities, ideally gained in a multinational contracting environment. You should be able to achieve a good balance between a strategic and hands-on approach, possess excellent communications skills and have the ability to thrive in a constantly changing environment.

To apply, please write with full C.V. to Margaret Robertson, Personnel Director, Cape East Limited, Cape House, Exchange Road, Watford, Herts WD1 7EQ.

We are an equal opportunities employer.

CAPE  
EAST

Handwritten note: 071 873 4027

## WORLDWIDE ASSIGNMENTS FOR EDP & FINANCIAL PROFESSIONALS

Mobil Corporation is one of the largest US oil majors with revenues exceeding \$60 billion.

Currently, there are career opportunities within the London Region of Mobil's Corporate Audit Department, which is responsible for all International Internal audit activity (outside US and Canada).

A policy of moving Control Consultants and Corporate Auditors to line positions, after acquiring at least three years experience of worldwide operations, means that this represents an exceptional entry-point for a career in the international oil business.

### Controls Consultant

Based in the UK you will be responsible for identifying the control strengths and weaknesses within Mobil's business systems and specifying audit tools to enable effective auditing of these applications.

The position will involve significant international travel as you will be expected to promote control awareness amongst Mobil's affiliate management and project teams as these systems are being implemented around the world.

Our preferred candidate will be aged 24 - 30, be educated to degree level with a sound understanding of control issues from both a business and systems viewpoint. Ideally you will have experience within the oil industry and in systems development life cycles as an EDP auditor or management consultant. Experience in these areas, as they relate to package implementations gained in an AS/400 environment, would be beneficial.

The successful candidate can expect an attractive salary and benefits in keeping with a company of our status.

### Corporate Auditors

#### 100% Worldwide Travel/Single or Married Status

These positions involve the performance of audits around the World on a 100% travelling basis. The audit work is geared towards business systems and operational reviews rather than the performance of financial audits. You will be responsible for evaluating and reporting on internal controls and promoting operational efficiency.

Audits are usually conducted in teams and assignments range from 2-4 months in any one location, with auditors travelling directly from one country to the next. Reviews are performed in countries throughout Europe, Africa, Far East, Middle East and South America.

Our preferred candidates will be aged 24-30, with graduate ACA or equivalent and at least one year's post qualification experience. A second major European language and a knowledge of computerised systems would be an advantage.

The attractive remuneration package offers an opportunity for capital accumulation, as full travel and most living expenses are paid for both employee and spouse. There is also a generous home leave policy.

Both positions require a high level of self motivation, excellent communication skills and an ability to influence events and senior management.

Please send your CV - clearly marking which position you are interested in - and include your current salary details to: Paul McAvoy, Employee Relations Advisor, Mobil Services Co. Ltd., 3 Clements Inn, London WC2A 2EB.

**Mobil**

Catering Services

Bracknell, Berks  
C.£45,000 + Bonus + Benefits

## Finance Director

An exceptional opportunity for a strong operational finance professional to join a rapidly growing £35m+ subsidiary of BET plc, one of the UK's largest service companies. Real scope to influence the profitability and growth of an already thriving business.

### The Role

- ★ Reporting to the Managing Director, take responsibility for developing rigorous financial and management controls to support operational requirements.
- ★ Ensure improved efficiencies through the development of enhanced business systems.
- ★ Provide key input on pricing, contract negotiation, forecasting as well as profitability analysis, cash management and contract costing.

### The Individual

- ★ Fast track graduate accountant, aged 35-45, with success in a sales led service business.
- ★ Proven background of managing a hands on accounting function.
- ★ Enthusiastic, commercial, team player with drive, initiative and strong leadership skills.

Please apply in writing with full CV and salary details to:

Jim Walker, Managing Director  
BET Catering Services Ltd  
John Scott House, Market Street,  
Bracknell, Berks RG12 1JB

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LONDON SE1 9HL

## Computer Audit Partner

London Based

Great opportunity to join  
a different type of Firm

Robson Rhodes is rapidly establishing a reputation as an exceptional firm of Chartered Accountants. We have a clear business strategy which has resulted in significant growth in recent years in spite of the recession.

We now seek to strengthen our computer audit capability by attracting a first class Partner, who already has developed a strong profile and reputation in this field.

The task will be to lead a small national computer audit team providing audit services to our clients and a comprehensive input to the development of information technology in our national audit practice.

If you feel that you can make a major contribution in this role, send your personal and career details quoting Ref FT182 to: David Preston, Robson Rhodes, 186 City Road, London EC1V 2NU, or call him on: 071 251 1644

**ROBSON RHODES**

Chartered Accountants

**RSM**  
international

## FINANCE DIRECTOR DESIGNATE

£50,000 + CAR + BENEFITS

WEST MIDLANDS

### THE COMPANY

We are a success story within the IT industry, distributing and integrating the World's major PC products to the satisfaction of the Times Top 1000 businesses.

The Group comprises several autonomous and synergistic operations providing full support services to the main core dealer and distribution companies within the Group which is a Birmingham-headquartered, Corporate focused, national network.

Privately-owned, our culture is that of a sales-orientated, service-related, dynamic organisation with a 17-year track record of profitability, respect and structured growth.

### THE ROLE

The appointment will initially be at Holding Company Executive level, leading to a Board appointment, subject only to proven compatibility and capability, reporting immediately to our Chief Executive.

With 5 reporting Accountants and a sizeable centralised accounting function we expect the role to provide financial direction, standards and goal setting and measurement, objectives and continual improvements to and regular reviews of the manner in which we account for, fund, and control our businesses, implicit in which is the quality of accounting disciplines and standards.

Hands-on responsibilities will include: Cash Management; Group Consolidations; Information; Taxation; Budgetary Controls; Business Systems; Finance Management; Acquisitions.

### THE CANDIDATE

Selection criteria insist on ACA/FCA qualification augmented by a business related degree. The experience demanded will give a likely minimum age of 37/38.

You must demonstrate accounting skills and disciplines to the highest standards and have an impeccable professional history. Your experience must have sales and service orientation and include some credible IT/MIS understanding and literacy, and knowledge of both private and public companies.

Personal qualities must include energy, realism, practicality and a real ability to communicate at all levels.

The position is based in South Birmingham (relocation is not offered). Full details including current remuneration in the first instance to:

Mrs Lynda Harvey,  
Director,  
Box B1577, Financial Times,  
One Southwark Bridge, London SE1 9HL

## FINANCE DIRECTOR

BANGLADESH

A leading UK Group is currently looking for a fully qualified accountant as Finance Director for its subsidiary in Bangladesh, which is involved in trading and manufacturing. There are also some specialist engineering and contracting activities.

The management team enjoys a high degree of autonomy and profit responsibility in a demanding environment. Candidates must therefore possess well developed commercial acumen and thrive on sharp and involvement. The appointee will be expected to make an immediate contribution in the areas of financial control, treasury and working capital management.

The successful candidate must be a Bangladesh national due to work permit restrictions.

**Rada**

RECRUITMENT COMMUNICATIONS

Candidates should apply, with a full CV detailing qualifications and experience to: Peter Phillips, Rada Recruitment Communications Ltd., Confidential Reply Service, 195 Euston Road, London NW1 2BN - stating on a separate sheet any companies to which your application should not be sent.

Closing date for applications: 30th July 1993.

## FINANCE MANAGER

£25-30,000 PLUS BENEFITS

ICN Biomedicals Ltd is the UK subsidiary of an international company who manufacture a wide range of products, sold worldwide for biomedical research, clinical diagnosis and industrial applications. The worldwide turnover is in excess of \$100 million. ICN Biomedicals Ltd has a well established business and a current turnover circa £8 million with plans for considerable growth. We now wish to recruit a Finance Manager.

Reporting to the UK Managing Director, and heading a small accounts team, you will have responsibility for all aspects of financial management and control. Of key importance will be the further development of computerised and manual systems and procedures. In addition, the Finance Manager will play a proactive role in the future growth of the company.

Required is a qualified accountant, aged 30's, ideally with experience of both financial and management accounting and a good working knowledge of computerised systems. Excellent interpersonal skills are essential, together with a hands on management style and the ability to work in an environment of rapid change and growth.

Interested candidates should apply in writing with a detailed curriculum vitae, including current salary and daytime telephone number to:

Miss Cherry O'Regan  
ICN Biomedicals Ltd  
Eagle House, Peregrine Business Park  
Gomn Road  
High Wycombe  
Bucks HP13 7DL

## Assistant Controller

London

around £35,000

Substantial publicly quoted holding company with varied international service industry interests seeks Assistant Controller to head a small team responsible for all central accounting, including statutory and management accounts, budgets and forecasting with advanced EDP support. Reporting to the Financial Controller, there is a considerable opportunity to contribute to the continuing improvement in the generation, quality and nature of financial information for management.

Applicants must be graduate chartered accountants, probably aged between 27 and 32 with experience in a computerised international PLC. Evidence of analytical and communication skills is sought.

For brief details, write to John Courtie  
FCA, at 104 Marylebone Lane, London  
W1M 5FU, listing clearly how you meet  
these criteria, enclosing CV, stating  
salary and quoting 7308/FT

**Courtis  
& McManus**  
Search and Selection

Warner Bros Studio Stores

## UK Finance Manager

London

circa £30,000 plus benefits

Warner Bros Studio Stores is the newest division within the Time Warner Company, making it part of the largest communications organisation in the world. The Studio Stores are a unique combination of entertainment and retail merchandising, and were conceived with the goal of sharing the excitement of Warner Bros' long colourful history as a major motion picture, television and recording studio with the millions of fans who enjoy Warner Bros' entertainment products every year. Following its success in the USA the concept is now being brought to the UK, and then into Europe.

This is a newly created and high profile position, reporting to the European Director of Finance and Operations. You will be responsible for the day to day operation of the UK finance function, and your broad and

challenging brief will encompass systems development, budgeting, forecasting, monthly management reporting, staff management and development, and ad-hoc projects. Rapid expansion in the UK will result in considerable opportunity for personal development and progression.

You will be a qualified accountant in your late twenties or early thirties with retail accounting experience gained in a multi-site fashion environment. Spreadsheet and computer literate, you will have an enthusiastic hands-on approach, a sense of fun, and a desire to work as part of a small, committed team in a start-up situation. An ambitious individual with excellent interpersonal skills, you must possess the potential to progress rapidly within this dynamic, expanding business.

Please reply in confidence to Richard Holland at the address below quoting reference 1717E. Please include a CV, full salary details and a daytime contact number. BDO Consulting, 20 Old Bailey, London EC4M 7BH. Tel: 071-489 6244.

**BDO  
CONSULTING**

## QUALIFIED ACCOUNTANTS

Saudi Arabia

c £30,000 pa Tax Free + Benefits

Positions exist for suitably qualified accountants to work in Saudi Arabia. The responsibilities of the positions fall into two areas as follows:

1. Financial Accounting, Bookkeeping, Statutory Accounts, Internal Audit.
2. Management Accounting, Budgeting, Computer system development.

Previous experience gained in a healthcare environment would be an advantage, as would a working knowledge of Arabic. Candidates should apply, enclosing a full CV to: Roger Coulson, ES6, UME Ltd, 21 Manchester Square, London W1M 5AP.

## FINANCIAL DIRECTOR FOR LEADING ADVERTISING AGENCY

Faulds is one of Scotland's leading agencies. In 1990, 1992 and 1993 Scottish advertisers voted us the best agency in the country.

And we have a strong track record as a business too. The agency is consistently profitable, our balance sheet is strong and we have a portfolio of blue chip clients.

Faulds is wholly independent being owned and managed by the executive directors.

We now need a financial director to help us manage our growth. You will probably be a qualified accountant in your thirties or forties with some experience of the service sector. You will take charge of all financial matters reporting directly to the Chief Executive. You'll need the maturity and experience to provide strategic advice to the board while managing the day to day accounting procedures of the agency.

You should be a strong character with the sensitivity to understand the creative climate of an advertising agency.

In return we can offer you a very attractive remuneration package, excellent prospects and the opportunity to play an important role in shaping the company's future. We'd appreciate applications in writing, including a full CV to:

Mrs. Barbara Dick,  
Faulds Advertising Limited, Sutherland House,  
108 Dundas Street, EDINBURGH, EH3 5DQ

**FAULDS**

**NEWTON**

## NEWLY QUALIFIED ACCOUNTANT

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CLAUDIA SHAUL  
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# Switching operation upsets equities

By Steve Thompson

LONDON'S equity market refused stubbornly to build on Wednesday's late rally and ended a difficult day marginally lower on balance amid ominous rumours that a number of the big international institutions had been switching funds out of UK equities and into German equities and bonds.

The two markets were easily the top performers in the world, with dealers in London still taking the view that there is scope for further interest rate cuts in the near future.

The German market's latest burst of strength was said to have been the catalyst for a good showing by French equities. London, however, struggled throughout the day, with dealers increasingly suspicious that a series of hefty selling programmes in London could have represented the shift of funds from the UK to the Continent.

There is no doubt that there has been some big selling of the leaders, via the cash market and the futures, and the story is that the cash is moving out to Germany, said one leading London dealer. There were also rumours circulating in London of further big rights issues in the pipeline, although there were no obvious candidates being put forward yesterday.

The FT-SE 100 Index, which staged a good rally late on Wednesday, made a promising start to the session, opening some three points higher at 2,851.3 in spite of intermittent bouts of profit-taking, and moved up to touch the day's highest level of 2,855.7 for a rise of 7.4 as the morning session drew to a close.

Afternoon trading, however, brought a complete reversal in

sentiment in London, with the FT-SE 100 future coming under pressure and the underlying market embarking on a gradual decline which saw the Footsie fall to the day's low of 2,842.2. Wall Street's strong opening performance failed to prevent the late slide in UK share prices. A flurry of bear closing in the last few minutes of the trading session saw the index end a difficult

day a net 2.4 off at 2,845.9.

The FT-SE Mid 250 Index performed much better than the senior index, closing 6.5 higher at 3,226.4, indicating, according to dealers, that institutions had carried out their initial switching via the highly liquid blue chip stocks. A similar reaction in the second-timers is expected shortly.

Equity market specialists pointed out that the shift in

sentiment in the market, and the sudden turnaround, was accompanied by a sharp increase in volumes in the market.

Turnover yesterday was 577.6m shares, almost matching Wednesday's 586m and ahead of Tuesday's 554.3m and Monday's dismal 384m. The value of customer business on Wednesday moved back above £1bn, the level at which London's securities industry is seen to move into profitability.

On the first two trading days this week turnover reached £751m and £900m respectively. A dismal day for the leisure sector began with a profits warning from EuroDisney, prompting a big slide in the shares, and ended with a disastrous statement from Owners Abroad, which only survived a takeover attempt from fellow holiday company Airtroups last March by the narrowest of margins. Talk in the market today suggested deep unease over Owners' tactics in fending off the Airtroups bid.

Account Dealing Dates			
First Dealing	Jul 5	Jul 18	
Option Declaration	Jul 15	Jul 28	
Last Dealing	Jul 16	Jul 30	
Account Day	Jul 12	Jul 25	Aug 9

Financial dealings may take place from 9.30am to 1.30pm on the day of the account day.

## FT-SE Actuaries Share Indices THE UK SERIES

FT-SE 100	2845.9 -2.4		FT-SE MID 250	3226.4 +6.5		FT-SE ALL-SHARE	1411.46 -0.27	
	Jul 8	Jul 7	Jul 8	Jul 7	Jul 8	Jul 8	Jul 7	Jul 8
FT-SE 100	2845.9	-0.1	2848.3	2841.1	2838.5	2847.9	4.02	5.91
FT-SE MID 250	3226.4	+6.5	3219.9	3221.0	3219.0	3219.0	3.73	6.09
FT-SE ALL-SHARE	1411.46	-0.27	1412.5	1412.2	1412.1	1412.1	3.85	5.91
FT-SE 100	1637.59	-	1638.21	1642.72	1642.05	-	3.40	4.29
FT-SE 100	1640.39	-0.1	1642.21	1646.73	1646.34	-	3.85	4.73
FT-SE ALL-SHARE	1411.46	-	1411.73	1413.02	1408.36	1188.25	3.92	5.85

1	CAPITAL GROUPS(14)	956.85	+0.1	964.83	967.80	950.25	967.59	4.00	4.25	31.30	20.73	118.76
2	Building Materials(2)	1051.65	-0.2	1054.27	1067.82	1053.52	1056.36	4.45	4.50	38.88	21.04	114.74
3	Contracting, Construction(2)	923.83	-0.1	922.49	927.18	926.70	927.46	3.59	1.67	80.00	13.49	127.73
4	Electronics(1)	2666.50	+0.2	2662.01	2672.81	2661.07	2667.00	4.55	4.50	26.02	65.13	119.76
5	Electronics(3)	2702.22	-0.5	2688.63	2707.57	2700.45	2706.38	3.19	6.14	20.10	69.24	119.18
6	Engineering/Manufacture(7)	414.75	-0.7	411.92	412.29	409.40	410.53	3.56	-	-	-	6.81
7	Engineering/Manufacture(3)	373.54	-0.8	377.10	378.04	377.51	378.10	3.76	5.37	10.82	115.84	-
8	Metals & Metal Processing(1)	356.52	-0.3	356.56	357.10	356.44	357.20	2.77	-	-	-	6.06
9	Motors(2)	418.50	+0.4	414.83	415.77	412.61	416.53	5.22	4.48	31.25	9.77	114.02
10	Other Industries(1)	2107.54	-	2108.12	2111.31	2098.47	2108.32	4.28	5.41	22.07	50.05	108.08
11	CONSUMER GROUPS(25)	1608.04	-0.3	1613.48	1615.55	1614.33	1619.43	3.57	6.98	17.48	25.82	83.45
12	Brewers and Distillers(2)	1558.10	-0.1	1560.00	1571.40	1568.52	1574.14	3.96	8.36	14.46	33.57	80.47
13	Food Manufacturing(2)	1286.22	-0.1	1284.32	1286.11	1284.53	1288.98	3.92	7.59	25.26	89.46	-
14	Food Retailing(17)	2794.15	-0.9	2808.06	2822.54	2804.10	2823.48	3.36	6.28	13.38	47.61	87.31
15	Health & Homecare(2)	3330.59	-0.7	3332.74	3312.43	3274.09	3301.42	3.69	6.58	17.77	43.07	79.34
16	Hotels and Leisure(2)	1342.38	-0.3	1348.33	1350.84	1357.81	1358.36	4.43	8.27	19.98	25.72	110.22
17	Media(3)	2015.01	-0.3	2020.83	2027.05	2023.71	2029.00	2.87	6.00	24.67	24.98	111.76
18	Printing and Paper(2)	828.23	-0.8	834.84	838.98	838.38	838.98	3.96	5.90	24.85	13.72	107.20
19	Software(2)	1788.24	+0.2	1788.12	1791.20	1787.14	1791.14	3.12	6.10	21.27	17.66	115.84
20	Telecoms(1)	788.41	-0.1	790.35	794.02	792.82	794.02	3.87	6.04	20.77	14.90	107.84
21	OTHER GROUPS(12)	1401.58	-0.2	1404.80	1405.70	1407.28	1415.58	4.30	7.33	16.53	23.59	102.95
22	Business Services(2)	1818.29	-0.4	1825.25	1840.54	1834.05	1854.33	2.83	7.25	15.80	20.61	107.86
23	Chemicals(1)	1302.57	-0.2	1305.06	1307.60	1305.86	1308.25	3.28	6.28	-	-	35.15
24	Conglomerates(1)	1429.94	-0.9	1416.48	1410.31	1412.42	1427.04	5.33	7.46	15.05	29.85	105.59
25	Transport(13)	2085.27	-0.8	2098.34	2121.88	2102.57	2148.72	3.99	5.20	24.35	53.82	103.29
26	Utilities(1)	1788.24	-0.2	1788.12	1791.20	1787.00	1790.00	3.12	6.10	21.27	17.66	115.84
27	Telecoms(2)	788.41	-0.1	790.35	794.02	792.82	794.02	3.87	6.04	20.77	14.90	107.84
28	Other Industries(1)	2107.54	-	2108.12	2111.31	2098.47	2108.32	4.28	5.41	22.07	50.05	108.08
29	CONSUMER GROUPS(25)	1608.04	-0.3	1613.48	1615.55	1614.33	1619.43	3.57	6.98	17.48	25.82	83.45
30	Brewers and Distillers(2)	1558.10	-0.1	1560.00	1571.40	1568.52	1574.14	3.96	8.36	14.46	33.57	80.47
31	Food Manufacturing(2)	1286.22	-0.1	1284.32	1286.11	1284.53	1288.98	3.92	7.59	25.26	89.46	-
32	Food Retailing(17)	2794.15	-0.9	2808.06	2822.54	2804.10	2823.48	3.36	6.28	13.38	47.61	87.31
33	Health & Homecare(2)	3330.59	-0.7	3332.74	3312.43	3274.09	3301.42	3.69	6.58	17.77	43.07	79.34
34	Hotels and Leisure(2)	1342.38	-0.3	1348.33	1350.84	1357.81	1358.36	4.43	8.27	19.98	25.72	110.22
35	Media(3)	2015.01	-0.3	2020.83	2027.05	2023.71	2029.00	2.87	6.00	24.67	24.98	111.76
36	Printing and Paper(2)	828.23	-0.8	834.84	838.98	838.38	838.98	3.96	5.90	24.85	13.72	107.20
37	Software(2)	1788.24	+0.2	1788.12	1791.20	1787.14	1791.14	3.12	6.10	21.27	17.66	115.84
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39	OTHER GROUPS(12)	1401.58	-0.2	1404.80	1405.70	1407.28	1415.58	4.30	7.33	16.53	23.59	102.95
40	Business Services(2)	1818.29	-0.4	1825.25	1840.54	1834.05	1854.33	2.83	7.25	15.80	20.61	107.86
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44	Utilities(1)	1788.24	-0.2	1788.12	1791.20	1787.00	1790.00	3.12	6.10	21.27	17.66	115.84
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46	Other Industries(1)	2107.54	-	2108.12	2111.31	2098.47	2108.32	4.28	5.41	22.07	50.05	108.08
47	CONSUMER GROUPS(25)	1608.04	-0.3	1613.48	1615.55	1614.33	1619.43	3.57	6.98	17.48	25.82	83.45
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60	Conglomerates(1)	1429.94	-0.9	1416.48	1410.31	1412.42	1427.04	5.33	7.46	15.05	29.85	105.59
61	Transport(13)	2085.27	-0.8	2098.34	2121.88	2102.57	2148.72	3.99	5.20	24.35	53.82	103.29
62	Utilities(1)	1788.24	-0.2	1788.12	1791.20	1787.00	1790.00	3.12	6.10	21.27	17.66	115.84
63	Telecoms(2)	788.41	-0.1	790.35	794.02	792.82	794.02	3.87	6.04	20.77	14.90	107.84
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78	Conglomerates(1)	1429.94	-0.9	1416.48	1410.31	1412.42	1427.04	5.33	7.46	15.05	29.85	105.59
79	Transport(13)	2085.27	-0.8	2098.34	2121.88	2102.57	2148.72	3.99	5.20	24.35	53.82	103.29
80	Utilities(1)	1788.24	-0.2	1788.12	1791.20	1787.00	1790.00	3.12	6.10	21.27	17.66	115.84
81	Telecoms(2)	788.41	-0.1	790.35	794.02	792.82	794.02	3.87	6.04	20.77	14.90	107.84
82	Other Industries(1)	2107.54	-	2108.12	2111.31	2098.47	2108.32	4.28	5.41	22.07	50.05	108.08
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90	Printing and Paper(2)	828.23	-0.8	834.84	838.98	838.38	838.98	3.96	5.90	24.85	13.72	107.20
91	Software(2)	1788.24	+0.2	1788.12	1791.20	1787.14	1791.14	3.12	6.10	21.27	17.66	115.84
92	Telecoms(1)	788.41	-0.1	790.35	794.02	792.82						



## INVESTMENT TRUSTS - Cont.

Investment	Unit	Price	+ or -
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## OTHER UK UNIT TRUSTS



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	84	85	'86	'87
<b>Capital Trust Financial Management</b>				
6-10 Broad St, Cambridge, MA 02140				0209-395
Assets Under Management	184.3	194.2		+67
<b>Central Vermont Bank</b>				
60 Waterfront Plaza, Montpelier VT 05602				
New Retail FPL	124.7	127.0		
<b>CI Financial PLC</b>				
1000 Transwestern Plaza, Denver CO 80202		101.20		
CIUC Operating Company				+172
<b>Commerce Bank</b>				
10000 13th Ave, Denver CO 80231				
Commerce Bank, Vancouver WA 98681		118.180		0802-013
Commerce Bank, Portland OR 97201		118.180		
Commerce Bank, Seattle WA 98101		118.180		
Commerce Bank, Tacoma WA 98401		118.180		
Commerce Bank, Everett WA 98201		118.180		
Commerce Bank, Olympia WA 98501		118.180		
Commerce Bank, Bellingham WA 98201		118.180		
Commerce Bank, Port Angeles WA 98101		118.180		
Commerce Bank, Sequim WA 98281		118.180		
Commerce Bank, Port Townsend WA 98101		118.180		
Commerce Bank, Shelton WA 98101		118.180		
Commerce Bank, Hoquiam WA 98101		118.180		
Commerce Bank, Cannon Beach WA 98101		118.180		
Commerce Bank, Astoria WA 98101		118.180		
Commerce Bank, Clatsop WA 98101		118.180		
Commerce Bank, Tillamook WA 98101		118.180		
Commerce Bank, Multnomah WA 98101		118.180		
Commerce Bank, Washington WA 98101		118.180		
Commerce Bank, Clallam WA 98101		118.180		
Commerce Bank, Grays Harbor WA 98101		118.180		
Commerce Bank, Lewis & Clark WA 98101		118.180		
Commerce Bank, Pacific NW WA 98101		118.180		
Commerce Bank, Puget Sound WA 98101		118.180		
Commerce Bank, Snohomish WA 98101		118.180		
Commerce Bank, Skagit County WA 98101		118.180		
Commerce Bank, Whatcom County WA 98101		118.180		
Commerce Bank, Yakima WA 98101		118.180		
Commerce Bank, Walla Walla WA 98101		118.180		
Commerce Bank, Richland WA 98101		118.180		
Commerce Bank, Benton WA 98101		118.180		
Commerce Bank, Franklin WA 98101		118.180		
Commerce Bank, Grant WA 98101		118.180		
Commerce Bank, Lincoln WA 98101		118.180		
Commerce Bank, Okanogan WA 98101		118.180		
Commerce Bank, Shoshone WA 98101		118.180		
Commerce Bank, Teton WA 98101		118.180		
Commerce Bank, Blaine WA 98101		118.180		
Commerce Bank, Bonanza WA 98101		118.180		
Commerce Bank, Burien WA 98101		118.180		
Commerce Bank, Carbonate WA 98101		118.180		
Commerce Bank, Castle Rock WA 98101		118.180		
Commerce Bank, Clear Fork WA 98101		118.180		
Commerce Bank, Clear Lake WA 98101		118.180		
Commerce Bank, Clearwater WA 98101		118.180		
Commerce Bank, Clearwater Beach WA 98101		118.180		
Commerce Bank, Clearwater Shores WA 98101		118.180		
Commerce Bank, Clearwater Springs WA 98101		118.180		
Commerce Bank, Clearwater Village WA 98101		118.180		
Commerce Bank, Clearwater Woods WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club II WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club III WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club IV WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club V WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club VI WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club VII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club VIII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club IX WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club X WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XI WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XIII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XIV WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XV WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XVI WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XVII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XVIII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XIX WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XX WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XXI WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XXII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XXIII WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XXIV WA 98101		118.180		
Commerce Bank, Clearwater Yacht Club XXV WA 98101		118.180		

**BERMUDA** (SIP RECOGNISED)

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6 Front St., Hamilton, H8P1L1, Bermuda 009 286 40  
Oryon Jun 50 5- 17.28

**CANADA (SIB RECOGNISED)**

Int'l Chrgs	Cash Price	Sib Price	Other Price	+ or - %
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**GBC Asset Management**  
Uk. Agents Ivory & Simes Plc.

One Canadian Square, Edinburgh EH2 4JZ

GBC Wb America Gb Inc.	CS-	5.15		
Apprent. Sdg Reg.		2.55		
Thames Television Gb				

GUERNSEY (SIB RECOGNISED)					
	Int. Charge	Gen. Price	Est. Value	Est. Price	Est. % to P
<b>AIS Groundwork Inc Managers (Guernsey) Ltd</b>					
100 Shares, 50 Pence each, Guernsey G					D451 7700
<b>AGS International Ltd</b>					
1st Int. Exchd Mgt		18,892	2,025	2,025	---
2nd Int. Exchd Mgt		18,892	2,025	2,025	---
3rd Int. Exchd Mgt		18,892	2,025	2,025	---
4th Int. Exchd Mgt		18,892	2,025	2,025	---
5th Int. Exchd Mgt		18,892	2,025	2,025	---
6th Int. Exchd Mgt		18,892	2,025	2,025	---
7th Int. Exchd Mgt		18,892	2,025	2,025	---
8th Int. Exchd Mgt		18,892	2,025	2,025	---
9th Int. Exchd Mgt		18,892	2,025	2,025	---
10th Int. Exchd Mgt		18,892	2,025	2,025	---
11th Int. Exchd Mgt		18,892	2,025	2,025	---
12th Int. Exchd Mgt		18,892	2,025	2,025	---
13th Int. Exchd Mgt		18,892	2,025	2,025	---
14th Int. Exchd Mgt		18,892	2,025	2,025	---
15th Int. Exchd Mgt		18,892	2,025	2,025	---
16th Int. Exchd Mgt		18,892	2,025	2,025	---
17th Int. Exchd Mgt		18,892	2,025	2,025	---
18th Int. Exchd Mgt		18,892	2,025	2,025	---
19th Int. Exchd Mgt		18,892	2,025	2,025	---
20th Int. Exchd Mgt		18,892	2,025	2,025	---
21st Int. Exchd Mgt		18,892	2,025	2,025	---
22nd Int. Exchd Mgt		18,892	2,025	2,025	---
23rd Int. Exchd Mgt		18,892	2,025	2,025	---
24th Int. Exchd Mgt		18,892	2,025	2,025	---
25th Int. Exchd Mgt		18,892	2,025	2,025	---
26th Int. Exchd Mgt		18,892	2,025	2,025	---
27th Int. Exchd Mgt		18,892	2,025	2,025	---
28th Int. Exchd Mgt		18,892	2,025	2,025	---
29th Int. Exchd Mgt		18,892	2,025	2,025	---
30th Int. Exchd Mgt		18,892	2,025	2,025	---
31st Int. Exchd Mgt		18,892	2,025	2,025	---
32nd Int. Exchd Mgt		18,892	2,025	2,025	---
33rd Int. Exchd Mgt		18,892	2,025	2,025	---
34th Int. Exchd Mgt		18,892	2,025	2,025	---
35th Int. Exchd Mgt		18,892	2,025	2,025	---
36th Int. Exchd Mgt		18,892	2,025	2,025	---
37th Int. Exchd Mgt		18,892	2,025	2,025	---
38th Int. Exchd Mgt		18,892	2,025	2,025	---
39th Int. Exchd Mgt		18,892	2,025	2,025	---
40th Int. Exchd Mgt		18,892	2,025	2,025	---
41st Int. Exchd Mgt		18,892	2,025	2,025	---
42nd Int. Exchd Mgt		18,892	2,025	2,025	---
43rd Int. Exchd Mgt		18,892	2,025	2,025	---
44th Int. Exchd Mgt		18,892	2,025	2,025	---
45th Int. Exchd Mgt		18,892	2,025	2,025	---
46th Int. Exchd Mgt		18,892	2,025	2,025	---
47th Int. Exchd Mgt		18,892	2,025	2,025	---
48th Int. Exchd Mgt		18,892	2,025	2,025	---
49th Int. Exchd Mgt		18,892	2,025	2,025	---
50th Int. Exchd Mgt		18,892	2,025	2,025	---
51st Int. Exchd Mgt		18,892	2,025	2,025	---
52nd Int. Exchd Mgt		18,892	2,025	2,025	---
53rd Int. Exchd Mgt		18,892	2,025	2,025	---
54th Int. Exchd Mgt		18,892	2,025	2,025	---
55th Int. Exchd Mgt		18,892	2,025	2,025	---
56th Int. Exchd Mgt		18,892	2,025	2,025	---
57th Int. Exchd Mgt		18,892	2,025	2,025	---
58th Int.					

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	50c Price	40c Price	50c Price
<b>ST Fund Managers (Ireland) Ltd</b>			
STW US Dollar Jan 30		\$101.55	
<b>Bank of Ireland Unit Managers Ltd</b>			
Global Spec	\$8.98	9.84	
European Bond	\$102.77	109.28	
UK Int Euro Yield	\$116.55	78	
<b>Compass Portfolio</b>			
South America	\$10.82	10.52	
South Europe	\$8.04	17.48	
Europe	\$14.18	16.07	
South East	\$10.76	11.42	
Bond Plus	\$119.24	10.46	
Compass Japan	\$1	12.12	
<b>Baring International</b>			
Asia Pacific	\$121.25	25	
Japan Tech	\$22.63	25.46	
Japan Fund	\$20.93	25.76	0.25
Asia Pacific	\$21.10	22.16	0.06
Midway Spec	\$21.10	22.16	0.06
Midway Bond	\$21.10	22.16	0.06
Midway American	\$21.10	22.16	0.06

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## FOREIGN EXCHANGES

## French franc tumbles in ERM

THE French franc fell sharply against the D-Mark inside the European exchange rate mechanism yesterday amid increasing concern about the scale of the economic downturn in France, writes James Blyth.

The French franc has been the victim of mild selling pressure for most of this week. But many dealers were surprised yesterday by the speed of the fall in the currency's exchange rate.

After closing in London at FF338.33 against the German currency on Wednesday night, the franc slipped sharply yesterday morning, almost touching the FF340 level. It later closed in London at FF339.55.

Against its ERM divergence indicator, the currency was briefly seen at minus 70 percentage points. However, there were no reports of intervention by the Bank of France to push the franc's total GDP share by 0.5 per cent in the first quarter of 1992. The group also predicted that French unemployment

could be as high as 12.5 per cent by the end of the year. A strong vehicle for the franc's decline yesterday was also the continuing sell-off of French bonds. Mr Paul Chertkow, chief currency strategist at UBS in London, said there had been much profit taking by investors after French bond yields came close to their German counterparts. In his view, German short-term interest rates are low enough to encourage investor interest further along the yield curve.

Mr Chertkow believes that the current pressure on the franc will dissipate because the Bundesbank will reduce interest rates by 125 basis points this year and 100 basis points next year. In his view, the French economy's fundamentally stronger position compared to Germany's will allow the Bank of France to push interest rates well below German levels to a point where they can stimulate recovery.

Mr Mark Austin, treasury economist at Midland Global Markets, is more pessimistic. "This was not a one-off," he said. "We are at the beginning of some more pressure in the system."

The D-Mark was strong against most European currencies, partly helped by perceptions that the German recession may have bottomed out. Both the peseta and Italian lira were also weaker against the D-Mark on the day. The German currency pushed sterling down at one stage, but the pound later recovered to close 4 pence up on the day at DM2.6500.

The Swedish krona has been particularly badly hit in recent days, following the news that the country's unemployment rate is at 10 per cent. This is very high by Swedish standards. The krona closed at around SKr4.65 against the D-Mark yesterday, having been at SKr4.48 earlier in the week.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Divergence
Portuguese Escudo	100	162.854	-0.21	4.86	54
Spanish Peseta	100	166.389	-0.28	4.86	54
Italian Lira	1,000	2,036.26	-0.02	4.86	54
French Franc	100	166.389	-0.28	4.86	54
German Mark	100	100.000	0.00	4.86	54
Dutch Guilder	100	2.363.63	0.00	4.86	54
Belgian Franc	100	20.336	0.00	4.86	54
Irish Punt	100	7.875	0.00	4.86	54
Greek Drachma	100	200.484	0.00	4.86	54
Spanish Peseta	100	166.389	-0.28	4.86	54
Portuguese Escudo	100	162.854	-0.21	4.86	54

US dollar rates are by the European Commission. Currencies are in ascending order of strength. Percentage changes are for 100 basis points change over a week. Divergence shows the rate between two currencies. The percentage difference between the actual market and the ECU central rate for a currency, and the percentage difference between the actual market and the ECU central rate for a currency, and the percentage difference between the actual market and the ECU central rate for a currency.

## POUND SPOT - FORWARD AGAINST THE POUND

Day's Spot	Forward	One Month	Three Months	Six Months	One Year
US	1.4980	1.4980	1.4980	1.4980	1.4980
Germany	2.0363	2.0363	2.0363	2.0363	2.0363
France	1.6639	1.6639	1.6639	1.6639	1.6639
Italy	2.0363	2.0363	2.0363	2.0363	2.0363
Spain	1.6639	1.6639	1.6639	1.6639	1.6639
Portugal	1.6639	1.6639	1.6639	1.6639	1.6639
Belgium	1.6639	1.6639	1.6639	1.6639	1.6639
Netherlands	1.6639	1.6639	1.6639	1.6639	1.6639
Switzerland	1.6639	1.6639	1.6639	1.6639	1.6639
Austria	1.6639	1.6639	1.6639	1.6639	1.6639
Sweden	1.6639	1.6639	1.6639	1.6639	1.6639
Denmark	1.6639	1.6639	1.6639	1.6639	1.6639
Finland	1.6639	1.6639	1.6639	1.6639	1.6639
Japan	1.6639	1.6639	1.6639	1.6639	1.6639
South Korea	1.6639	1.6639	1.6639	1.6639	1.6639
India	1.6639	1.6639	1.6639	1.6639	1.6639
China	1.6639	1.6639	1.6639	1.6639	1.6639
South Africa	1.6639	1.6639	1.6639	1.6639	1.6639
Israel	1.6639	1.6639	1.6639	1.6639	1.6639
Argentina	1.6639	1.6639	1.6639	1.6639	1.6639
Colombia	1.6639	1.6639	1.6639	1.6639	1.6639
Venezuela	1.6639	1.6639	1.6639	1.6639	1.6639
Brazil	1.6639	1.6639	1.6639	1.6639	1.6639
Chile	1.6639	1.6639	1.6639	1.6639	1.6639
Peru	1.6639	1.6639	1.6639	1.6639	1.6639
Ecuador	1.6639	1.6639	1.6639	1.6639	1.6639
Guatemala	1.6639	1.6639	1.6639	1.6639	1.6639
El Salvador	1.6639	1.6639	1.6639	1.6639	1.6639
Honduras	1.6639	1.6639	1.6639	1.6639	1.6639
Nicaragua	1.6639	1.6639	1.6639	1.6639	1.6639
Costa Rica	1.6639	1.6639	1.6639	1.6639	1.6639
Panama	1.6639	1.6639	1.6639	1.6639	1.6639
Dominican Republic	1.6639	1.6639	1.6639	1.6639	1.6639
Jamaica	1.6639	1.6639	1.6639	1.6639	1.6639
Cuba	1.6639	1.6639	1.6639	1.6639	1.6639
Haiti	1.6639	1.6639	1.6639	1.6639	1.6639
Dominica	1.6639	1.6639	1.6639	1.6639	1.6639
Grenada	1.6639	1.6639	1.6639	1.6639	1.6639
St. Vincent	1.6639	1.6639	1.6639	1.6639	1.6639
St. Lucia	1.6639	1.6639	1.6639	1.6639	1.6639
St. Kitts	1.6639	1.6639	1.6639	1.6639	1.6639
Nevis	1.6639	1.6639	1.6639	1.6639	1.6639
Antigua	1.6639	1.6639	1.6639	1.6639	1.6639
Barbados	1.6639	1.6639	1.6639	1.6639	1.6639
Trinidad	1.6639	1.6639	1.6639	1.6639	1.6639
Tobago	1.6639	1.6639	1.6639	1.6639	1.6639
Suriname	1.6639	1.6639	1.6639	1.6639	1.6639
Guyana	1.6639	1.6639	1.6639	1.6639	1.6639
Paraguay	1.6639	1.6639	1.6639	1.6639	1.6639
Uruguay	1.6639	1.6639	1.6639	1.6639	1.6639
Venezuela	1.6639	1.6639	1.6639	1.6639	1.6639
Brazil	1.6639	1.6639	1.6639	1.6639	1.6639
Chile	1.6639	1.6639	1.6639	1.6639	1.6639
Peru	1.6639	1.6639	1.6639	1.6639	1.6639
Ecuador	1.6639	1.6639	1.6639	1.6639	1.6639
Guatemala	1.6639	1.6639	1.6639	1.6639	1.6639
El Salvador	1.6639	1.6639	1.6639	1.6639	1.6639
Honduras	1.6639	1.6639	1.6639	1.6639	1.6639
Nicaragua	1.6639	1.6639	1.6639	1.6639	1.6639
Costa Rica	1.6639	1.6639	1.6639	1.6639	1.6639
Panama	1.6639	1.6639	1.6639	1.6639	1.6639
Dominican Republic	1.6639	1.6639	1.6639	1.6639	1.6639
Jamaica	1.6639	1.6639	1.6639	1.6639	1.6639
Cuba	1.6639	1.6639	1.6639	1.6639	1.6639
Haiti	1.6639	1.6639	1.6639	1.6639	1.6639
Dominica	1.6639	1.6639	1.6639	1.6639	1.6639
Grenada	1.6639	1.6639	1.6639	1.6639	1.6639
St. Vincent	1.6639	1.6639	1.6639	1.6639	1.6639
St. Lucia	1.6639	1.6639	1.6639	1.6639	1.6639
St. Kitts	1.6639	1.6639	1.6639	1.6639	1.6639
Nevis	1.6639	1.6639	1.6639	1.6639	1.6639
Antigua	1.6639	1.6639	1.6639	1.6639	1.6639
Barbados	1.6639	1.6639	1.6639	1.6639	1.6639
Trinidad	1.6639	1.6639	1.6639	1.6639	1.6639
Tobago	1.6639	1.6639	1.6639	1.6639	1.6639
Suriname	1.6639	1.6639	1.6639	1.6639	1.6639
Guyana	1.6639	1.6639	1.6639	1.6639	1.6639
Paraguay	1.6639	1.6639	1.6639	1.6639	1.6639
Uruguay	1.6639	1.6639	1.6639	1.6639	1.6639

Commercial rates taken towards the end of London trading. 3-month forward rates 1.76-1.78p. 12-month 3.06-3.08p.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Day's Spot	Forward	One Month	Three Months	Six Months	One Year
US	1.4980	1.4980	1.4980	1.4980	1.4980
Germany	2.0363	2.0363	2.0363	2.0363	2.0363
France	1.6639	1.6639	1.6639	1.6639	1.6639
Italy	2.0363	2.0363	2.0363	2.0363	2.0363
Spain	1.6639	1.6639	1.6639	1.6639	1.6639
Portugal	1.6639	1.6639	1.6639	1.6639	1.6639
Belgium	1.6639	1.6639	1.6639	1.6639	1.6639
Netherlands	1.6639	1.6639	1.6639	1.6639	1.6639
Switzerland	1.6639	1.6639	1.6639	1.6639	1.6639
Austria	1.6639	1.6639	1.6639	1.6639	1.6639
Sweden	1.6639	1.6639	1.6639	1.6639	1.6639
Denmark	1.6639	1.6639	1.6639	1.6639	1.6639
Finland	1.6639	1.6639	1.6639	1.6639	1.6639
Japan	1.6639	1.6639	1.6639	1.6639	1.6639
South Korea	1.6639	1.6639	1.6639	1.6639	1.6639
India	1.6639	1.6639	1.6639	1.6639	1.6639
China	1.6639	1.6639	1.6639	1.6639	1.6639
South Africa	1.6639	1.6639	1.6639	1.6639	1.6639
Israel	1.6639	1.6639	1.6639	1.6639	1.6639
Argentina	1.6639	1.6639	1.6639	1.6639	1.6639
Colombia	1.6639	1.6639	1.6639	1.6639	1.6639
Venezuela	1.6639	1.6639	1.6639	1.6639	1.6639
Brazil	1.6639	1.6639	1.6639	1.6639	1.6639
Chile	1.6639	1.6639	1.6639	1.6639	1.6639
Peru	1.6639	1.6639	1.6639	1.6639	1.6639
Ecuador	1.6639	1.6639	1.6639	1.6639	1.6639
Guatemala	1.6639	1.6639	1.6639	1.6639	1.6639
El Salvador	1.6639	1.6639	1.6639	1.6639	1.6639
Honduras	1.6639	1.6639	1.6639	1.6639	1.6639
Nicaragua	1.6639	1.6639	1.6639	1.6639	1.6639
Costa Rica	1.6639	1.6639	1.6639	1.6639	1.6639
Panama	1.6639	1.6639	1.6639	1.6639	1.6639
Dominican Republic	1.6639	1.6639	1.6639	1.6639	1.6639
Jamaica	1.6639	1.6639	1.6639	1.6639	1.6639
Cuba	1.6639	1.6639	1.6639	1.6639	1.6639
Haiti	1.6639	1.6639	1.6639	1.6639	1.6639
Dominica	1.6639	1.6639	1.6639	1.6639	1.6639
Grenada	1.6639	1.6639	1.6639	1.6639	1.6639
St. Vincent	1.6639	1.6639	1.6639	1.6639	1.6639
St. Lucia	1.6639	1.6639	1.6639	1.6639	1.6639
St. Kitts	1.6639	1.6639	1.6639	1.6639	1.6639
Nevis	1.6639	1.6639	1.6639	1.6639	1.6639
Antigua	1.6639	1.6639	1.6639	1.6639	1.6639
Barbados	1.6639	1.6639	1.6639	1.6639	1.6639
Trinidad	1.6639	1.6639	1.6639	1.6639	1.6639
Tobago	1.6639	1.6639	1.6639	1.6639	1.6639
Suriname	1.6639	1.6639	1.6639	1.6639	1.6639
Guyana	1.6639	1.6639	1.6639	1.6639	1.6639
Paraguay	1.6639	1.6639	1.6639	1.6639	1.6639
Uruguay	1.6639	1.6639	1.6639	1.6639	1.6639

Commercial rates taken towards the end of London trading. 3-month forward rates 1.76-1.78p. 12-month 3.06-3.08p.

## EURO-CURRENCY INTEREST RATES

Jan 8	Short term	7 Days notice	One Month	Three Months	Six Months
Germany	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
France	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Italy	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Spain	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Portugal	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Belgium	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Netherlands	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Switzerland	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Austria	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Sweden	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Denmark	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Finland	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Japan	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
South Korea	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
India	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
China	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
South Africa	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Colombia	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Argentina	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Chile	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Peru	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Venezuela	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Brazil	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Mexico	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Colombia	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Argentina	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Chile	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Peru	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Venezuela	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Brazil	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4
Mexico	54 1/4 - 54 3/4	5 - 5 1/2	8 - 8 1/2	8 - 8 1/2	5 1/2 - 5 3/4



[illegible][illegible]

## CANADA

Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg
<b>TORONTO</b>																	
<i>4 pm close July 8</i>																	
Oscillator: 100 points moved 9																	
60036	Abnco Inc	\$17 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
148116	Al Can	\$18 1/2	14 1/2	14 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
4100	Alcda	\$30	30	30	+10	60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14508	CG Super A	\$14	14	14		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
40000	Albair Int	\$21 1/2	20 1/2	20 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
33322	Alcan	\$14 1/2	14 1/2	14 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
33322	Alcan	\$14 1/2	14 1/2	14 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
11027	Alco	\$11 1/2	11 1/2	11 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36100	Alco	\$11 1/2	11 1/2	11 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
45877	Alm Mgmt	\$25 1/2	25 1/2	25 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
35000	Alm Mgmt	\$25 1/2	25 1/2	25 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
42915	Alm Mgmt	\$25 1/2	25 1/2	25 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14508	CG Super A	\$14	14	14		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
21250	BP	\$14 1/2	14 1/2	14 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
148070	Barrick	\$11 1/2	11 1/2	11 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
55704	Bell Valley	\$14 1/2	14 1/2	14 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
39630	Brampton	\$17 1/2	17 1/2	17 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
24794	Brampton	\$17 1/2	17 1/2	17 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
94000	Brampton	\$17 1/2	17 1/2	17 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
7372	Brn	\$12 1/2	12 1/2	12 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
9190	Brown	\$21 1/2	21 1/2	21 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
10000	Brown	\$21 1/2	21 1/2	21 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
28700	CAE Ltd	\$15	15	15		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
35000	Can Pac	\$15	15	15		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
14500	Can Tire C	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
32200	Can Tire D	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
71863	Can Tire E	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
130070	Can Tire F	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
46702	Can Tire A	\$13 1/2	13 1/2	13 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2		60000	Alcan	\$15 1/2	15 1/2	15 1/2	
36000	Can Tire B	\$13 1/2	13 1/2														

INDICES												
<b>NEW YORK DOW JONES</b>												
	July 7	July 8	July 9	July 10	1983		Since completion					
	7	6	2	1	HIGH	LOW	HIGH	LOW				
Industries	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Auto	1273	1271	1271	1271	1273	1271	1273	2				
Bank	107.70	107.70	107.82	107.82	107.70	107.49	107.70	54.89				
Chem	1246	1246	1246	1246	1246	1246	1246	0				
Comm	1246	1246	1246	1246	1246	1246	1246	0				
Energy	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Finance	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Health	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
High	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Low	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
<b>STANDARD AND POOR'S</b>												
	July 7	July 8	July 9	July 10	1983		Since completion					
	7	6	2	1	HIGH	LOW	HIGH	LOW				
Industries	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Auto	1273	1271	1271	1271	1273	1271	1273	2				
Bank	107.70	107.70	107.82	107.82	107.70	107.49	107.70	54.89				
Chem	1246	1246	1246	1246	1246	1246	1246	0				
Comm	1246	1246	1246	1246	1246	1246	1246	0				
Energy	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Finance	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Health	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
High	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Low	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
<b>NEW YORK ACTIVE STOCKS</b>												
	July 7	July 8	July 9	July 10	1983		Since completion					
	7	6	2	1	HIGH	LOW	HIGH	LOW				
Industries	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Auto	1273	1271	1271	1271	1273	1271	1273	2				
Bank	107.70	107.70	107.82	107.82	107.70	107.49	107.70	54.89				
Chem	1246	1246	1246	1246	1246	1246	1246	0				
Comm	1246	1246	1246	1246	1246	1246	1246	0				
Energy	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Finance	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
Health	1489.25	1528.67	1552.29	1553.81	1552.29	1552.29	1552.29	12.32				
High	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
Low	3478.57	3448.93	3483.07	3510.54	3554.85	3541.55	3554.85	41.22				
<b>TRADING ACTIVITY</b> </												

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	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Nikkatsu	14.1m	18	-20	Nippon Steel	2.3m	395	-4
Sankyoan Mid Men	8.3m	1,080	+20	Mitsui Min & Sm.	2.4m	526	+4
Kawasaki Steel	5.8m	942	-4	Mei Milk Prod.	2.0m	889	+29
Kosmos Pharms	4.0m	100	0	Dainippon Ink	2.0m	532	+17
Green CRT	3.4m	850	+10	Shionogi	1.5m	1,040	+10

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**FAR MORE THAN FINANCE.**

## FAR MORE THAN FINANCE



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**4 pm close July 8**

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Continued on next page

NYSE1 09 (#78261) 09/07/93, EUR. 46,1

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**NASDAQ NATIONAL MARKE**

**4 pm class, July 1**

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	Plasma	0.24	17	58	43	414	42	
	Plasma II	0.18	10	85	53	28	17	
	Plasma III	0.12	13	124	51	28	17	
	Plasma IV	0.11	7	73	75	75	75	
	Plasma V	0.11	7	73	75	75	75	
	Plasma VI	0.11	7	73	75	75	75	
	Plasma VII	0.11	7	73	75	75	75	
	Plasma VIII	0.11	7	73	75	75	75	
	Plasma IX	0.11	7	73	75	75	75	
	Plasma X	0.11	7	73	75	75	75	
	Plasma XI	0.11	7	73	75	75	75	
	Plasma XII	0.11	7	73	75	75	75	
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## AMERICA

## Dow rally on positive data, program buying

## Wall Street

PROGRAM-BUYING contributed to the rally on Wall Street yesterday morning as investors reacted to positive economic reports and equities continued to recover from their recent losses, writes Karen Zagor in New York.

At 12.30 pm, the Dow Jones Industrial Average was up 35.71 at 3,511.38 after breaking through the 3,500 level at noon. The more broadly based Standard & Poor's 500 was 4.42 higher at 447.25, while the Amex composite was off 0.39 at 431.40, and the Nasdaq composite rose 2.84 at 701.63. Trading volume on the NYSE was more than 146m shares by 12.30 pm, as rises outnumbered declines by 1.13 to 658.

Investors took heart after unemployment claims showed a bigger than expected fall. The market was also encouraged by improved same-store sales for June from a number of large US retailers.

Woolworth, however, fell 3% to \$27.40 after warning investors that it would post disappointing second quarter earnings. The retailer reported a slight decline in domestic same-store sales for June.

In contrast, Sears climbed 1% to a 52-week high of \$57.75 after unveiling a strong

improvement in comparable store sales for June. Wal-Mart firmed 3% to \$28.40 and JC Penney gained 1% to \$44.40.

Nike jumped 1% to \$66.40 in active trading after the athletic shoe and apparel maker predicted single-digit growth for the current fiscal year. The company also authorized a

stock buy back plan of up to \$450m in class B common stock. Reebok, Nike's main rival, firmed 3% to \$26, while LA Gear improved 3% to \$10.50.

Walt Disney Company fell 3% to \$37.40 after a delayed opening as the company's Euro Disney operations posted disappointing earnings.

Newmont Mining tumbled 1% to \$54.40, after falling 3% a

day earlier. Late on Wednesday, a secondary offering of 9.66m common shares in the company was priced at \$54.40, a share through underwriters led by Salomon Brothers.

In Nasdaq trading, Apple Computer added 3% to \$37.40, Microsoft rose 1% to \$85.40 and Intel climbed 1% to \$54.40.

Also in the technology sector, IBM rose 3% to \$47.40, Hewlett-Packard advanced 1% to \$78.40 and Digital Equipment edged 3% higher to \$39.40.

Airline issues recovered from their Wednesday losses, with AMR, parent of American Airlines, up 1% to \$61.40, USAir gaining 3% to \$15.40, Delta firming 3% to \$47.40 and UAL holding steady at \$124.40.

The oil and gas sector plummeted 18.21, or 3.9 per cent, to 4,563.37, and gold and silver shares fell by around 3 per cent as Comex gold futures drifted lower in New York.

The TSE 300 composite index tumbled 47.36, or more than 1 per cent, to 3,925.36 in volume of 43.2m shares valued at C\$518.9m. Declining stocks outpaced advances by 448 to 197, with 348 issues flat.

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## EUROPE

## Frankfurt threatens 1,800 DAX level

LONDON-based strategists at NatWest Securities, Morgan Stanley and Nomura said things yesterday about Germany, or cyclical, or both, although Mr James Corral of NatWest kept a rein on his enthusiasm as he talked about "puffs of steam from the German locomotive".

Frankfurt responded, extending Wednesday's advance, and one or two other continental bourses were inspired by this to a greater or lesser degree, writes Our Markets Staff.

FRANKFURT blasted its way to a second consecutive 1993 high, basically because of a change of asset allocation policies among Anglo-Saxon investors, said Mr Jens Wiecking of Merck Finck in Düsseldorf.

The DAX index rose 63.94, or 3.7 per cent on the day to 1,783.70, up 2.5 per cent from the previous day's close of 1,739.92.

Turnover was a brisk FF4.1bn. Companies with exposure to Germany did well: Peugeot gained FF7 to FF601, Michelin put on FF7.90 to FF163 and St Gobain advanced FF21 to FF323.

Euro Disney fell more than 12 per cent after announcing, at the start of the day a larger than expected third quarter deficit, and forecasting a loss in the fourth quarter. The shares finished at a new year's low, down FF8.70 to FF59.50.

Cyclical were strong with BMW picking up DM37.00 or 7.1 per cent on the session to DM568.00 on strong US sales and Metallgesellschaft, a metals, engineering and trading conglomerate, rising

DM24.60, or 7 per cent to DM274.00. Mannesmann put on DM19 to DM238.50 and then another DM7.50 in the post-bourse for an overall gain of 9.3 per cent, having reported a sizeable new gas pipe order from Malaysia.

Mr Wiecking said that the market's June rise from 1,600 to 1,700 was produced on light volume and poor quality of leadership, but that the gains of the past two days had been on big volume and that Deutsche Bank, Siemens and Allianz had all shown a good performance.

PARIS was inspired by the news coming out of Germany and, after a quiet morning session, began to move swiftly forward in late trading. The CAC-40 index closed 35.64 higher at 1,980.37, after a high of 1,988 and a low of 1,939.

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FT-SE Actuaries Share Indices

July 8

Hourly changes

Open 10.30 11.00 12.00 13.00 14.00 15.00 Close

FT-SE 100 1219.43 1219.43 1219.43 1219.43 1219.43 1219.43 1219.43

FT-SE 250 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

FT-SE 350 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

FT-SE 450 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

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FT-SE 750 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

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FT-SE 950 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

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FT-SE 1350 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39 1259.39

FT-SE 1450 1259.39 12